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**MEETING AGENDA OF THE
TOWN COUNCIL OF THE TOWN OF FRISCO
FRISCO TOWN HALL
1 MAIN STREET
FRISCO, COLORADO 80443
JULY 28, 2026
4:15 PM**

WORK SESSION

- Agenda Item #1: Early Childhood Options (ECO) Update
- Agenda Item #2: Mid-Year Financial & Budget Update
- Agenda Item #3: Waste Reduction Strategies Overview
- Agenda Item #4: Northwest Colorado Council of Governments (NWCCOG) Economic Summit Results

BREAK FOR DINNER 6:30PM - 7:00PM

REGULAR MEETING

Roll Call:

Rick Ihnken, Elizabeth Skrzypczak-Adrian, Martin Allen, Robyn Goldstein, Andy Held, Thayer Hirsh, Dan Kibbie

Call to Order:

Rick Ihnken, Mayor

Presentations:

- Agenda Item #1: Tim Ventrella 25 Years of Service Recognition

Public Comments:

Public Comment is reserved for items not slated for a public hearing on the meeting's agenda. If you plan to comment on an item already slated for a public hearing later on the meeting's

agenda, please wait until that item is announced and public comment is requested at that time. State your name and address for the record, and limit comments to three minutes or less. No Council action is taken on Public Comments at Council meetings. Council takes public comments under advisement, and if a Council and/or Staff response is deemed necessary or appropriate, the individual making the comment will receive a formal response from the Town at a later date. Be sure to sign in at the Welcome Table at each meeting if providing in person Public Comment, and include contact information for follow up communication.

Mayor and Council Comments:

Staff Updates:

Finance Department Report - June 2026

Consent Agenda:

Minutes from July 14, 2026 Meeting

Consideration and Possible Approval of Warrant List

Consideration and Possible Approval of Purchasing Cards

Home Rule Charter Code Review: Chapter 97

Consideration and Possible Approval of Resolution 26-18: A RESOLUTION OF THE TOWN COUNCIL FOR THE TOWN OF FRISCO, COLORADO, AUTHORIZING THE MAYOR AND TOWN CLERK TO EXECUTE A CONTRACT WITH WESTERN STATES RECLAMATION, LLC FOR THE PURPOSES OF REPLACING A WATER MAIN ON LAGOON DRIVE

New Business:

Agenda Item #1: Xcel Utility Thermal Energy Networks (UTEN) Partners Update

Adjourn:

Estimated Start Times for items are estimates only - it is recommended to arrive early if there is a particular item of interest on the Agenda, should the Council be running ahead of schedule. Town Council Agendas can legally be amended up until 24 hours prior to the beginning of the scheduled meeting.

Questions: Stacey Campbell, Town Clerk | townclerk@townoffrisco.com | (970)668-5276

EARLY CHILDHOOD OPTIONS

Frisco Town Council
July 2026

CATHERINE SCHAAF, EXECUTIVE DIRECTOR





AGENDA

ECO Overview

State and federal funding landscape

Local funding landscape

Summit Tuition Assistance

2025 – 2026 Applications

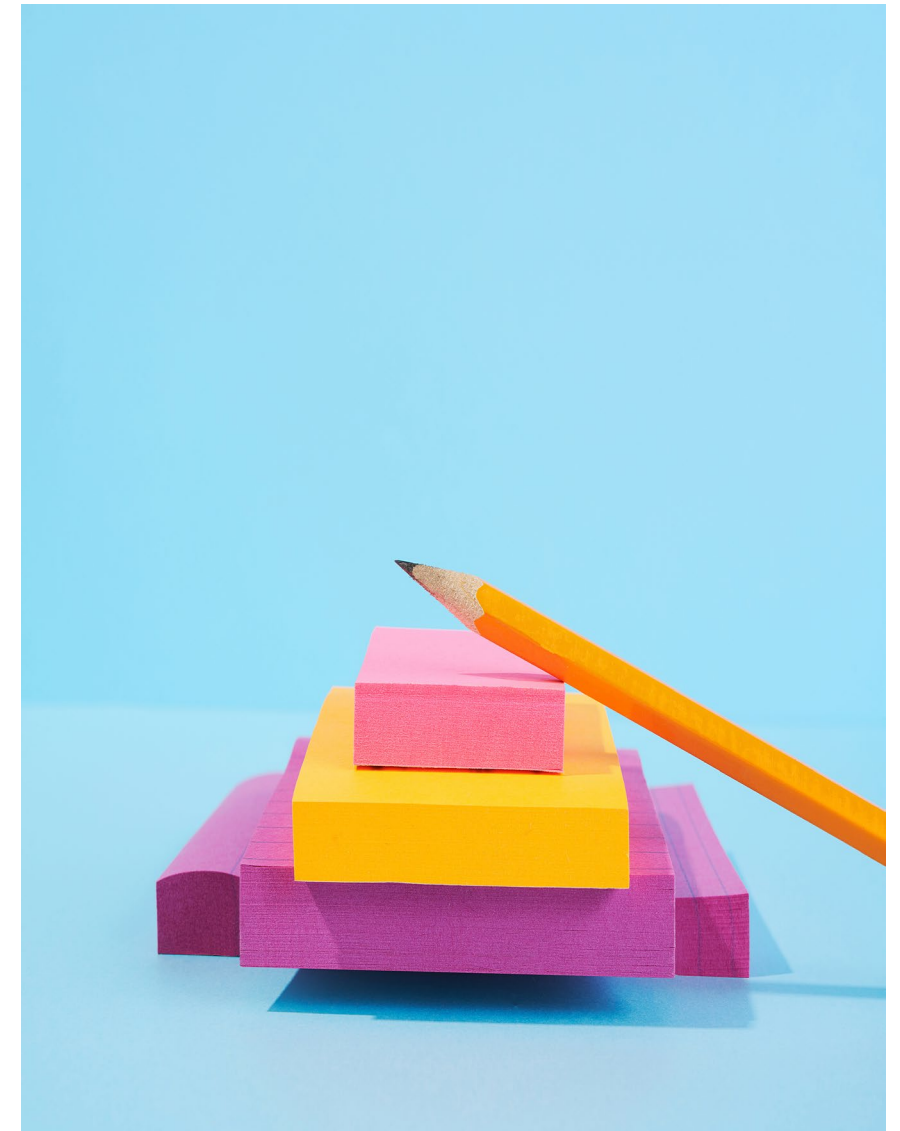
Strong Future

Next Steps

ECO OVERVIEW



- Improving the quality, availability and affordability of early childhood education in Summit County
 - Head Start 0-5
 - Quality Initiatives
 - Tuition Assistance
- Currently 11 FTE
- For every dollar invested in Early Childhood has a ROI of \$17
- 80% of brain development occurs within the first three years of a child's life



STATE AND FEDERAL FUNDING LANDSCAPE

CCCAP

Currently serving 42 children

Total funding: \$456,256

- Currently on a freeze
- Re-authorization rates are lower.
- ECO monitors state legislation to stay up to date with current policies.

HEAD START

Currently serving 25 EHS children and 35 HS Children. Two separate grants with SCG and Clayton(11 EHS children)

Total funding: \$1.1. million for 2025

- Funded through October by continuing resolution passed earlier this month
- Future applications that promote or take part in DEI initiatives will not be approved
- County staff providing additional support during Head Start Director transition

UNIVERSAL PRE-K

Currently serving 237 children

Total funding: PY 25-26: \$1.8 million

- State funding increases for provider rates due in July. Currently \$631/ 15 hrs. programing a week.
- Consolidation of programming due to budget constraints.
- PY 26/27 will see no increase in rates that are paid to providers.

LOCAL FUNDING LANDSCAPE

SPK

Currently serving 244 children

Total funding SEPT 25-JUNE 26: \$1.3 million

- Live and/or work Summit County
- Income cap \$250,000
- One parent must work in Summit County
- Program goals to support school readiness for 3- and 4-year-olds
- Self employed must maintain an average income that exceeds their business expenses as well as verified business license in Summit County

FIRST STEPS

Currently serving 226 children

Total funding: SEPT 25-JUNE 25: \$1.6million

- Live and/or work Summit County
- Income cap \$210,000
- Assets do not exceed \$225,000
- Program goal to support working families of children aged 0-3
- Self employed must maintain an average income that exceeds their business expenses as well as verified business license in Summit County

As a reminder, both SPK and FIRST STEPS programs are paid from Strong Future Early Childhood Funds, estimated to cost \$4.2 million in total.



2026 – 2027 APPLICATIONS FOR FIRST STEPS AND SPK

Applications closed July 10th

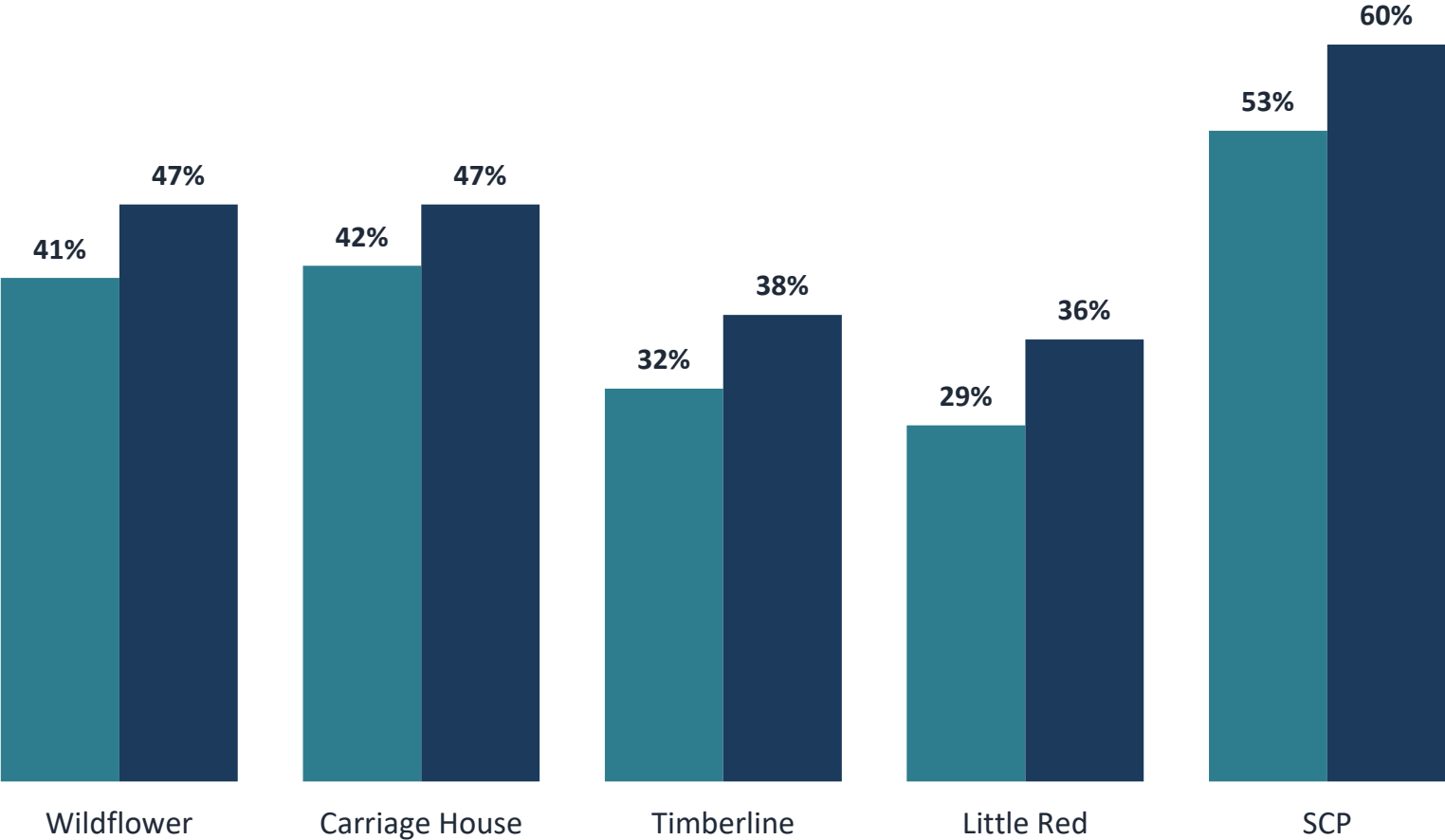
Application assistance updates for this program year:

- One-on-one facilitation for those without access to a computer
- ECO staff member providing support at each large/ small center FAQ.
- 430 Applications submitted, 94 started, just not submitted, and 6 declined, over income or assets.
- 210 award letters to be sent out 7/17 for those that applied in MAY and JUNE.

SHARE OF TOTAL EXPENSES FUNDED

Subsidies vs. subsidies plus SPK salary supplement, by school

■ Subsidies only ■ + SPK salary supplement



PORTFOLIO AVERAGE

40%

funded by subsidies only

46%

with SPK salary supplement

+6 pts uplift across the portfolio

TUITION RATE INCREASES FOR 2026-27 PROGRAM YEAR

Approved Increases for the 2026-27 School Year:

Centers: \$6/day, \$10/day, and 5%

INFANT (UNDER 1)	OLDER INFANT	PRESCHOOL
\$109/day or \$2360 \$104/day or \$2253 Average - \$2268	\$116/day or \$2514 \$110/day or \$2383 \$2172 (toddler) Average: \$2356	\$103/day or \$2232 \$108/day or \$2323 \$2029 Average: \$2194
HOME PROVIDERS		
One has stated a \$2/day increase to \$90/day total		

For awareness: If providers continue to raise rates by 3-5% every year, by the 2027-2028 school year, many families will be out of the 10-13% share of income range.

NEXT STEPS

Continue working with the Summit County Tuition Assistance Committee to identify needs and possible solutions

BOCC on Aug 11 to share Child Care Assessment findings from phase 1.

Continue discussions with County and towns about how to prioritize funds as needs increases and/or shift while keeping state and federal changes in mind



THANK YOU

Catherine Schaaf

catherine@earlychildhoodoptions.org

www.earlychildhoodoptions.org





STAFF REPORT

TO: MAYOR & TOWN COUNCIL
FROM: LESLIE EDWARDS, FINANCE DIRECTOR
RE: MID-YEAR FINANCIAL & BUDGET UPDATE
DATE: JULY 28, 2026

Summary & Background:

The purpose of this work session is to set the stage for the 2027 budget process by reviewing current 2026 financial conditions, discussing the broader economic outlook, and confirming Town Council's priorities before Staff prepares the proposed 2027 Budget. The overall message is one of cautious optimism. Frisco remains financially strong, but 2027 budget development will require careful planning because revenue growth is slowing, inflationary pressures remain, and some economically sensitive revenues are showing signs of stagnation.

The 2026 budget year has been impacted by a difficult winter season, including low snow conditions, reduced visitation, and lower sales activity. Through May sales tax returns, overall sales activity was down approximately 7% compared to the prior year, and combined Town sales tax and County sales tax distributions were approximately \$210,000 below budget year-to-date. We are also experiencing challenges at the Frisco Bay Marina related to low water and reduced visitation at that location.

As of June 30, 2026, General Fund revenues were \$242,507 below year-to-date budget, while expenditures were approximately \$2.16 million below year-to-date budget. While this expenditure savings is helpful, some savings may be related to timing and may not represent ongoing budget capacity.

Analysis:

The work session will focus on the major factors that will shape the 2027 Budget. These include sales tax trends, inflation, consumer sentiment, construction activity, and tourism trends.

Staff's current forecast assumes Town sales tax will be down 2% in 2026, increase 1% in 2027 over 2025, and increase 2% in 2028. Total overall General Fund revenue is currently

projected to decline 1.3% in 2026 and increase 2% in 2027, which is essentially flat compared to 2025.

The presentation will also discuss economic challenges and opportunities facing Frisco. Key challenges include reliance on a tourism-based economy, weather and climate variability, consumer confidence, gas prices, and limited land for development. Opportunities include Frisco's Main Street character, premium family visitor experience, regional access, outdoor amenities, grocery sector, redevelopment activity, light industrial and service-based businesses, code updates, and the Town's strong credit rating and financial position.

Financial Impact:

There is no direct financial impact from the work session itself. However, Council's guidance will directly inform the development of the 2027 Proposed Budget.

Alignment with Strategic Plan:

This work session supports the Town Council's strategic priorities by promoting transparent financial planning, responsible stewardship, and long-term sustainability. The discussion will help ensure that available resources are aligned with Council priorities, including quality core services, economic resilience, community investments, recreation, infrastructure, and programs that help Frisco remain Frisco.

Sustainability:

There is no direct environmental impact from this work session. However, the 2027 budget process will include review of capital projects, operational needs, and long-term investments that may support sustainability, infrastructure resiliency, and efficient Town operations.

Staff Recommendation:

No formal action is requested. Staff will provide an update on current financial conditions and seek Town Council guidance on the priorities, assumptions, and overall approach for developing the 2027 Budget. A separate discussion on the Town's five-year Capital Plan will be presented in September.

Staff recommends that Council provide direction on any budget priorities to add, remove, or emphasize, as well as any areas where Council would like Staff to explore additional savings, revenue options, or service-level changes.

Reviews and Approvals:

- Diane McBride, Deputy Town Manager
- Tom Fisher, Town Manager

Attachments:

- Attachment 1 – Presentation Slide Deck

2027 Budget Guidance

Town Council

Budget Guidance



Context

- Understand the Financial Picture

Priorities

- Confirm 2027 Budget Priorities

Affirm

- Affirm Initiatives from Prior Year Plans

Final Product

- Build a Budget We Can Stand Behind



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Financial Landscape

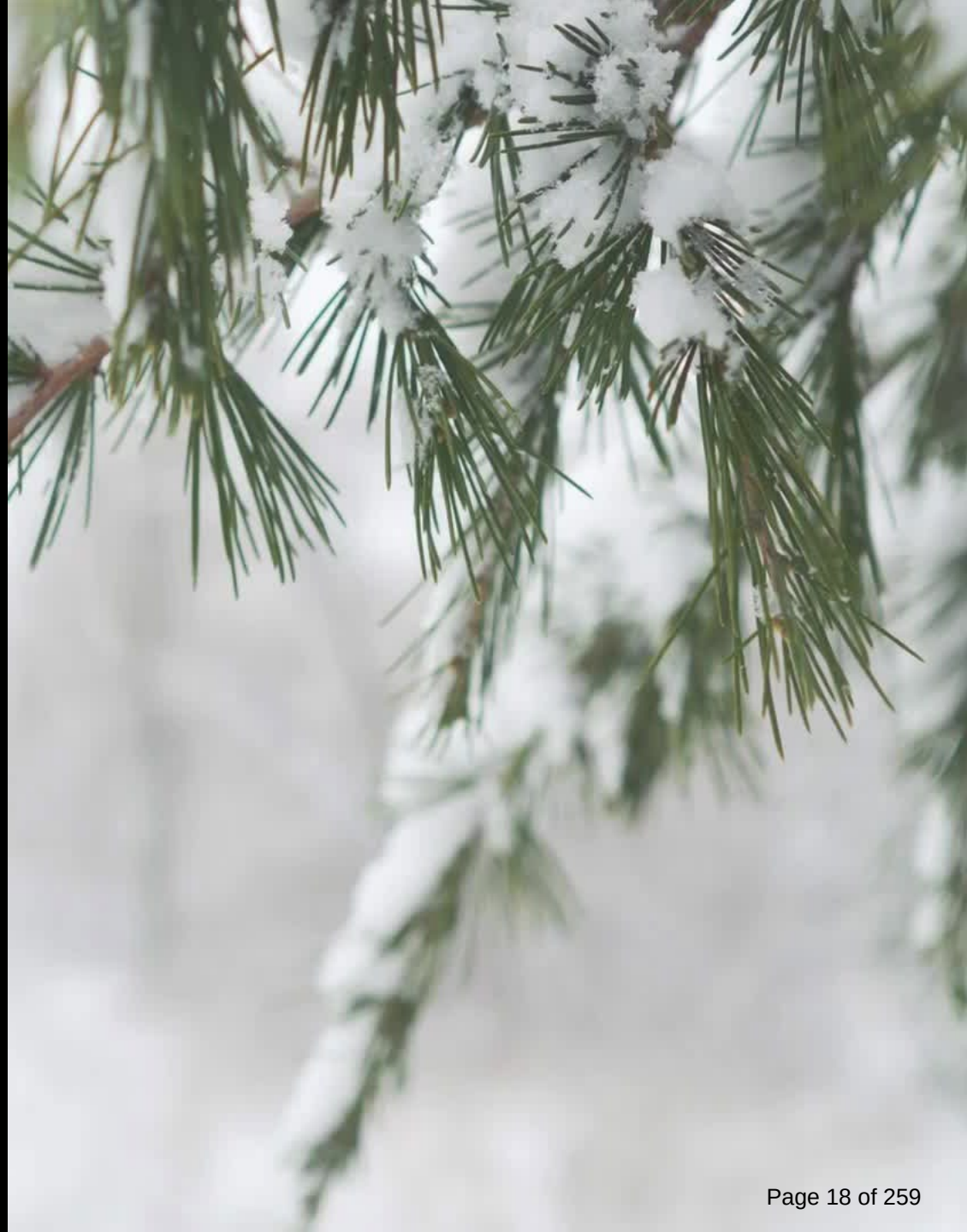
FINANCIAL HURDLES

A Tough Winter Financially

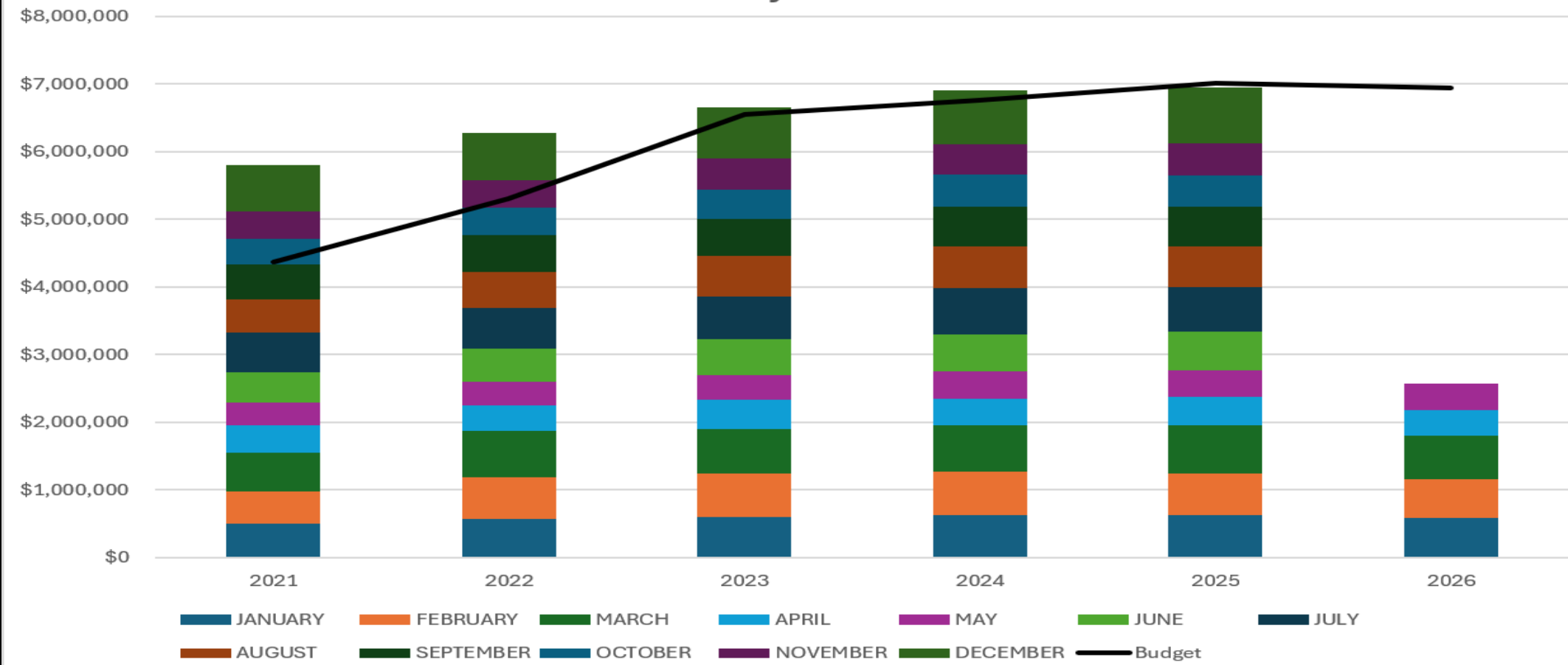
- It is probably no surprise to hear:
 - This was a difficult winter season
 - Low snow impacted visitation
 - Lower visitors impacted sales activity

Current Financial Impact

- Through May sales tax returns (due June 20, 2026):
 - Overall sales activity is down approximately **7% vs prior year**
 - Combined Town sales tax + County sales tax distributions are approximately: **~\$210,000 below budget year-to-date**



Town Sales Tax by Remittance Month

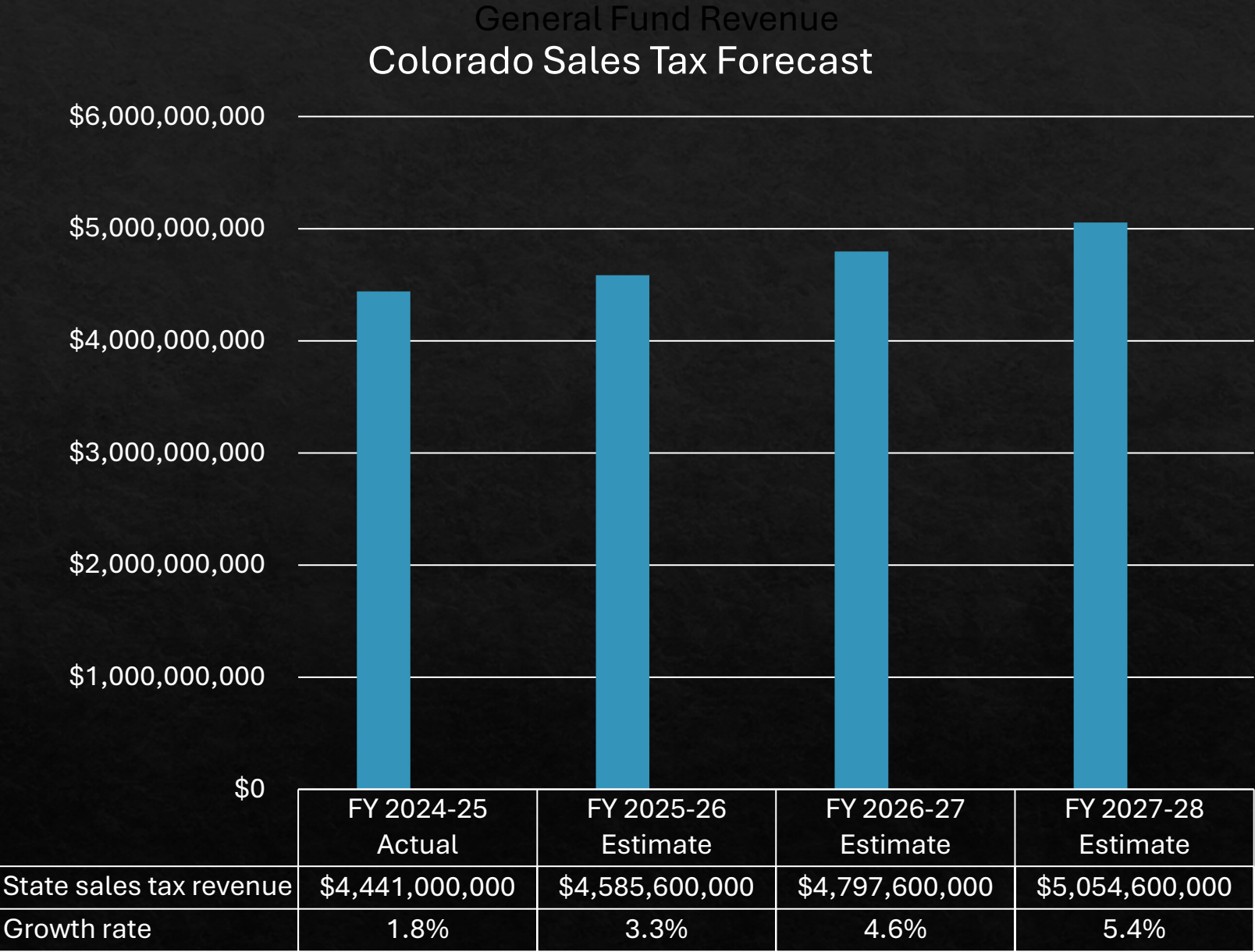


Town of Frisco
Sales Tax Trends

State Revenue Comparison

State FY ends 6 months prior to Town. In comparing Town vs State, the next year is also relevant for the first 6 months.

TOWN SALES TAX FORECAST:
2026 -2%
2027 +1% over 2025
2028 +2%



2026

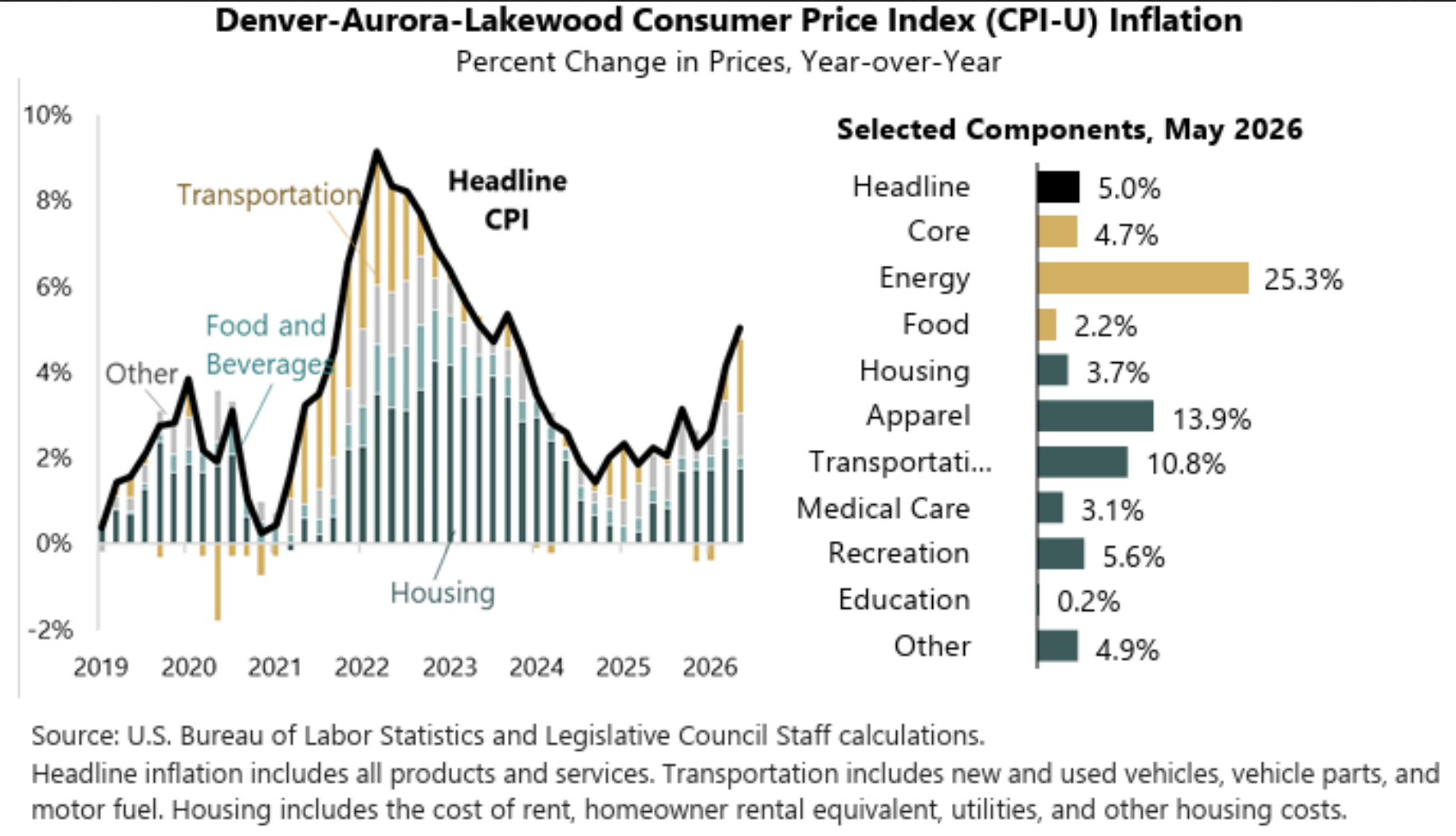
General Fund

as of June 30, 2026

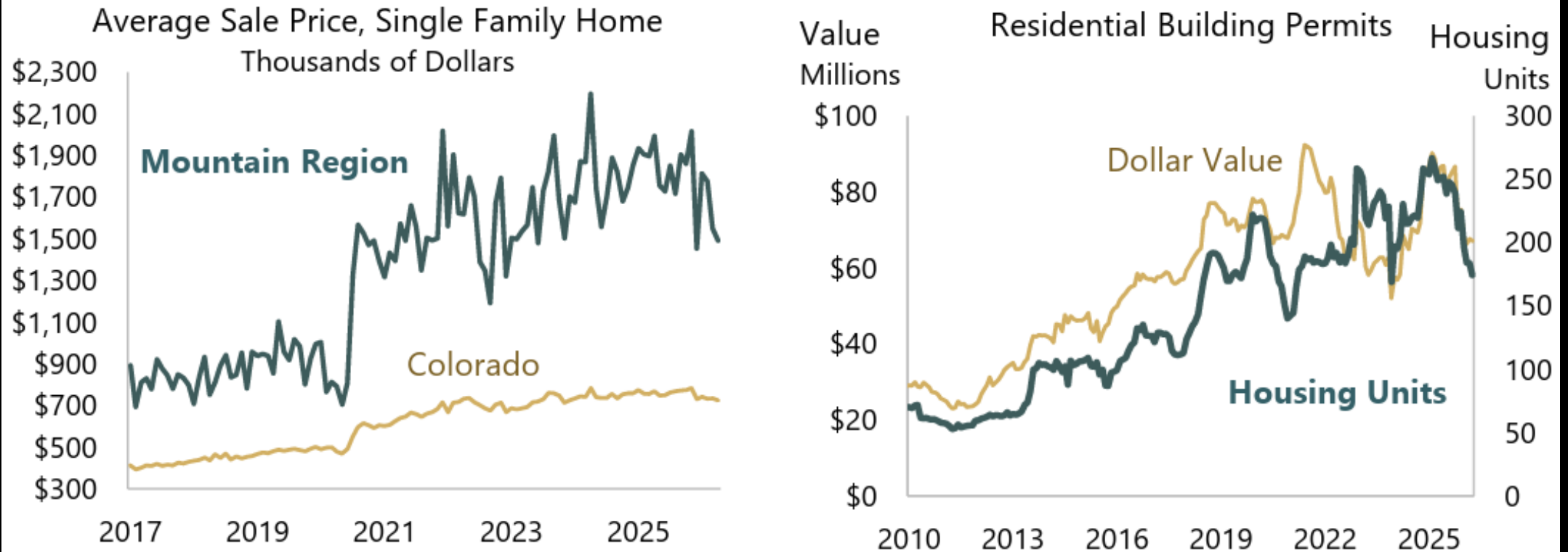
Fund	2026 YTD Actual	YTD Budget	% of YTD Budget	Total Budget	% of Total Budget
Revenues	\$8,945,737	\$9,208,244	97.1%	\$22,159,794	40.4%
Expenditures	\$9,329,979	\$11,490,685	81.2%	\$23,868,956	39.1%

Town of Frisco operating Fund is currently:
Revenue is (\$242,507) under expected YTD budget
Expenditures are also under budget by (\$2,160,706)

INFLATION OUTLOOK



Mountain Region Housing Activity



Colorado Association of Realtors. Data are seasonally adjusted and through April 2026.

RESIDENTIAL CONSTRUCTION ACTIVITY

2027 Economic Outlook



Colorado growth continues, but at a slower pace. **Colorado real GDP growth of 2.9% in 2026.**



Low snow and drought conditions affect visitation.



Inflation, interest rates, and federal policy remain uncertain **Frisco is strong**, but 2027 requires conservative budgeting.



More visitors are **day-trippers**; overnight lodging is softer



Building permit activity is weakening as large projects decline.

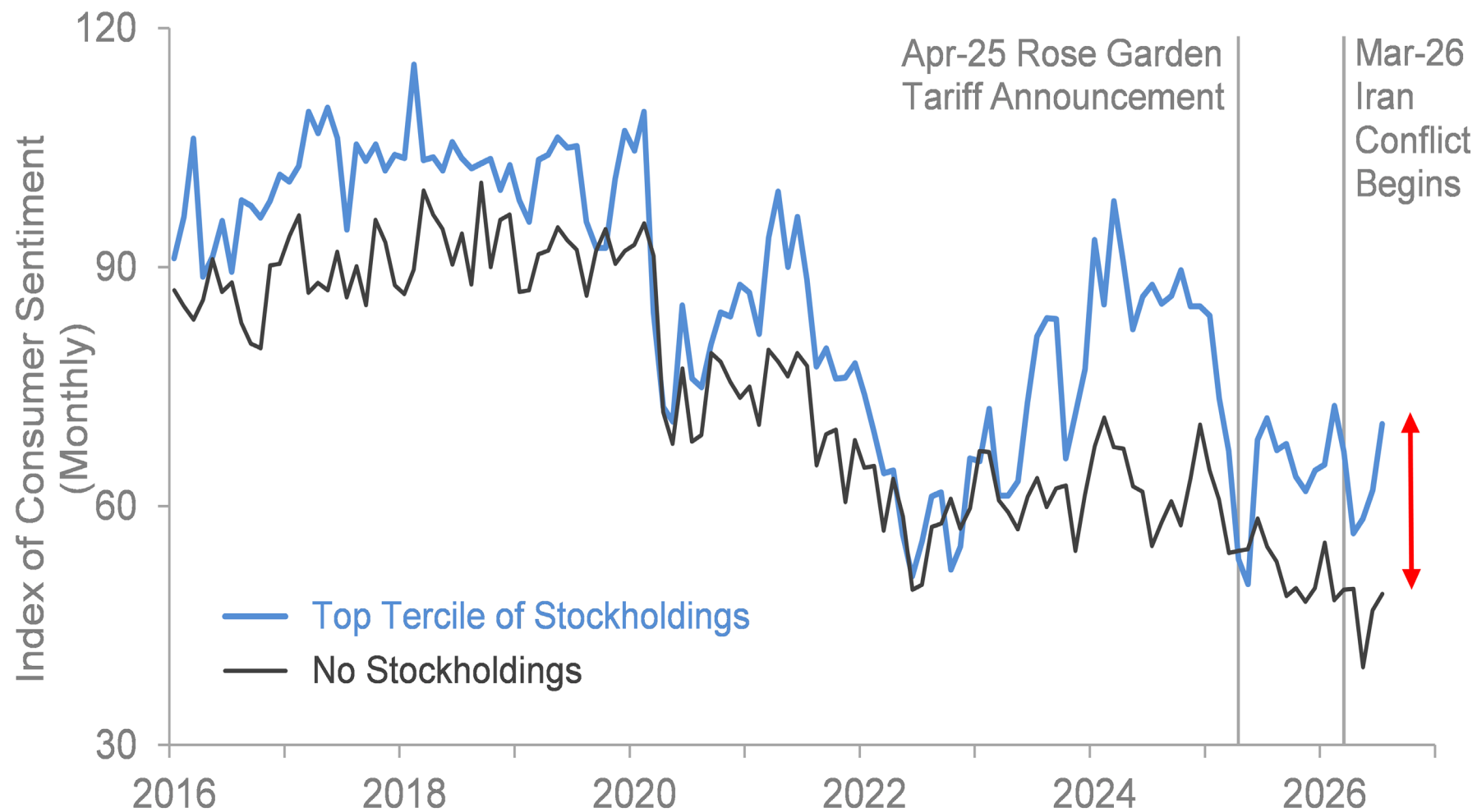


Sales tax growth is slowing and largely **inflation-driven.**



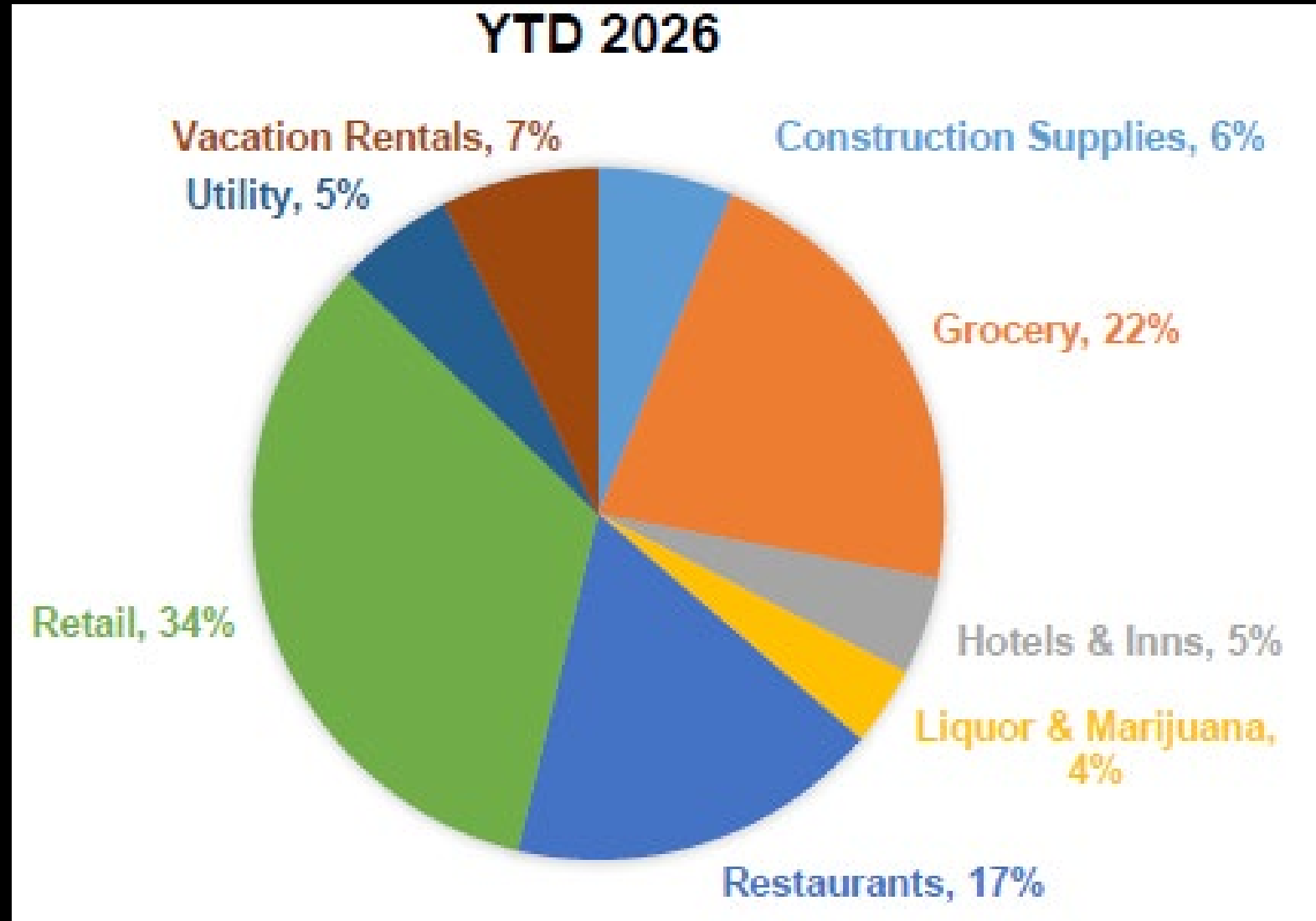
CONSUMER SENTIMENT

Wealth Gaps in Sentiment Grow Amid Uneven Pain of High Prices and Gain from High Stock Values



University of Michigan, July 17, 2026

REVENUE SOURCES



CHALLENGES & OPPORTUNITIES

CHALLENGES

- Reliance on Tourism-Based Economy
- Weather, Drought, & Climate Variability
- Consumer Confidence and Discretionary Spending
- Gas Prices
- Land for Development

OPPORTUNITIES

- Unique Main Street Feel
- Premium Family Experience
- Regional and Local Access
- Peninsula Recreation Area / Outdoor Amenities
- Grocery Sector
- Construction, Redevelopment, & New Residents
- Light Industrial and Service-Based Businesses
- Code Updates and Policy Tools
- Credit Rating and Financial Position

OUR GOAL

A Pro-Active Response:

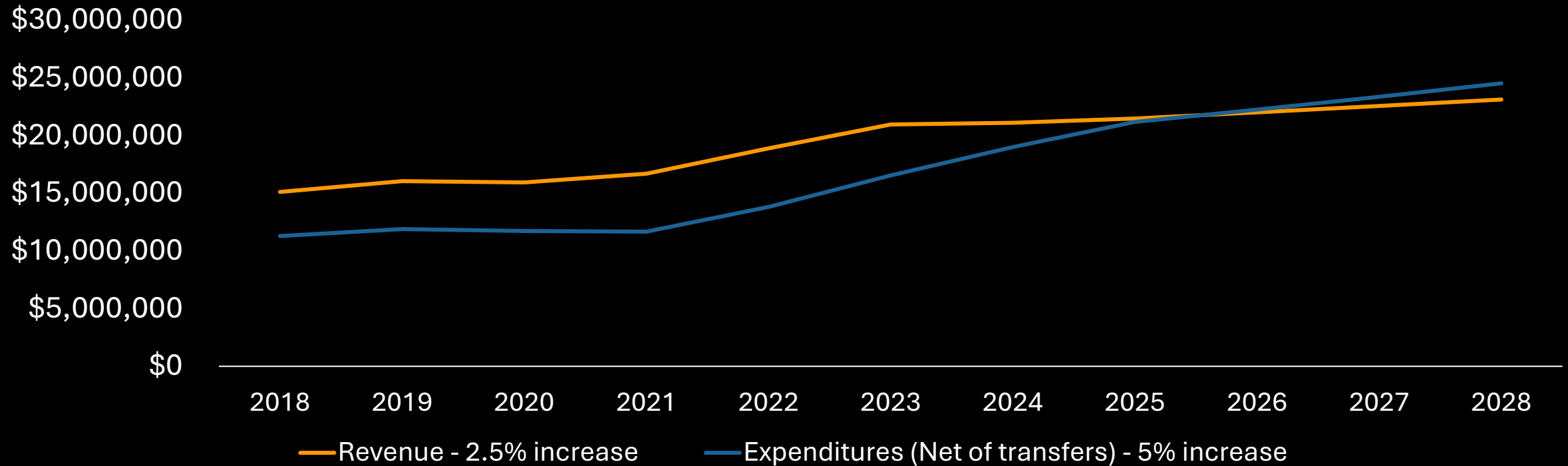
- Smaller adjustments
- Avoid drastic cuts later
- Preserve valuable programs

We Continue to Value:

- Core Community Services
- Staff
- Programs that make Frisco feel like Frisco



General Fund



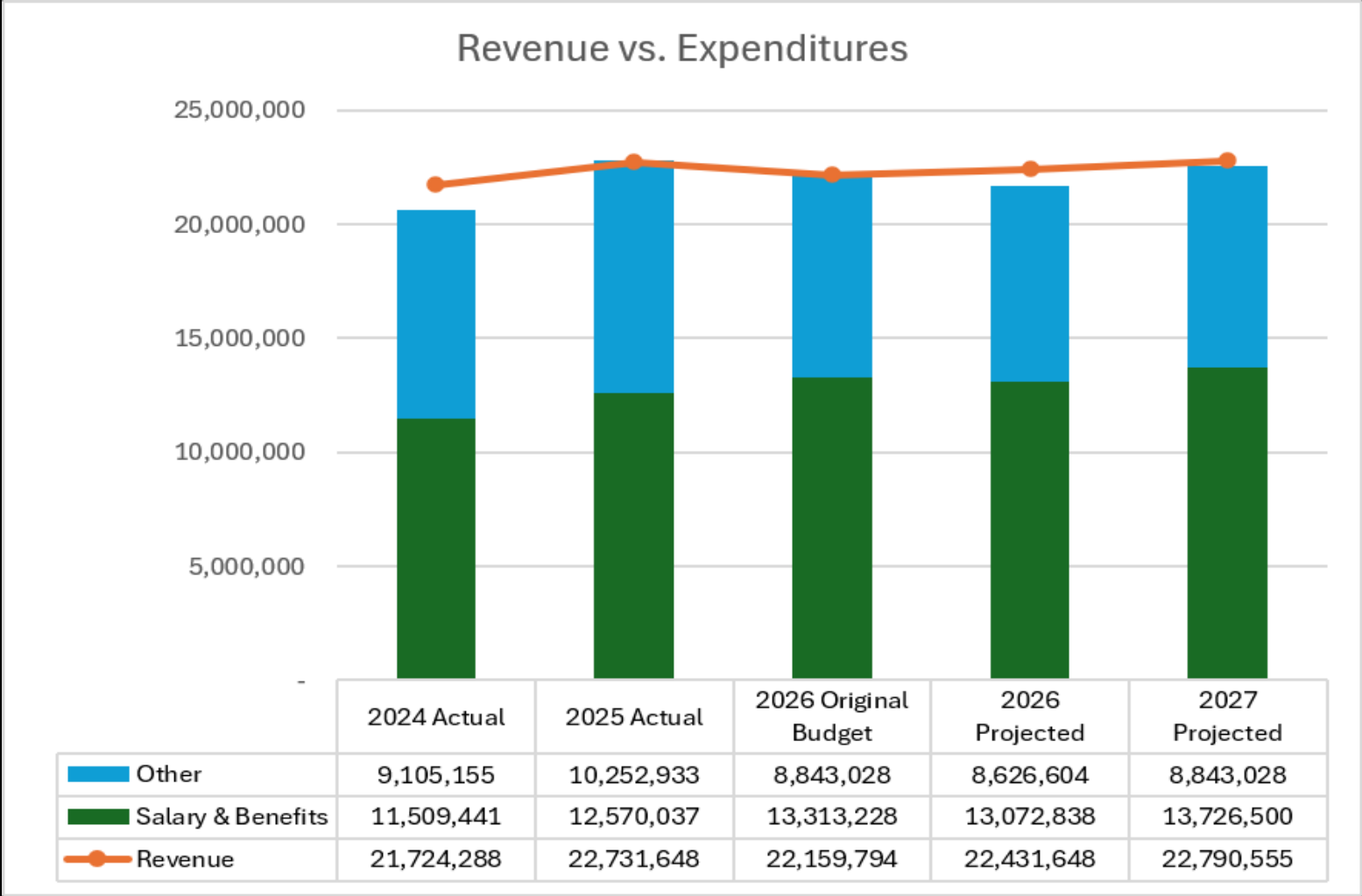
REVENUE TRENDS

PROJECTIONS

- SALES TAX FORECAST:
 - 2026 -2%
 - 2027 +1% over 2025

TOTAL REVENUE FORECAST:

- 2026 -1.3%
- 2027 +2% (flat to 2025)



2027 CAPITAL PROGRAM



REIF & Transfer from General Fund



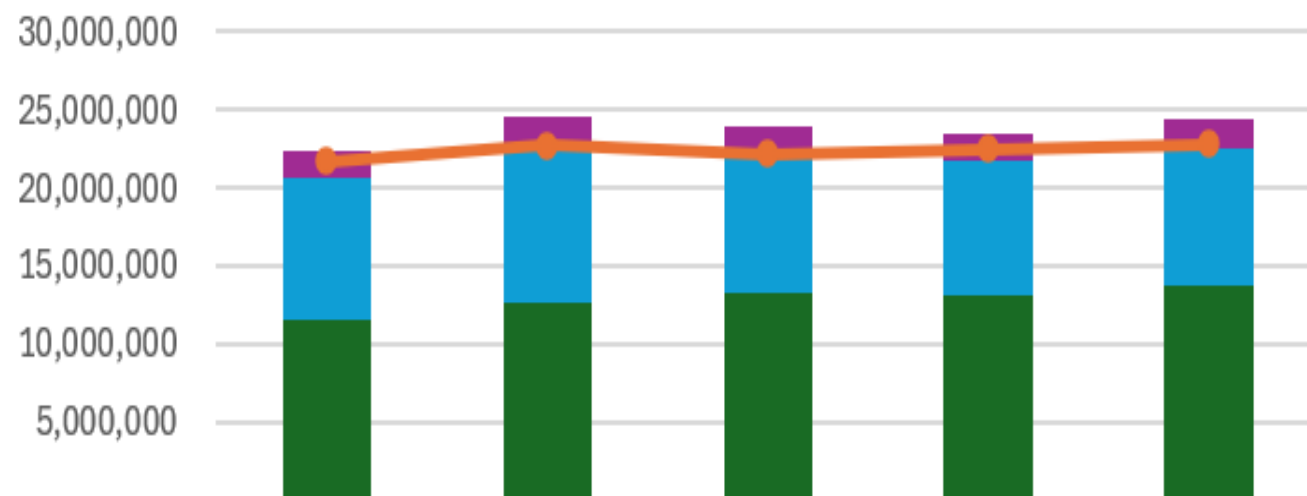
Delaying Capital Projects only 1 time savings



Balancing the General Fund Budget doesn't take Transfer to Capital Fund into account

Capital Program

Revenue vs. Expenditures



	2024 Actual	2025 Actual	2026 Original Budget	2026 Projected	2027 Projected
Transfer to Capital Fund	1,662,772	1,662,772	1,712,700	1,712,700	1,764,081
Other	9,105,155	10,252,933	8,843,028	8,626,604	8,843,028
Salary & Benefits	11,509,441	12,570,037	13,313,228	13,072,838	13,726,500
Revenue	21,724,288	22,731,648	22,159,794	22,431,648	22,790,555

2027 Budget Priorities

Balance Budget

- Present balanced budget to Town Council
(General Fund Operating Revenues > Operating Expenditures)

Core Services

- Maintain Quality Core Services

Debt Service

- Committed to Debt Service Obligations

Fiscally Responsible

- Focus on Long-Term Financial Health

R&M

- Fund Repairs and Maintenance

Capital

- Stay the Course with Capital Improvement Program

Compensation

- Maintain competitive compensation & wage inflation, per compensation study

Reserves

- Meet Ending Fund Balances per Adopted Policies

Other Questions or Discussion



What additional guidance would you like to provide in the 2027 Budget development?



STAFF REPORT

TO: MAYOR & TOWN COUNCIL
FROM: NICO CRUZ, SUSTAINABILITY COORDINATOR
RE: WORK SESSION: WASTE REDUCTION STRATEGIES OVERVIEW
DATE: JULY 28, 2026

Summary & Background:

The purpose of this work session is to review the Town's waste reduction strategies including, Pay As You Throw (PAYT), Universal Recycling, and other related programs.

Since 2021, the Town has implemented sustainability efforts aimed at achieving net-zero greenhouse gas emissions by 2050. Key initiatives include the Climate Action and Resiliency Plan (CARP), waste reduction ordinances with regards to single-use plastics, disposable bags, and waste/recycling requirements. Additionally, the Town has implemented pilot programs such as the upcoming Main Street restaurant compost program and the Retrocycle Colorado Cup.

Town Council adopted the PAYT and Universal Recycling requirements in 2022 after a 2021 work session, stakeholder process, and public forums. PAYT implementation began in 2023. Universal Recycling was phased in during 2024 and reached its full compliance deadline in June 2025. In 2026, staff are implementing the glass recycling code update and preparing for statewide EPR implementation.

All of this work supports Summit County's goal of a 40% diversion rate by 2035. In 2025, the overall diversion rate was 23% and the municipal solid waste diversion rate was 32%. The Town therefore continues to make progress but remains below the regional target. At the work session, staff anticipates Council receiving a comprehensive understanding of the various waste reduction strategies that are outlined in Town Code along with understanding the customer recycling variance and waiver process.

Staff specifically request Council feedback on the following:

1. Is the waiver and variance process functioning as intended, including the current timelines?
2. Are there compliance barriers staff should address differently, including barriers Council members have heard from constituents, and would additional incentives or technical assistance help?
3. Are there additional waste reduction strategies Council would like staff to explore?

Analysis:

The programs outlined below can be found within the Town Code, [Chapter 124, Article III Waste Reduction and Recycling](#).

The Town's waste reduction framework has three parts:

1. Residential Pay As You Throw
2. Commercial and Multifamily Universal Recycling
3. Implementation and support through grants, education, technical assistance, waivers and variances, and Town-led infrastructure.

Residential Pay As You Throw

PAYT uses a waste utility model for residential units in which smaller trash containers cost less, and recycling access is included with service. This creates a financial incentive for residential customers to reduce landfill waste. The smaller the bin utilized, the lower the bill for the consumer.

Universal Recycling and Pay as You Throw provide environmental, operational, and community benefits, including:

- Reduced litter and wildlife conflicts;
- Improved recycling and compost diversion rates;
- Enhanced downtown cleanliness and aesthetics;
- Increased public education regarding waste diversion; and
- Support for local sustainability and climate goals.

For 2026, reports from three Frisco haulers indicate that approximately 96% of residential accounts had active recycling service, compared with 99% in 2025 and 93% in 2024. The decrease in 2026 may be explained by the 4% of reported accounts that declined recycling service. These figures are useful for identifying trends but do not represent an audited compliance or diversion rate.

Container data as of April 30, 2026, show that Frisco has the largest share of small trash containers and the lowest share of large containers among the jurisdictions compared. This suggests the PAYT policy is working as intended by encouraging residents to choose smaller trash containers and reduce the amount of waste they set out for disposal. However, container size alone does not measure actual diversion.

Container	Breckenridge	Frisco	Unincorporated Summit County
Small	26%	35%	18%
Medium	37%	38%	24%
Large	37%	27%	58%

Commercial and Multifamily Universal Recycling

Universal Recycling applies to commercial properties, multifamily homeowners associations, and mixed-use developments. It requires all commercial businesses and multi-family properties (such as HOAs) to provide on-site recycling collection services in a service capacity that must equal 50% of the property's trash. Within this program, single-stream recycling, food scraps, and glass all apply towards the 50% recycling minimum.

Confusion and difficulty with this program have arisen with some property owners and managers having difficulty meeting the requirement of recycling/trash enclosures being provided within a fully screened, 4-walled, roofed enclosure which is through Chapter 180 of the Town Code and not within the Chapter 124 which regulates Universal Recycling.

The requirements for recycling enclosure design, and request for relief to code language as stated in Town Code, 180-6.17 are brought directly to the Planning staff and there is an allowance for a retrofitting incentive for existing developments which may be allowed through administrative approval by the Director.

The most common barriers are limited space, enclosure capacity, cost, timing, and HOA coordination. To assist local businesses and homeowners in meeting this requirement, the Town offers financial assistance to cover structural improvements, new bins, and signage for an amount up to \$10,000 per application.

As of July 2026, four properties have applied for funding assistance. Two projects have been completed, and the two remaining awarded projects are moving forward, with one preparing to solicit bids and the other awaiting permit issuance before beginning construction.

Program milestones required 50% of commercial customers to have compliant recycling collection by June 2024 and 100% to have compliant containers and service by June 2025. Hauler reporting indicates 63% commercial recycling access in 2026. Commercial access remains the clearest implementation gap and should be the primary focus for compliance, assistance and follow-up.

Reported residential recycling access in Frisco was 93% in 2024, 99% in 2025, and 96% in 2026. Reported commercial recycling access was 57% in 2024, 78% in 2025, and 63% in 2026. Because reporting methods may vary by hauler and year, these figures are best used to identify general trends and potential gaps rather than as audited compliance rates.

Implementation and Support

Related Waste Reduction Requirements: Town Code, Chapter 124, [Article V Prohibition on Sale or Distribution of Single Use Plastics](#) includes disposable bag requirements, plastic bag restrictions, "Skip the Stuff" requirements, expanded polystyrene food container restrictions, and single-use plastic water bottle restrictions. These provisions complement PAYT and Universal Recycling by reducing waste at the source. Sustainability staff also continue to provide outreach and guidance to local businesses to support understanding of the requirements and improve compliance.

[Ordinance 26-15](#), adopted May 26, 2026, aligned Town Code with County recycling operations by allowing glass in single-stream recycling and removing outdated separate-collection requirements. Summit County Resource Allocation Park staff and licensed

haulers confirmed that the change is operationally feasible without increased costs or service disruptions. Glass drop-off sites remain available.

Compliance Assistance, Grants, and Flexibility: Staff provides education, site guidance, recycling guidance, waiver and variance review, and grant support. Common grant-funded projects include enclosures, recycling totes, water refill stations, reusable products, and hard-to-recycle collection.

Program	2024-2026 tracking summary
Universal Recycling grants	\$20,000 distributed of \$40,000 approved
Waste Reduction grants	\$17,712 distributed of \$46,362 in total awards
Funding source	Bag Fees

Waivers and Variances: Waivers and variances provide flexibility when full compliance is infeasible or additional time is needed. A variance may be applied for to temporarily *modify* specific recycling requirements. For example, a multi-family property may receive a variance to reduce the recycling container volume to 25% of trash capacity if they average over 70% short-term rentals. A waiver temporarily *exempts* a property or business from specific recycling requirements when compliance is not currently feasible.

A waiver or variance is applied for through an online form on the Town's website and applicants are to provide supporting documentation justifying the need for relief such as a lack of waste generation or unique property constraints. The application is then reviewed by staff to determine if a variance or waiver is warranted.

A variance and waiver are both permitted through Town Code for a maximum period of two years. If relief is still needed, a new request must be submitted which cannot exceed an additional six months.

Recent cases show that the waiver and variance process is serving as a temporary tool to address site constraints, financial hardship, and coordination challenges while properties work toward compliance. Approved requests include milestone requirements, such as submitting site evaluations, project plans, or design updates, to demonstrate progress before the relief period ends. Seven properties have received temporary relief (Crossroads Townhomes Association, Peak One Condos, Ore House HOA, Teller Townhomes, Royal Glen Homeowners Association, Windwood Condominium Association, and Rocky Mountain Bible Church), generally through December 31, 2026. At that time, each property must either achieve compliance or request the one-time six-month extension allowed by Town Code.

Waivers for Snowshoe Motel and Eclectic Bar & Grill were denied after staff identified workable paths to on-site recycling.

Staff is seeking guidance from Town Council specifically if they think that the timeline in the current Code language should be extended for compliance, or if two years plus a six-month extension was adequate for properties to budget and plan ahead for required improvements to their waste and recycling disposal. Staff would like to avoid creating "permanent waivers" for recycling service since they are intended to be temporary.

The policy question - *is the waiver and variance process functioning as intended, including the current timelines?* - answers whether the current process provides practical flexibility without weakening the ordinance.

Council may also wish to identify whether additional incentives, technical assistance, or clearer administrative standards are needed. This is included as an additional policy question for Council - *are there compliance barriers staff should address differently, including barriers Council members have heard from constituents, and would additional incentives or technical assistance help?*

Extended Producer Responsibility: Colorado's EPR program, through House Bill 22-1355, shifts funding responsibility for covered packaging and paper products to producers. In January 2026 mandatory registration and responsibility dues officially began for producers.

The program is intended to expand recycling access, improve education, and reduce landfill disposal. Staff plans to enter into an MOU with High Country Conservation Center for EPR education and outreach. Other Summit County jurisdictions plan to do the same so public messaging is consistent across the county. Licensed haulers will coordinate with Circular Action Alliance Colorado. Staff can return with a more detailed presentation at a future meeting if Council would like additional information.

Reuse: Retrocycle's Colorado Cup program has launched in Frisco at Mountain Dweller Coffee Roasters and Rocky Mountain Coffee Roasters. The borrow-and-return drinkware program provides a visible local example of source reduction.

Town Facilities and Infrastructure: Staff is reviewing Town-owned and managed facilities for consistency with Chapter 124, including paired bins, recycling access, signage, single-use plastics, and event practices. Current efforts include the Main Street bin replacement project, a restaurant compost pilot, and construction and demolition diversion tracking for the 101 W. Main Street project.

A shared enclosure for Hotel Frisco, Eclectic Bar & Grill is anticipated and the Town has a signed letter of intent and a target development year of 2027. Staff is also evaluating an enclosure at the Historic Park. These projects address a recurring barrier: limited space for wildlife-resistant trash and recycling infrastructure.

As of July 2026, four Town-owned or managed locations—Public Works, the Museum, the Visitor Information Center/Community Center, and the Marina—need new or upgraded enclosures to fully meet the Universal Recycling or enclosure screening requirements in Town Code. Based on preliminary estimates of approximately \$80,000 per enclosure, bringing these facilities into compliance could require approximately \$320,000 in capital investment. Staff will continue to confirm the scope, prioritize projects, refine cost estimates, and recommend funding through the 5-year Capital Plan.

Future Opportunities: Potential next steps identified in the Climate Action and Resiliency Plan include expanding compost access, promoting sustainable consumption, evaluating

landfill restrictions for readily recyclable materials, exploring zero-waste takeout requirements, and strengthening construction and demolition diversion tracking. Any new regulatory or funding proposal would return to Council for separate review.

The next phase to be implemented will be staff establishing consistent tracking, targeted follow-up, and practical assistance where compliance barriers remain.

Policy question for Council - *are there additional waste reduction strategies Council would like staff to explore?*

Financial Impact:

No new appropriation is requested for this work session. The 2026 budget includes \$256,711.25 in the Reusable Bag Expense account for waste reduction projects and programs. This includes \$4,423.25 for Clean Up Day, \$20,000 for Universal Recycling grants, \$7,288 for Waste Reduction grants, \$50,000 for construction and demolition diversion, \$25,000 for the restaurant compost project, \$130,000 for Main Street waste and recycling improvements, \$10,000 for the Colorado Cup reusable cup initiative, and \$10,000 for a water station at the Day Lodge. These programs are funded through bag fee revenue.

Future costs may include education, compliance tracking, enforcement, additional grants, EPR preparation, compost collection, shared enclosures, and upgrades needed to bring Town-owned facilities into compliance. Staff will refine cost estimates and return to Council before requesting additional funding or committing funds beyond the approved budget.

Alignment with Strategic Plan:

This work supports the 2024-2028 Strategic Plan goal of a Sustainable Environment by advancing waste reduction, resource conservation, and long-term climate and resiliency initiatives.

It also implements the Climate Action and Resiliency Plan adopted in October 2025, particularly the Everyday Waste and Construction Waste strategy areas. Relevant actions include compost access, sustainable consumption, zero-waste takeout, recycling of difficult materials, and construction and demolition diversion.

Sustainability:

PAYT, Universal Recycling, source-reduction requirements, grant support, reuse programs, and infrastructure improvements are intended to reduce landfill disposal and increase access to recycling and composting. These strategies also reduce waste-related greenhouse gas emissions and make diversion options more consistent for residents, businesses, visitors, and Town operations.

Staff Recommendation:

Staff recommends that Council receive the presentation and provide direction on the next phase of waste reduction implementation.

Staff specifically request Council feedback on the following:

1. Is the waiver and variance process functioning as intended, including the current timelines?
2. Are there compliance barriers staff should address differently, including barriers Council members have heard from constituents, and would additional incentives or technical assistance help?
3. Are there additional waste reduction strategies Council would like staff to explore?

Reviews and Approvals:

- James Gorham, Economic Development Manager
- Katie Kent, Community Development Director
- Diane McBride, Deputy Town Manager
- Tom Fisher, Town Manager

Attachments:



Waste Reduction Strategies Overview

Pay As You Throw, Universal Recycling, and other initiatives

Town Council Work Session

July 28th, 2026

Nico Cruz, Sustainability Coordinator

Agenda

1. Progress to date

Country trends, policy timeline, PAYT, UR, recycling access, and reporting trends.

2. Requirements & compliance

Single-use plastics, glass, grants, waivers, and follow-up.

3. New initiatives & facilities

EPR, reuse, and Town enclosures.

4. Council direction

Future strategies, budget, and Council discussion.



Summit Country diversion

40%

Summit County diversion
goal by 2035

23%

2025 overall diversion rate

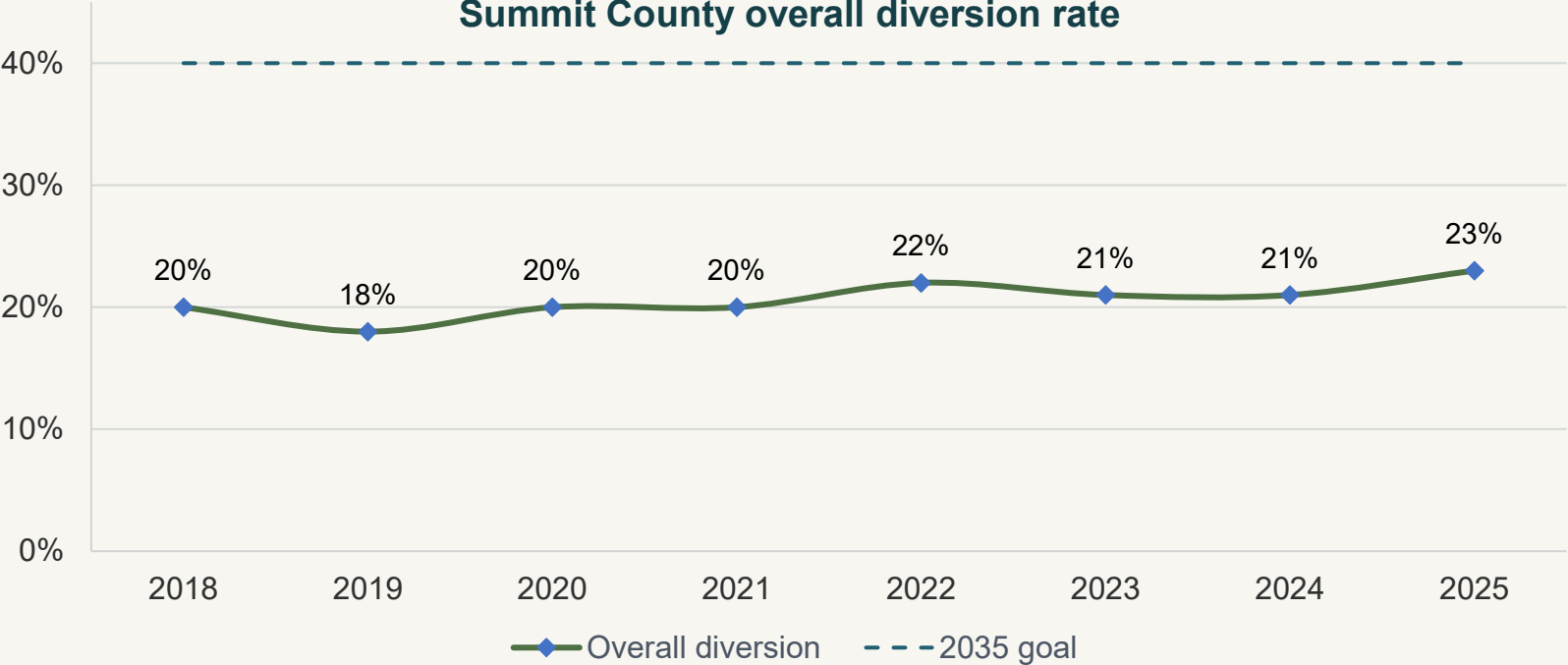
32%

2025 MSW (residential)
diversion rate

90%

Waste emissions reduction
goal by 2050

Summit County overall diversion rate



17-point gap

between the 2025 overall
diversion rate and the 40% goal

2025 is the highest overall
diversion rate shown, but
progress has been gradual.

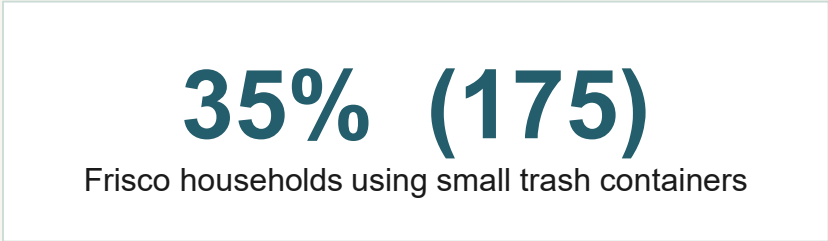
Policy timeline

Year	Milestone
2021	Town Council work session; stakeholder process and public forums
2022	PAYT and Universal Recycling Ordinance adopted
2023	PAYT implementation begins; residential milestones
2024	Universal Recycling phase-in begins; 50% commercial target
2025	Universal Recycling full compliance deadline
2026	Glass into single-stream; EPR implementation starts

Pay As You Throw status

Applies to residential properties. Haulers offer multiple trash container sizes, and smaller containers cost less. Frisco has around 500 residential customer accounts (does not include HOAs, restaurants, and other businesses).

Container	Breck	Frisco	Unincorp.
Small	26%	35%	18%
Medium	37%	38%	24%
Large	37%	27%	58%



Frisco has the highest share of small containers in the county.

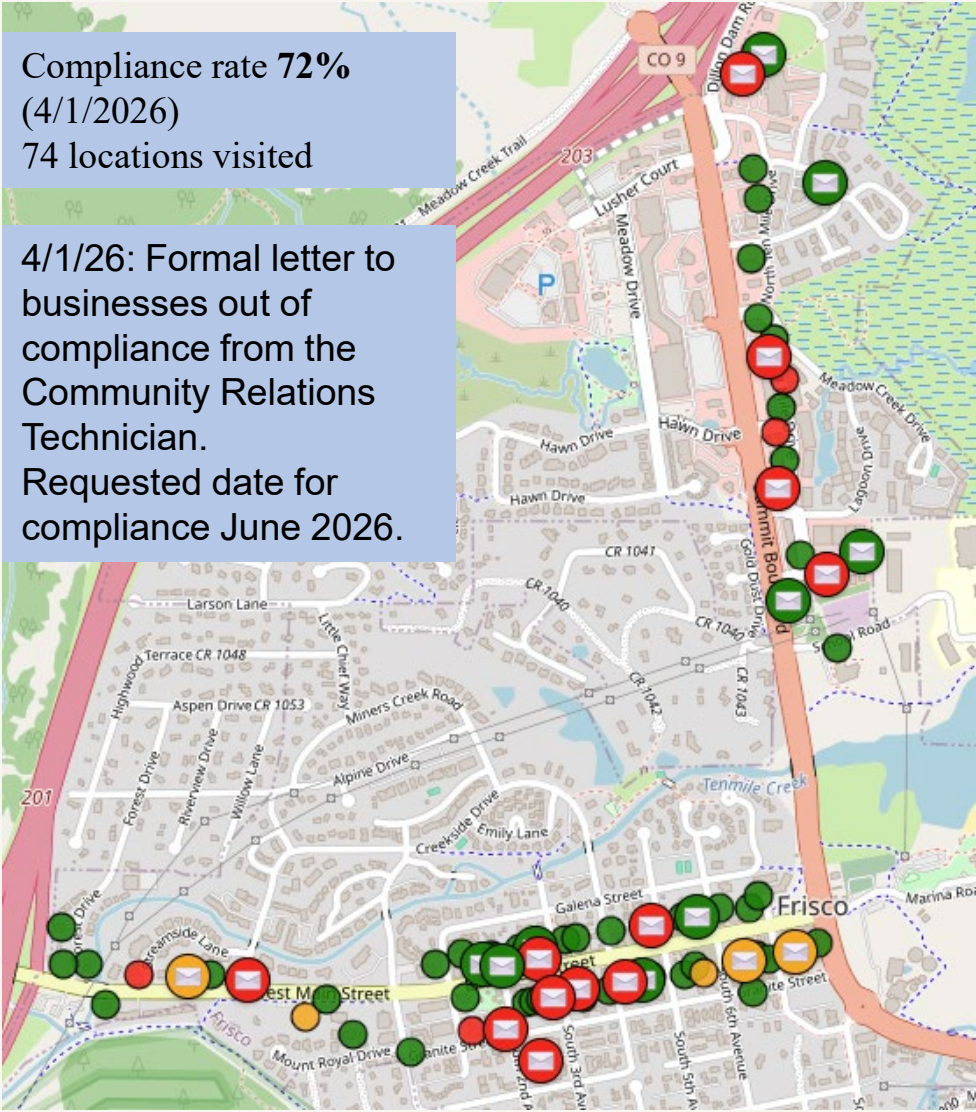


Universal Recycling status

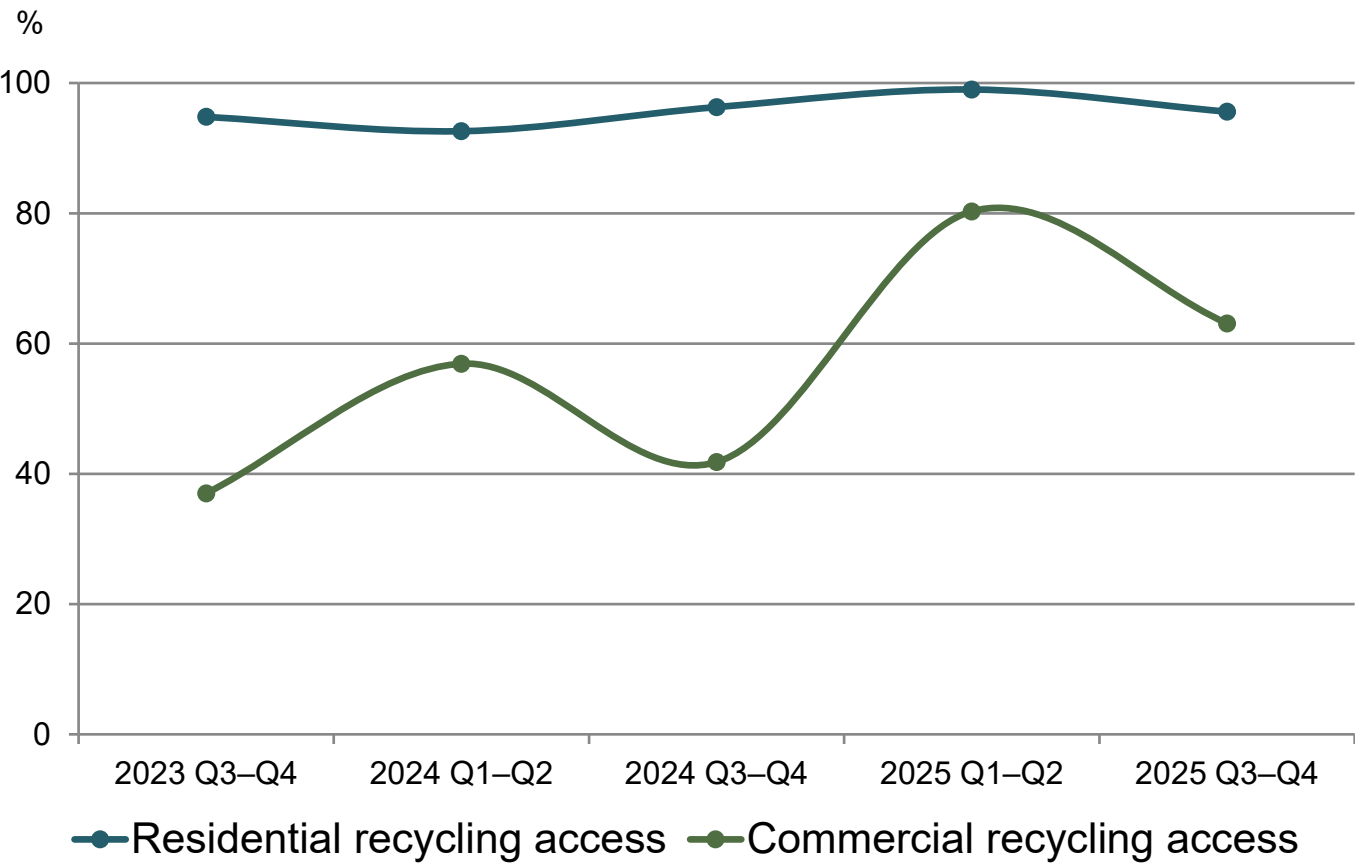
Applies to
Commercial properties, multifamily HOAs, and mixed-use developments.

Goal
Make recycling as accessible as trash disposal.

Milestone	Requirement
June 2024	50% of commercial customers with compliant recycling collection
June 2025	100% of commercial customers with compliant containers and service



Pay As You Throw and Universal Recycling Access – Haulers Report



2025 Q3-Q4

96%

residential access

63%

commercial access

111

commercial customers
reported

3 of 4

haulers reporting

Missing reports: Garbage Gurus—2024 Q3-Q4; Summit Rolloffs—both 2025 periods.

Single-use plastics requirements

Bag rules

Disposable bag fee and plastic bag restrictions.



Skip the Stuff

Utensils and accessories provided only when requested.



Material restrictions

Expanded polystyrene food container and single-use plastic water bottle restrictions.



These requirements complement PAYT and Universal Recycling by reducing waste generation at the source.

Ongoing education remains important for businesses, events, residents, and visitors.

Glass into single-stream recycling

May 26, 2026

Town Code aligned with County recycling operations by adopting Ordinance 26-15

- Ordinance 26-15 amended Chapter 124 of the Frisco Town Code to allow glass in single-stream recycling and remove separate glass-collection requirements.

Single Stream



PLASTIC
BOTTLES,
JUGS & TUBS



ALUMINUM
AND TIN CANS



PAPER



CARDBOARD



GLASS



Compliance assistance and grants

Program	Summary
Universal Recycling grants	\$20,000 distributed of \$40,000 approved (2024-2026)
Waste Reduction grants	\$17,712 distributed of \$46,362 approved (2024-2026)
Technical assistance	Education, site guidance, recycling guidance, waiver/variance review
Common project types	Enclosures, recycling totes, water refill stations, reusables, hard-to-recycle collection

Grant funding helps smaller HOAs and businesses move from intent to implementation, especially where enclosure upgrades or new containers are needed. Funded through Bag Fees.

Waivers and variances

Purpose

Provide flexibility when full compliance is not feasible or needs more time.

Common reasons

Site constraints, space limitations, economic hardship, operations, and HOA coordination.

Location	Takeaway
Temporary relief	7 properties have relief while they work toward compliance; most terms run through Dec. 31, 2026.
Properties	Crossroads, Peak One, Ore House, Teller, Royal Glen, Windwood, and RM Bible Church.
Maximum timeline	Up to two years, followed by one new request for no more than six additional months.
Denied requests	Snowshoe Motel and Eclectic Bar & Grill—staff identified workable paths to on-site recycling.

Examples of moving from request to compliance

1. Request reviewed

2. Path identified

3. Recycling on site

Examples: Snowshoe Motel and Eclectic Bar & Grill

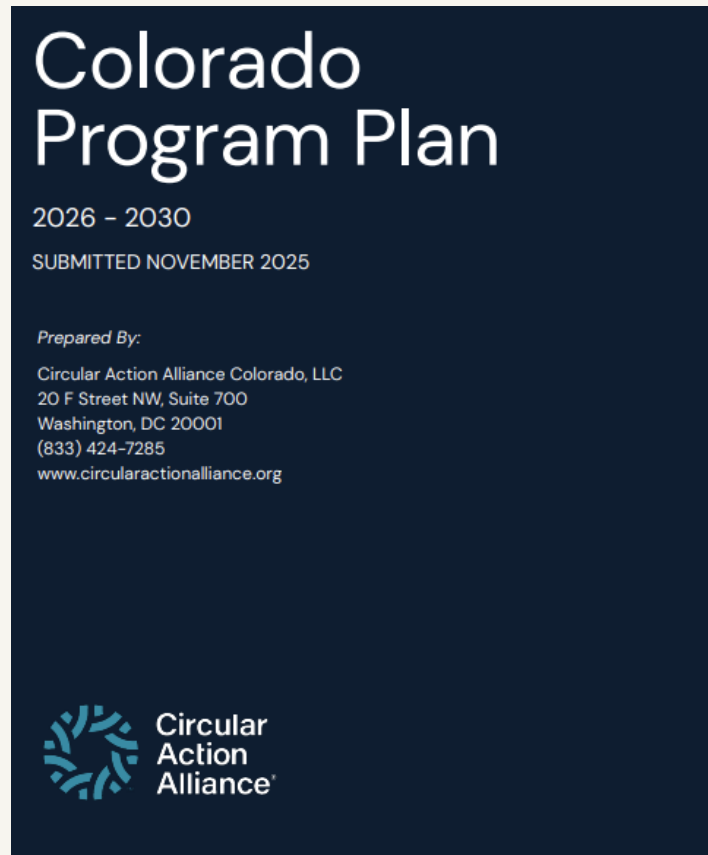
Takeaway: the waiver/variance process can be used as a problem-solving tool, not just a yes/no decision. The goal is to preserve the ordinance intent while helping businesses reach practical compliance.



Extended Producer Responsibility (EPR)

Colorado EPR shifts recycling costs for covered packaging and paper from local governments and customers to producers.

Mandatory producer registration and responsibility dues began in January 2026.



Town of Friso's role

Coordinate outreach and a smooth local transition.

HC3 role

Lead shared education, recycling guidance, and co-branded outreach across Summit County.

Hauler role

Coordinate implementation with Circular Action Alliance Colorado.

Reuse: Colorado Cup

Program

Borrow-and-return reusable drinkware program from Retrocycle.

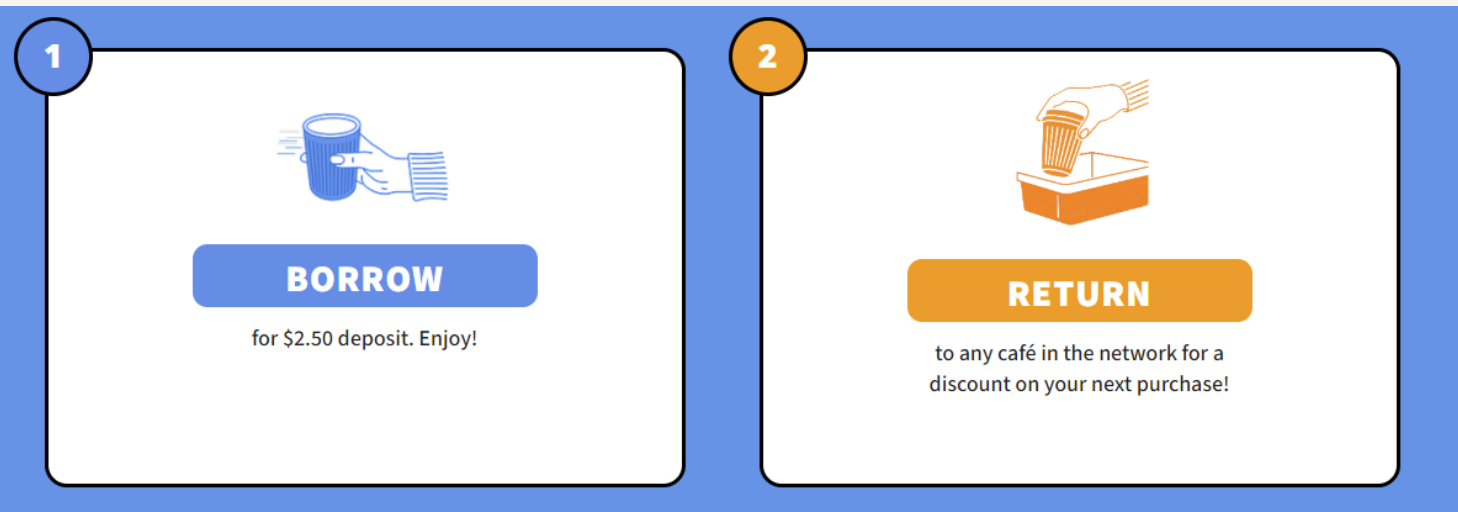
Frisco launch

Mountain Dweller Coffee Roasters and Rocky Mountain Coffee Roasters.

How it works

\$2.50 deposit returned as a discount on a future purchase.

- Keeps single-use cups out of the waste stream.
- Expands an existing Breckenridge network into Frisco.
- Provides a local, visible example of source reduction.



Town-owned and managed facilities

Use Town facilities to model compliance.



Main Street bins

RFP released for new waste and recycling containers. Installation expected by the end of the year.

Restaurant compost pilot

Four containers purchased; delivery expected by the end of the year.

C&D diversion

101 W Main Street project using Green Halo tracking.

Town enclosures

New builds in good shape. Some locations need upgrades.

Four Town locations need enclosure upgrades

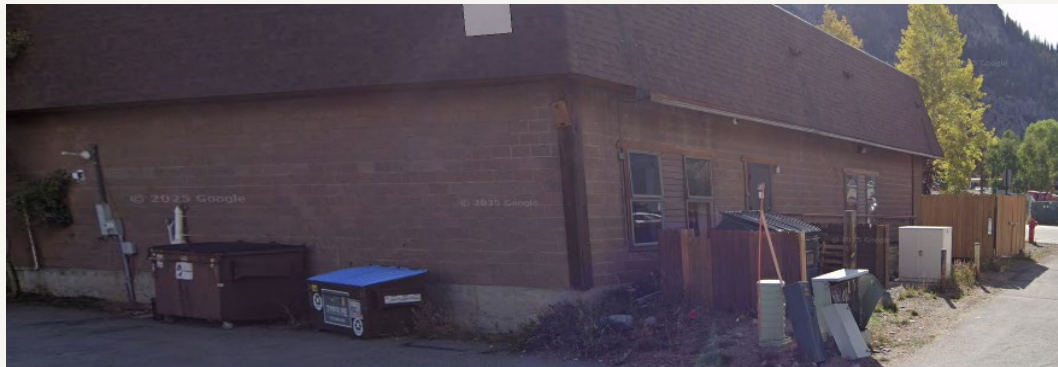
Location	Staff recommendation
Public Works	New enclosure. Consideration of their current 30 yd dumpster
Museum / Historic Park	New enclosure
Visitor / Community Center	New enclosure
Marina	New enclosure

At roughly \$80,000 each, preliminary capital of approximately \$320,000. This could be funded with bag fees.

Two locations to focus first

Visitor / Community Center

A shared enclosure that also serves Hotel Frisco and Eclectic Bar & Grill. LOI from the Eclectic and Hotel have been signed; target development in 2027.



Historic Park / Museum enclosure

Design would ideally match the aesthetics of the historic park.



Future opportunities aligned with the Climate Action and Resiliency Plan (CARP)

CARP strategy area	Description
Compost access	Continue and expand compost programs, including yard waste and food scraps
Sustainable consumption	Promote lower-impact products, durable goods, and local sustainable businesses
Landfill bans	Evaluate future bans for easily recyclable items such as cardboard and mixed paper
Zero-waste takeout	Explore recyclable, compostable, or reusable takeout material requirements
Construction waste	Strengthen C&D diversion tracking and implementation

2026 waste reduction budget

Budget area	Approved initiatives and amounts
Infrastructure	Main Street waste & recycling improvements — \$130,000 Construction & demolition diversion — \$50,000
Programs	Restaurant compost project — \$25,000 Colorado Cup reusable initiative — \$10,000
Grants	Universal Recycling grants — \$20,000 Waste Reduction grants — \$7,288
Community support	Clean Up Day — \$4,423.25 Day Lodge water station — \$10,000

Total: \$256,711.25 from bag-fee revenue. No new appropriation is requested for this work session.

Discussion questions for Council

1. Is the waiver and variance process functioning as intended, including the current timelines?
2. Should staff address compliance barriers differently, including through added incentives or technical assistance?
3. What additional waste reduction strategies should staff explore?





MEMORANDUM

P.O. BOX 4100 FRISCO, COLORADO 80443

TO: MAYOR AND TOWN COUNCIL

FROM: DIANE MCBRIDE, DEPUTY TOWN MANAGER

RE: NORTHWEST COLORADO COUNCIL OF GOVERNMENTS (NWCCOG) – REGIONAL STATISTICAL ANALYSIS PROJECT PRESENTATION

DATE: July 28, 2026

Summary Statement: The Northwest Colorado Council of Governments (NWCCOG) is a voluntary association of county and municipal governments committed to the power of regional collaboration. In cooperation with The Insights Collective, they recently released the Northwest Colorado Regional Statistical Analysis Project report that was initiated to better understand how mountain and rural communities are navigating a rapidly changing economic, social, and governance environment. Jon Stavney, Executive Director of NWCCOG, will present the research and findings of this project during the July 28, 2026, Council meeting.

The timing of this presentation coincides well with the upcoming Council retreat and budget work sessions. Council is encouraged to come prepared for this presentation with questions for Mr. Stavney.

Background: Frisco and other northwest Colorado communities are navigating a significant amount of change. As referenced in Attachment 1 in Mr. Stavney's Executive Letter, housing affordability, infrastructure demands, workforce shortages, environmental pressures, fiscal constraints, and evolving expectations around quality of life are occurring simultaneously and increasingly influencing one another.

To better understand these conditions, The Insights Collective conducted a three-part research initiative consisting of executive interviews, a regional survey of community leaders, and a qualitative review of open-ended survey responses. The project aimed to identify what issues communities are facing and to better understand how local leaders interpret those challenges, where they see opportunities, and what underlying themes may be shaping the future of Northwest Colorado.

Participants repeatedly demonstrated a clear understanding of the issues confronting their communities. There was little disagreement regarding the major challenges facing the region. Housing shortages, workforce pressures, infrastructure demands, affordability concerns, and environmental risks were widely recognized regardless of geography or organizational role. The findings suggest that Northwest Colorado communities are not struggling because they lack awareness of their challenges. They are struggling because many of those challenges are becoming larger, more interconnected, and more difficult to address using existing systems.

The research also highlights the importance of viewing community challenges through a systems lens. Housing cannot be separated from workforce retention. Workforce retention cannot be separated from economic vitality. Economic vitality cannot be separated from infrastructure, tourism, environmental resilience, or quality of life. These issues increasingly influence one another, suggesting that future solutions may require a more integrated and collaborative approach than in the past.

Mr. Stavney will highlight what was learned through this project, what it means, and strategic considerations moving forward.

Financial Impact: There is no financial ask associated with this presentation. For reference, the report was \$5,000 of NWCCOG member dues and \$5,000 CAST research fund matched by a \$10,000 DOLA grant. Frisco is a NWCCOG member.

Alignment with Strategic Plan: The 2024-2028 Strategic Plan clearly articulates our public service commitment to the Town of Frisco: *Provide leadership, civility, efficiency, transparency, accountability, and fiscal responsibility to assure a thriving future for the Town of Frisco.* This presentation aligns well with our public service commitment.

Environmental Sustainability: N/A

Staff Recommendation: Staff recommends Council come prepared for this presentation with questions for Mr. Stavney.

Reviews and Approvals:

- Tom Fisher, Town Manager

Attachments:

- Attachment 1 – Regional Statistical Analysis Project Report
- Attachment 2 – NWCCOG Powerpoint Presentation



July 2026

Regional Statistical Analysis Project

Understanding Capacity, Affordability
and Community Sustainability in a
Changing Mountain Economy

In Partnership with



ABOUT NWCCOG

The Northwest Colorado Council of Governments (NWCCOG) is a voluntary association of county and municipal governments committed to the power of regional collaboration. NWCCOG serves 30 member jurisdictions across a six-county area of northwest Colorado.



ABOUT CAST

Mountain resort communities face unique challenges in serving both residents and visitors. CAST brings members together to share knowledge, experience, and leadership through meetings, conferences, and surveys, while collectively advocating for legislation that benefits and sustains mountain communities.



ABOUT DOLA

The Colorado Department of Local Affairs (DOLA) is the primary link between the State and Colorado's local communities. DOLA delivers financial support, technical assistance, and strategic expertise in the areas of governance, housing, and property tax administration to strengthen communities statewide.

Prepared by



ABOUT THE INSIGHTS COLLECTIVE

The Insights Collective is a think tank providing research, strategy, and actionable recommendations for tourism and destination leaders. Using a multidisciplinary approach, they develop data-driven solutions to help public sector and tourism industry clients navigate complex community challenges.

Table of Contents

1. INTRODUCTION	4-10	5. WHAT IT MEANS	30-34
Executive Letter	5	Capacity is Becoming the Limiting Factor	31
Project Background	6	Community Challenges are Increasingly Interconnected.....	32
Research Methodology	6	Tourisms Increasingly a Community Development Conversations	32
Phase One: Executive Interviews	7	Water and Environmental Resilience are Emerging Long-Term Concerns	33
Phase Two: Community Leaders Survey	8	What is Means for Northwest Colorado	33
Phase Three: Quality Analysis	9	Conclusion.....	34
What Surprised Us.....	10		
2. WHAT WE HEARD	11-15	6. STRATEGIC CONSIDERATIONS	36-39
Leadership is Managing Multiple Challenges Simultaneously	12	Focus on Capacity, Not Just Strategy	37
Housing Efforts Continue but Demand Outpaces Supply	14	Explore Regional Implementation Models	38
Capital Needs are Increasing Faster than Available Resources	15	Treat Housing as a Community Sustainability Issue.....	38
Fiscal Constraints Shape Local Decision-Making	15	Expand the Definition of Infrastructure	39
Regional Challenges Continue to be Address Through Local Systems	16	Continue Monitoring Community Balance	39
		Improve Public Understanding of Tradeoffs	40
		Consider Establishing an Ongoing Community Conditions Assessment	40
3. WHAT WE LEARNED	17-23	APPENDIX A	41-51
Housing has Become the Organizing Issue	18		
Capacity Disparity	19		
Water is Emerging as a Structural Constraint.....	20		
Quality of Life is Improving and Declining at the Same Time	21		
Economic Sustainability & Community Viability	22		
4. TOURISM AND COMMUNITY BALANCE	24-28		
A Note on Tourism and Community Balance	25		
Tourism is Essential to Community Well-Being	26		
Tourism is a Tradeoff, Not a Problem	27		
Residents Favor Reinvestment Over Reduction	28		
Tourism and Community Balance	29		

1

Introduction

Northwest Colorado communities are navigating a period of significant change. Housing affordability, infrastructure demands, workforce shortages, environmental pressures, fiscal constraints, and evolving expectations around quality of life are occurring simultaneously and increasingly influencing one another. While each community faces its own unique circumstances, the research revealed remarkable consistency in how local leaders and stakeholders describe the challenges confronting the region.

To better understand these conditions, The Insights Collective conducted a three-part research initiative consisting of executive interviews, a regional survey of community leaders, and a qualitative review of open-ended survey responses. More than 100 community leaders representing over 25 communities and organizations participated in the effort, providing perspectives from municipal governments, counties, chambers of commerce, advisory committees, nonprofit organizations, and civic institutions throughout Northwest Colorado.

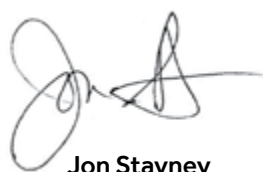
Housing affordability emerged as the most frequently cited concern. However, respondents rarely discussed housing as a standalone issue. Instead, housing was repeatedly linked to workforce shortages, childcare access, school enrollment, economic mobility, business sustainability, infrastructure demands, and community character. In many respects, housing has become the organizing issue through which many other challenges are experienced.

The research also revealed growing concern about infrastructure capacity, environmental resilience, water availability, and the long-term sustainability of mountain-town economies. Participants described communities attempting to respond to rising costs, changing demographics, visitor-economy pressures, and increasingly complex governance demands while operating within finite staffing and fiscal constraints.

The central finding of this research extends beyond any individual issue.

Across interviews, survey responses, and qualitative comments, respondents consistently demonstrated a clear understanding of the challenges facing their communities. The recurring concern was not lack of awareness, planning, or vision. Rather, participants described growing difficulty implementing solutions at the pace and scale required. Housing pressures, infrastructure demands, environmental risks, and economic transitions increasingly operate at a regional scale, while many of the tools available to address them remain local.

Taken together, the findings suggest that Northwest Colorado communities are not experiencing a shortage of ideas. They are experiencing increasing pressure on the systems responsible for turning ideas into action. The challenge facing many communities is not determining what needs to be done, but building the capacity required to do it.



Jon Stavney
Executive Director
NWCCOG



Project Background

The Northwest Colorado Regional Statistical Analysis Project was initiated to better understand how mountain and rural communities are navigating a rapidly changing economic, social, and governance environment.

Across the region, local governments are confronting a growing number of interconnected challenges, including housing affordability, workforce retention, infrastructure demands, environmental pressures, fiscal constraints, and changing resident expectations regarding growth and quality of life.

The project was developed in response to a broader recognition that many communities are operating under conditions that differ substantially from those of a decade ago. Population dynamics have shifted. Housing markets have become increasingly constrained. Construction costs have risen dramatically. Visitor economies continue to evolve. At the same time, local governments are being asked to address increasingly complex issues with limited staff, finite budgets, and heightened public expectations.

At the outset of the project, researchers anticipated substantial discussion surrounding federal policy uncertainty, changing grant programs, tariffs, artificial intelligence, and broader economic disruptions. While these topics were acknowledged by participants, they rarely emerged as primary concerns. Instead, respondents consistently focused on issues much closer to home: housing affordability, infrastructure capacity, workforce retention, affordability pressures, and the long-term sustainability of their communities.

While external economic and political forces undoubtedly influence local conditions, respondents overwhelmingly described challenges that are immediate, tangible, and experienced in daily community life. The findings suggest that many local leaders are focused less on abstract future uncertainties and more on practical questions of how to maintain community viability amid growing pressure on existing systems.

Ultimately, the project sought not only to identify what issues communities are facing, but also to better understand how local leaders interpret those challenges, where they see opportunities, and what underlying themes may be shaping the future of Northwest Colorado.

Research Methodology

The project was conducted in three phases designed to combine executive perspectives, community-level observations, and qualitative insights into a comprehensive assessment of current conditions.

Respondents Focused on:



**HOUSING
AFFORDABILITY**



**INFRASTRUCTURE
CAPACITY**



**WORKFORCE
RETENTION**



**AFFORDABILITY
PRESSURES**



**LONG-TERM
SUSTAINABILITY
OF THEIR
COMMUNITIES**

1

PHASE ONE: Executive Interviews

The research began with a series of structured interviews involving mayors, elected officials, administrators, and senior community leaders representing mountain resort communities, fast-growth residential communities, and rural communities across Northwest Colorado.

Interview discussions focused on governance and leadership, budgeting and resource allocation, housing and workforce challenges, infrastructure needs, community engagement, intergovernmental collaboration, and long-term outlook. Participants were encouraged to discuss both immediate concerns and broader trends shaping their communities.

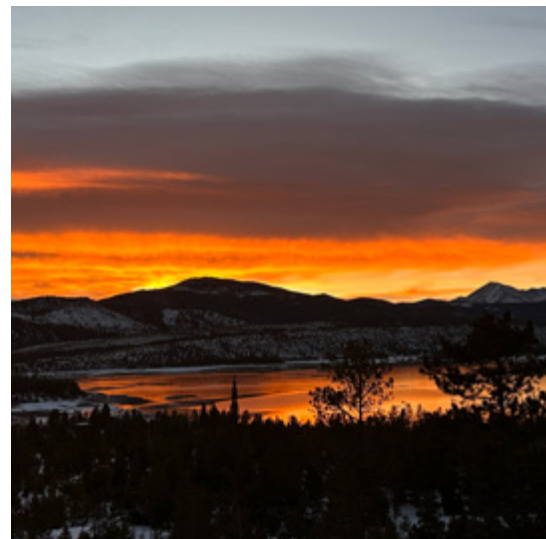
The interview phase served two purposes:

1

It provided an initial understanding of the issues local leaders considered most pressing.

2

It informed the development of the survey instrument used during the next phase of the project.



2

PHASE TWO: Community Leaders Survey

Building on the interview findings, researchers developed and distributed a survey to community leaders throughout the region. Respondents included elected officials, municipal staff, county representatives, chamber leaders, nonprofit executives, advisory board members, and other engaged stakeholders.

Survey participants were asked to identify the most pressing issues facing their communities, assess changes in quality of life, evaluate tourism's role within the community, and provide additional context through open-ended responses. The survey was designed to capture both quantitative and qualitative perspectives, allowing researchers to compare broad patterns with individual observations and experiences.

Note: Purple pull quotes throughout this document are excerpted from Community Leadership Survey responses.

Participant & Community Response

100

More than 100 responses were received from participants.

25

Participants represented over 25 communities and organizations.



3

PHASE THREE: Qualitative Analysis

The final phase involved a detailed review of open-ended survey responses. Researchers conducted a thematic analysis to identify recurring concerns, shared observations, and areas where respondents expressed particularly strong sentiment.

Responses were evaluated not only for frequency, but also for intensity. This approach allowed researchers to distinguish between issues that were commonly mentioned and issues that generated a heightened sense of urgency. The qualitative review provided important context for interpreting survey results and helped reveal how respondents understood the relationships among housing, infrastructure, workforce development, tourism, affordability, environmental pressures, and quality of life.

1 + 2 + 3 Together, these three phases created a more comprehensive picture of current conditions than any single method could provide independently.



What Surprised Us

This effort was conceived in the Summer of 2025 as supports the federal government had previously supplied to states and local jurisdictions were being radically transformed. Prior to the interview phase, it was reasonable to expect that federal policy uncertainty, changes in grant programs, tariffs, artificial intelligence, and broader economic disruptions would dominate discussions among local leaders. While these issues were acknowledged, they rarely emerged as primary concerns. Instead, respondents consistently focused on challenges they confront directly in their communities: housing affordability, workforce retention, infrastructure capacity, affordability pressures, water availability, and community sustainability.

The research also revealed a more nuanced view of tourism than anticipated. Rather than framing tourism as either a benefit or a burden, respondents generally viewed it as both. Tourism was widely recognized as an essential source of economic activity, public revenue, and community investment. At the same time, it was frequently associated with housing pressure, congestion, infrastructure demands, and affordability concerns. Respondents appeared less interested in debating whether tourism is good or bad and more interested in discussing how its consequences can be managed effectively.

Water emerged as another notable theme. Although housing dominated discussions throughout the research, several respondents elevated water availability as a deeper structural constraint. Housing can theoretically be addressed through policy changes, investment, and development. Water, by contrast, represents a physical limitation that may ultimately determine future growth capacity in some communities. While not as frequently discussed as housing, water concerns often carried a heightened sense of urgency.

The severe megadrought impacting the American West and Colorado has been ongoing for 26 years, having begun in the year 2000, and becoming evermore tangible during the non-winter of 2025-2026.

Perhaps the most important surprise involved how respondents described the issues themselves. Rather than discussing housing, workforce retention, infrastructure, tourism, environmental resilience, and quality of life as separate policy areas, participants repeatedly described them as interconnected parts of the same system. Housing shortages affect workforce availability. Workforce shortages influence service delivery. Infrastructure limitations constrain future growth. Tourism affects affordability while simultaneously funding public services. These relationships appeared consistently throughout interviews and survey responses.

Finally, respondents expressed far more frustration with implementation than with planning. Communities generally appear to understand the challenges they face. The recurring concern was whether existing staffing levels, funding structures, governance systems, and organizational capacity are sufficient to respond effectively. The challenge, as one respondent observed, is not identifying the problems. It is solving them.

Respondents Notable Challenges Included:



IMPLEMENTATION CHALLENGES



INTERCONNECTED SYSTEM



WATER



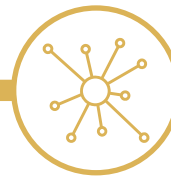
TOURISM

A man with a beard and mustache, wearing a striped shirt, is speaking into a microphone. A large, bold, yellow number '2' is overlaid on the left side of the image. The background is a blurred indoor setting.

2

What We Heard

The interview phase of this project provided an opportunity to hear directly from mayors, elected officials, administrators, and community leaders responsible for navigating some of the most complex issues facing Northwest Colorado communities. While the participating communities differ in size, geography, economic structure, and governance, the interviews revealed a remarkable degree of consistency regarding both the challenges communities face and the pressures confronting local leadership.



Leadership is Managing Multiple Challenges Simultaneously

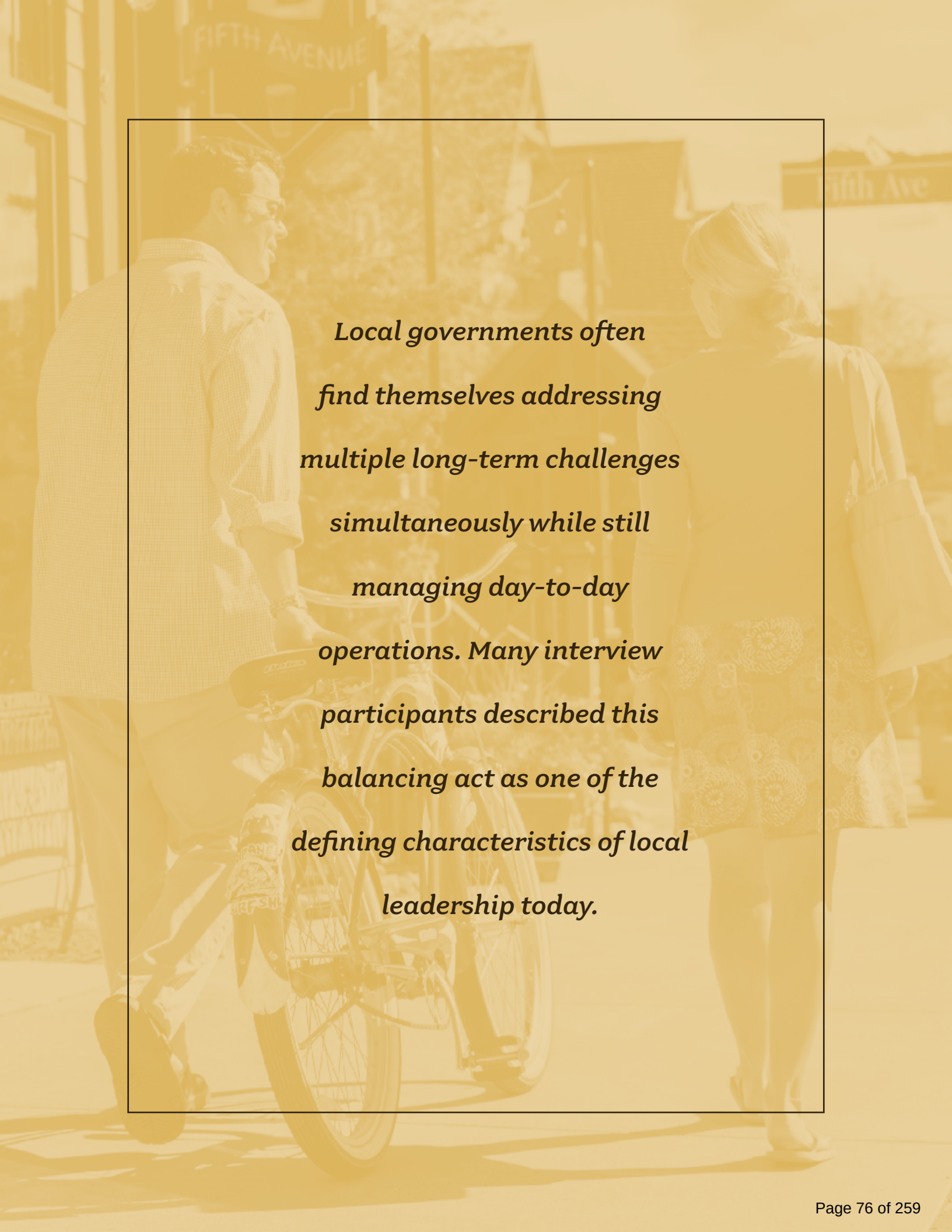
Interview participants consistently described a leadership environment defined by competing priorities and difficult tradeoffs. Across communities, leaders discussed balancing immediate operational demands with long-term planning responsibilities while simultaneously responding to housing pressures, infrastructure needs, workforce shortages, and resident concerns.

Several participants noted that many of the challenges confronting local governments today are not new. What has changed is the degree to which these issues now overlap and reinforce one another. Housing shortages affect workforce recruitment and retention. Workforce shortages affect service delivery. Infrastructure demands increase as communities grow, while rising construction costs make infrastructure investments more difficult to fund. Environmental concerns increasingly influence planning decisions, while residents continue to expect high-quality services and visible progress.

“Local leaders are not facing isolated tourism problems or growth problems; they are managing multiple crises at once.”

Several participants also noted that public expectations have evolved. Residents increasingly expect local governments to address housing affordability, workforce issues, economic development, infrastructure improvements, environmental stewardship, and quality-of-life concerns concurrently. While these expectations are understandable, they create additional pressure on organizations already operating with limited staff and resources.

The interviews suggest that many communities are not struggling because they lack awareness of their challenges. Rather, they are operating in an environment where the number and complexity of issues often exceed the capacity available to address them.

A background image with a warm orange tint. It shows a man on the left, seen from the side, wearing a light-colored button-down shirt and dark pants, standing next to a bicycle. On the right, a woman is walking away from the camera, wearing a dark dress with a light floral pattern and carrying a large white tote bag. In the background, a street sign for 'FIFTH AVENUE' is visible. The entire scene is framed by a thin black border.

*Local governments often
find themselves addressing
multiple long-term challenges
simultaneously while still
managing day-to-day
operations. Many interview
participants described this
balancing act as one of the
defining characteristics of local
leadership today.*



Housing Efforts Continue but Demand Outpaces Supply

Housing emerged as one of the most consistent themes throughout the interview process. Leaders across community types described ongoing efforts to increase housing availability and improve affordability, particularly for local workers and families. Yet despite substantial investments and innovative approaches, participants repeatedly indicated that housing demand continues to outpace current supply strategies.

Communities reported pursuing a wide range of housing initiatives, including deed-restricted units, workforce housing programs, public-private partnerships, employer-assisted housing efforts, strategic land acquisition, and the use of tourism-related revenues to support housing development. Many leaders described these efforts as necessary and valuable, but often insufficient relative to the scale of the challenge.

Several participants emphasized that housing discussions increasingly extend beyond affordability alone. Workforce recruitment and retention, school enrollment, childcare availability, community character, and long-term economic sustainability were all linked

to housing conditions. In many communities, housing is no longer viewed as a standalone policy issue but rather as a foundational factor influencing numerous aspects of community life.

Particular concern was expressed regarding housing options for families. While many communities have successfully developed housing targeted toward individuals and smaller households, leaders noted continuing gaps in housing suitable for families seeking to establish long-term roots within the community. This concern was especially prominent among communities focused on retaining younger residents and supporting workforce participation.

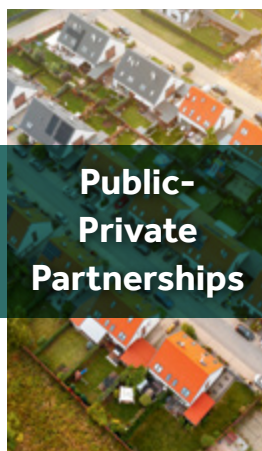
The interviews suggest that while communities continue to invest significant energy and resources into housing solutions, most leaders do not believe current efforts are sufficient to close the gap between housing demand and available supply.



**Deed
Restricted
Units**



**Workforce
Housing
Programs**



**Public-
Private
Partnerships**



**Employer
Assisted
Housing**



**Strategic
Land
Acquisition**



**Tourism
Revenue
Funding**



Capital Needs are Increasing Faster than Available Resources

In addition to housing, participants repeatedly discussed the growing challenge of maintaining and expanding community infrastructure. Water systems, wastewater facilities, roads, public safety infrastructure, transit systems, public buildings, and deferred maintenance projects were all cited as significant areas of concern.

Several leaders described capital planning as becoming increasingly difficult due to rapidly escalating construction costs. Projects that may have appeared financially achievable several years ago now require substantially greater investment. Inflationary pressures, labor shortages, supply-chain challenges, and rising material costs have combined to create an environment in which infrastructure needs often grow faster than available funding.

As a result, communities are frequently forced to make difficult decisions regarding which projects move forward, which projects are delayed, and which priorities receive limited resources. Participants described a growing tension between maintaining existing infrastructure, meeting current service demands, and preparing for future growth.

Some leaders also expressed concern that many infrastructure systems were designed for communities that no longer exist. Population growth, tourism activity, changing travel patterns, and evolving community expectations have placed additional demands on systems originally built for smaller populations and less complex operating environments.

The interviews suggest that infrastructure challenges are no longer limited to physical assets. They increasingly involve questions of financial capacity, long-term planning, and organizational readiness.



Fiscal Constraints Shape Local Decision-Making

While housing and infrastructure dominated many discussions, fiscal capacity emerged as an important underlying concern. Participants repeatedly described the challenge of balancing growing needs with finite revenue sources.

Many communities continue to rely heavily on sales taxes, lodging taxes, grants, and other revenue streams that can fluctuate with economic conditions. Several leaders noted growing uncertainty regarding future funding opportunities, particularly as competition for grants increases and public support for new taxes or debt remains mixed.

Even communities with relatively strong financial positions described becoming more cautious regarding long-term commitments. Participants frequently discussed the need to prioritize projects carefully, stage implementation over longer periods, and maintain financial flexibility in an uncertain environment.

This does not suggest that communities are facing immediate fiscal crisis. Rather, the interviews indicate that many local governments are increasingly aware of the gap between what communities need and what existing revenue structures can realistically support.



Regional Challenges Continue to be Addressed Through Local Systems

One of the strongest themes emerging from the interview phase involved the regional nature of many community challenges. Housing markets, labor markets, transportation systems, environmental risks, visitor flows, and workforce dynamics frequently extend beyond municipal boundaries. Yet the responsibility for addressing these issues often remains concentrated within individual jurisdictions.

Participants generally expressed strong support for regional collaboration and acknowledged the importance of organizations such as NWCCOG and CAST in facilitating communication and coordination. However, many also noted that collaboration can become more difficult when communities operate with different funding mechanisms, political priorities, staffing levels, and implementation timelines.

Several leaders suggested that communities often reach agreement regarding the nature of a problem but struggle to align around implementation. Housing, transportation, workforce development, and environmental resilience all require cooperation across jurisdictions, yet the tools available to support regional execution remain limited.

This distinction between regional challenges and local implementation emerged repeatedly throughout the interviews and would later appear again in both the survey findings and qualitative analysis. It represents one of the most important themes of the overall project.

“Interconnected issues often require collaboration among multiple jurisdictions, often outside of existing structures such as a transit agency or housing authority. Moving from conceptual agreement to implementation can take years of high-level coordination. Some of the most wicked issues require exceptional tenacity and still fail to move forward. Established practices and norms often stand in the way of success.”



3

What We Learned

The survey phase of this project expanded the perspective beyond elected officials and senior administrators to include a broader cross-section of community leaders throughout Northwest Colorado. Participants represented municipalities, counties, chambers of commerce, advisory boards, nonprofit organizations, business interests, and civic institutions. While respondents brought different experiences and perspectives, the findings revealed a striking degree of consistency regarding the challenges facing their communities.



Housing has Become the Organizing Issue

No issue appeared more frequently throughout the survey than housing. Respondents identified housing affordability, workforce housing, attainable housing, housing supply, housing quality, and housing access as primary concerns facing their communities. While the specific language varied, the underlying message remained remarkably consistent: housing has become the central issue around which many other community challenges now revolve.

Participants repeatedly linked housing conditions to workforce shortages, childcare access, school enrollment, business viability, economic mobility, and community character. In many responses, housing was not described as one challenge among many, but rather as the challenge influencing nearly every other aspect of community life.

The findings suggest that housing concerns extend well beyond affordability alone. Respondents frequently described concerns about whether younger workers can remain in the community, whether local businesses can recruit employees, whether families can establish long-term roots, and whether communities can maintain the diversity of residents necessary to sustain civic and economic life.

Several participants also expressed concern that housing discussions often focus narrowly on unit production while overlooking broader questions of accessibility and long-term community sustainability. Workforce housing, family housing, and attainable housing were frequently discussed as distinct needs that require different approaches and solutions.

Taken together, the findings suggest that housing has evolved from a policy issue into a foundational condition shaping the future of mountain communities throughout Northwest Colorado.

“Housing is unattainable for many which makes it very difficult to infuse new community members into our area — and have them able to stay and lay down roots here.”



Capacity Disparity

One of the most significant themes emerging from the qualitative analysis involved what respondents described as a growing mismatch between community conditions and the systems responsible for supporting them.

Participants frequently described infrastructure networks, governance structures, service delivery systems, and revenue models that were designed for an earlier version of their communities. While populations, visitor volumes, housing markets, and service demands have changed dramatically over time, many respondents expressed concern that institutional capacity has not evolved at the same pace.

This capacity mismatch appeared across multiple issue areas. Infrastructure systems were frequently described as struggling to keep pace with current demands. Local governments reported increasing responsibilities without corresponding increases in staffing or resources. Revenue structures were often viewed as insufficient to support growing service expectations and capital needs.

Importantly, respondents were not suggesting that communities lack plans, priorities, or awareness. On the contrary, many demonstrated a sophisticated understanding of the challenges facing their communities. The recurring concern involved whether existing institutions possess the financial, organizational, and operational capacity required to respond effectively.

This distinction emerged repeatedly throughout the survey and ultimately became one of the defining findings of the research.

“Gap continues to widen on affordability and workforce continues to have to leave town.”

“Economic strains on the workforce are untenable and tearing at the fabric of our community.”

“We are extremely strapped due to a lack of revenue sources.”



Water is Emerging as a Structural Constraint

Although housing dominated the frequency of responses, water emerged as one of the most significant long-term concerns discussed by respondents. While not mentioned as often as housing affordability, water-related comments frequently carried a heightened sense of urgency and were often framed as a more fundamental limitation on future growth.

Several respondents suggested that housing challenges, while difficult, can theoretically be addressed through policy changes, investment, development, and public-private partnerships. Water availability, by contrast, represents a physical constraint that may ultimately determine the carrying capacity of communities and the pace of future development.

Water concerns were often linked to broader discussions about drought, snowpack variability, climate change, environmental resilience, and

infrastructure investment. Respondents increasingly viewed water not simply as an environmental issue, but as an economic, governance, and community sustainability issue.

The findings suggest that while housing remains the most visible pressure facing many communities, water may represent one of the most significant long-term constraints shaping future decision-making throughout the region.

“Water challenges would be first as water is essential to life and a diminishing resource.”

“We have grave concerns about the water leaving Grand County.”

WATER IS MORE THAN AN ENVIRONMENTAL ISSUE:



Economic



Governance



Community
Sustainability



Quality of Life is Improving & Declining at the Same Time

One of the most nuanced findings involved respondents' assessment of quality of life. Rather than describing conditions as universally improving or declining, many participants expressed a more complicated view. Communities were frequently described as improving physically while becoming more difficult to live in economically.

Respondents pointed to investments in infrastructure, parks, recreation amenities, childcare programs, public facilities, and community services as evidence of progress. At the same time, rising housing costs, increasing taxes, higher insurance premiums, workforce shortages, and affordability pressures were frequently cited as sources of growing stress.

Several respondents suggested that quality of life is increasingly influenced by housing status and economic position. Individuals who secured housing years ago often described a different experience than younger residents, new workers, or families attempting to establish themselves in today's housing market.

Others expressed concern about changes in community character, social cohesion, and economic diversity. References to the loss of younger families, increasing wealth disparities, and declining opportunities for working residents appeared throughout the comments.

The findings suggest that quality of life in Northwest Colorado cannot be understood through a single measure. Many communities are simultaneously experiencing visible improvements and growing affordability pressures. As a result, quality of life is increasingly experienced differently depending on one's economic circumstances and connection to the local housing market.

"Strides in housing and transit, reversion in cost of living and resident quality of life."

"The services we receive as a community are incredible, but life for upper-middle-class families is still stressful and cost-prohibitive."





Economic Sustainability and Community Viability

Beyond housing and quality of life, respondents expressed broader concerns regarding the long-term sustainability of mountain-town economies. Several participants questioned whether existing economic structures are resilient enough to withstand changing environmental conditions, housing pressures, workforce challenges, and evolving visitor behavior.

Concerns regarding overreliance on tourism appeared throughout the survey, though respondents generally framed these concerns as questions of vulnerability rather than opposition to tourism itself. The low-snow season referenced by multiple participants was frequently cited as a reminder of how dependent many local economies remain on seasonal visitation and weather-dependent industries.

Several respondents also expressed skepticism regarding traditional economic development strategies, suggesting that models commonly applied in urban or suburban settings may not align with the realities of mountain communities. Questions regarding economic diversification, workforce development, and long-term sustainability emerged repeatedly throughout the comments.

The findings suggest that many respondents are thinking beyond immediate challenges and considering what type of economy and community they hope to sustain in the decades ahead.

“The lack of snow this season has again put a spotlight on our over dependence on tourism.”

“Climate change threatens both our tourism and agricultural economic bases.”

“Costs continue to rise, skilled workforce is harder to come by, and housing is becoming more expensive.”



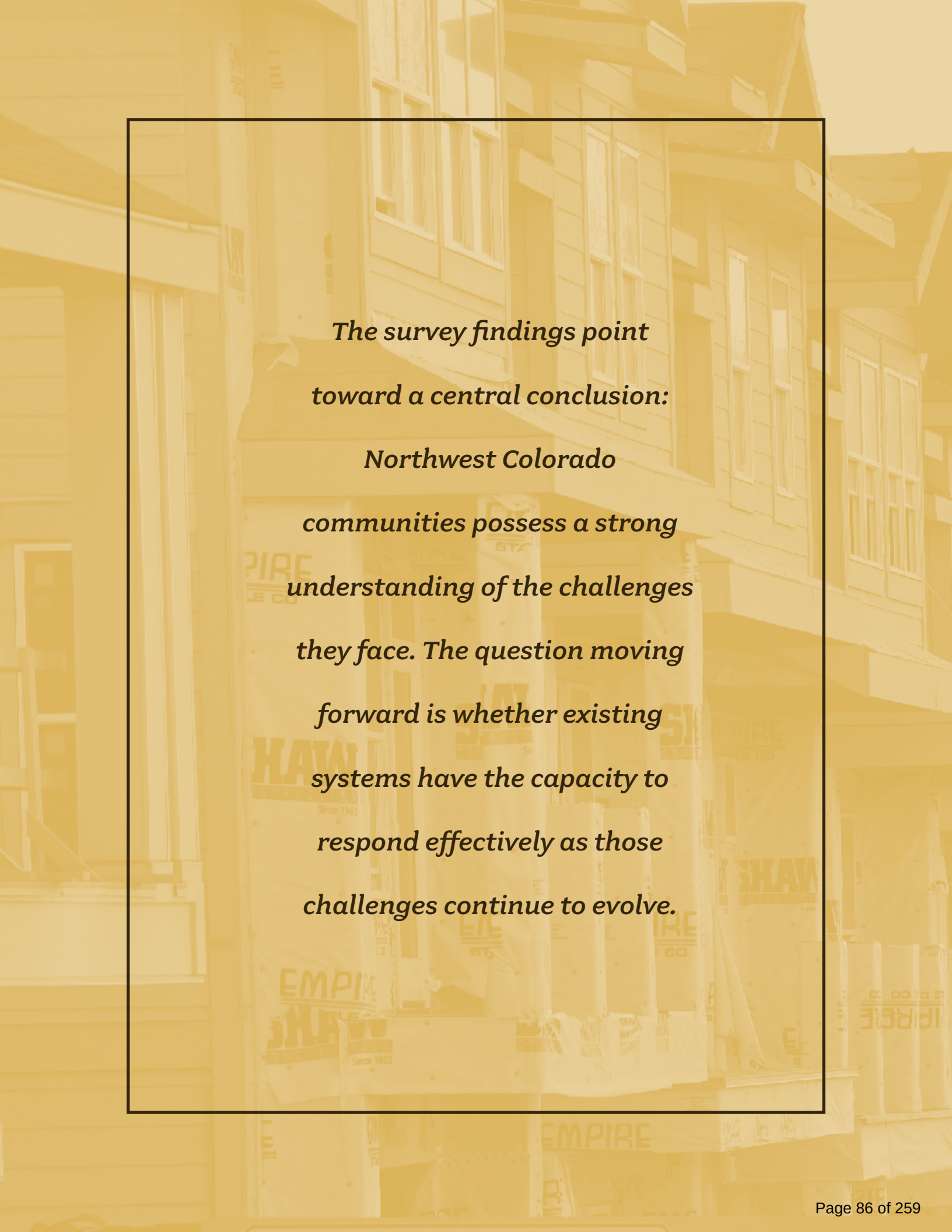
**Economic
Diversification**



**Workforce
Development**



**Long-Term
Sustainability**



*The survey findings point
toward a central conclusion:
Northwest Colorado
communities possess a strong
understanding of the challenges
they face. The question moving
forward is whether existing
systems have the capacity to
respond effectively as those
challenges continue to evolve.*

4

Tourism & Community Balance

A Note on Tourism and Community Balance

Since inviting four members of the Insights Collective (IC) to share their perspectives on Dynamics Impacting Resort Communities at NWCCOG's 2022 Regional Economic Summit the year after COVID and our publication of the *Mountain Migration Report* (researched and written by WSW Consulting Inc. and Rees Consulting), a rich dialogue has continued on the topic to this day between NWCCOG and members of the Insights Collective at subsequent Economic Summits, in Reports and in regular conversations. The **2024 Community Metrics Project** provided deep research by IC that resulted in a dense White Paper and various other documents. That work aligned with surveying done by IC in a number of our communities including Vail and Aspen, and levers pulled by voters in 2022 across the region modifying lodging taxes to address other community needs than marketing, and Short-Term Rental (STR) tax measures, see pages 75-77 of our *2023 Workforce Housing Report*.

From the Community Metrics Project emerged the concept of a continuum, like a see-saw with Tourism on one seat and Community on the other. Like much of what happened following COVID, the balance away from a focus on tourism in resort communities echoed in tourism-adjacent municipalities and counties. To be clear, the flywheel for the resort economy continues to be visitation and the money from outside flowing in. The big players such as Vail Resorts continue to pour money into marketing, while local leaders becoming acutely aware finite resources are steering discretionary marketing and revenues from

regulating short term rentals back into infrastructure and programs to benefit the changing faces of their residents. Like the entire country, the resort region is increasingly a place of renting workers and working families needing local government interventions to remain in place while wealthier newcomers gentrify neighborhoods, nooks and crannies of the community where they were never expected.

Through this ongoing collaboration emerged a useful way to frame the discussion: rather than viewing tourism and community as competing priorities, they exist on a continuum requiring continual balancing by local leaders. Though Section 4 of this Report, Tourism and Community Balance is not an obviously studied part of the survey that anchors this report, it has an important backstory starting with the disruptions of baby-boomers aging out and newer generations not reproducing at the same rate, short term rentals, the COVID experience and explosion of remote work which merged to turn some tourists and occasional homeowners into residents, skyrocketed rental and for sale housing costs that let many long term locals in resort adjacent communities to sell-high and exit the community, forcing local leaders to fend off efforts of the state of Colorado to impose new zoning regulations for affordable housing, and put their money where their mouths were with regard to building housing and focusing away from tourism towards community. Those forces continue to transform places so many of us cherish across the high country, as we scramble to keep up with impacts from the changes.



Tourism remains a defining feature of Northwest Colorado's economy, supporting businesses, tax revenues, employment, and public services, while pressuring housing, transportation, infrastructure, and quality of life.

The survey explored how community leaders view the relationship between visitors, residents, and well-being. Findings reveal a more nuanced picture than the typical promotion-versus-management debate: respondents see tourism as both an economic necessity and a source of pressure, producing benefits while creating challenges communities must actively manage.

Notably, leaders appear less focused on reducing tourism than on improving how its benefits are distributed, communicated, and aligned with community priorities.



Tourism is Essential to Community Well-Being

Among all tourism-related questions included in the survey, the strongest level of agreement was found in respondents' views on how tourism-generated revenue supports their community. Respondents rated this statement 4.22 out of 5, indicating broad recognition of tourism's contribution to community well-being:



Taxes collected and revenues generated from the visitor economy help sustain the quality of life in my community.

This finding suggests that respondents generally understand the role tourism plays in supporting local government revenues, public services, infrastructure investments, community amenities, and economic activity. Across interviews and survey responses, tourism was frequently described as a critical component of local economies, particularly in mountain communities where visitor spending represents a substantial source of public and private sector revenue.

"With this low snow year, mountain towns are getting a real-life case study of what it looks like when tourism is down, and it's unequivocally bad for local business. There is certainly a balance we all need to strive for."

Several respondents pointed to the recent low-snow season as a real-world example of tourism's importance. Reduced visitation was frequently associated with declines in business activity, sales tax collections, and economic confidence.

The findings suggest that while respondents may disagree on specific tourism-related policies, there is broad agreement that tourism remains an essential part of the region's economic foundation.



Tourism is a Tradeoff, Not a Problem

While respondents generally acknowledged tourism's economic value, they also recognized its role in amplifying existing community pressures. Participants rated the following statement at 3.58 out of 5:



In general, the benefits of a visitor economy outweigh the drawbacks for the community.

This score indicates overall agreement, though less strongly than the previous question. The difference is important. While respondents largely agree that tourism contributes positively to community quality of life, they appear more divided regarding whether those benefits consistently outweigh the costs.

Throughout the qualitative responses, tourism was frequently linked to housing pressure, traffic congestion, infrastructure utilization, environmental concerns, and affordability challenges. Yet respondents rarely described tourism itself as the problem.

"Increase in tourism affects all three pressing issues."

"I think there is a disconnect between what residents think they want and the reality of the delicate balance of residents and tourists."

Instead, tourism was often portrayed as an amplifier of conditions that already exist within the community.

These comments suggest that many respondents understand tourism as a source of both opportunity and strain. The challenge, in their view, is not whether tourism should exist, but how communities manage the consequences associated with its success.

Several respondents also pointed to tensions between resident expectations and economic realities. In particular, comments reflected frustration with competing desires for lower costs, fewer visitors, strong local businesses, expanded services, and limited development.

"They want it quiet, and thriving, inexpensive restaurants in a rural area."

This observation appeared repeatedly in different forms throughout the survey and reflects a broader theme regarding tradeoffs, expectations, and public understanding.





Residents Favor Reinvestment Over Reduction

One of the most revealing findings involved respondents' views regarding tourism-related fiscal tradeoffs. Survey findings show that local leaders are listening to voters who have cast ballots to redirect funding and penalize disruptions such as STRs when they threaten to overwhelm community balance.

Participants were asked to rate their agreement with the following statement, which received a score of 2.49 out of 5:



Residents would be willing to pay higher taxes for local public services if it meant fewer visitors in the area.

This was among the lowest-rated statements included in the tourism section and suggests respondents generally do not believe residents are willing to absorb substantially higher tax burdens in exchange for reduced visitor activity.

At the same time, respondents expressed stronger support for the following statement, which received a score of 3.80 out of 5:



Residents favor further diverting funds from tourism to addressing other types of community needs.

Taken together, these findings reveal an important distinction. Respondents appear less interested in reducing tourism than in ensuring tourism-generated revenues are used to address community priorities. In other words, support appears stronger for reallocating benefits than for reducing visitor activity itself.

This pattern aligns with broader themes emerging throughout the survey. Housing affordability, workforce retention, infrastructure capacity, childcare, transportation, and quality-of-life concerns all surfaced repeatedly as areas where respondents believe additional investment is needed.

“We need more education regarding the amount of community funds raised by tourism versus property taxes and resident-generated sales taxes.”

The comment highlights another recurring theme: public understanding. Several respondents suggested residents may not fully appreciate tourism's fiscal contribution to local government services and community amenities.



Tourism and Community Balance

The survey also explored perceptions regarding the balance between resident priorities and visitor priorities within local communities.

The results suggest that many respondents believe their communities have become increasingly aware of the need to maintain quality of life for residents while continuing to benefit from visitor activity. This is not a rejection of tourism. Rather, it reflects a desire to ensure that tourism remains aligned with broader community goals.

Throughout the qualitative responses, participants frequently described housing affordability, workforce housing, childcare, transportation, environmental stewardship, and infrastructure investment as issues that directly influence how residents experience tourism.

In many respects, the findings suggest that debates regarding tourism are becoming less about tourism itself and more about community outcomes. Questions that once focused primarily on visitor growth increasingly focus on housing availability, workforce stability, quality of life, environmental resilience, and community sustainability.

The findings reveal a community leadership perspective that is both pragmatic and nuanced.

Tourism is broadly recognized as an essential economic driver and an important source of community revenue. Respondents generally acknowledge that tourism supports quality of life, public services, local businesses, and community investment.

At the same time, tourism is frequently associated with housing pressure, traffic congestion, infrastructure demands, and affordability concerns. Rather than viewing tourism as either beneficial or harmful, respondents generally view it as both.

Most notably, the survey suggests that respondents are not seeking to reduce tourism as much as they are seeking to manage it more effectively. Support appears stronger for directing tourism-generated benefits toward community priorities than for limiting visitor activity itself.

Ultimately, the findings suggest that the future conversation surrounding tourism in Northwest Colorado may be less about growth versus limitation and more about balance, tradeoffs, and community outcomes. The central question is not whether tourism matters. The evidence suggests respondents overwhelmingly believe it does. The more important question is how communities can ensure that the benefits generated by tourism contribute to the long-term sustainability, affordability, and livability of the places residents call home.



5

What It Means

The interviews, survey findings, and qualitative analysis each provide valuable perspectives on current conditions across Northwest Colorado. Considered independently, they offer insight into specific issues such as housing affordability, infrastructure needs, workforce challenges, tourism impacts, and quality of life.

The findings suggest that Northwest Colorado communities are increasingly managing systems of pressure rather than isolated policy issues. Housing affects workforce availability. Workforce shortages affect service delivery. Infrastructure limitations influence future growth capacity. Environmental conditions shape economic resilience. Tourism contributes to both community revenues and affordability pressures. These relationships are not theoretical. They are increasingly shaping the daily decisions of local governments, businesses, and residents throughout the region.

While every community experiences these dynamics differently, several broader themes emerged consistently across all phases of the research.



Capacity is Becoming the Limiting Factor

One of the clearest conclusions emerging from the project is that many communities have moved beyond issue identification and into a period where implementation capacity is becoming the primary constraint.

Throughout the interviews and survey responses, participants demonstrated a strong understanding of the challenges facing their communities. Housing affordability, workforce shortages, infrastructure demands, water availability, environmental resilience, and fiscal pressures were widely recognized and rarely disputed. In most cases, respondents were not asking what problems needed attention. They were asking how communities could respond effectively given existing constraints.

Many participants described a growing gap between community expectations and organizational capacity. Local governments are increasingly expected to address housing, workforce development, infrastructure investment, environmental stewardship, economic development, tourism management, and quality-of-life concerns simultaneously. Yet staffing levels, funding mechanisms, and implementation resources have not always expanded at the same pace.

This finding appeared repeatedly throughout the research and may represent one of the most important insights generated by the project. The challenge facing many communities is not determining what needs to be done. The challenge is building the capacity required to do it.



Community Challenges are Increasingly Interconnected

Another major theme emerging from the research is the degree to which respondents view community challenges as interconnected.

Historically, housing, transportation, tourism, economic development, environmental protection, and public infrastructure have often been discussed as separate policy areas. The findings suggest that many community leaders no longer experience them that way.

Housing shortages affect workforce recruitment and retention. Workforce shortages influence the ability of businesses, schools, healthcare providers, and local governments to deliver services. Infrastructure limitations affect future growth opportunities. Environmental conditions influence economic stability. Tourism simultaneously supports community revenues while contributing to pressures on housing and public services.

Respondents repeatedly described these relationships throughout both interviews and survey comments. As a result, many participants appeared less interested in solving individual issues and more concerned about how multiple challenges interact and reinforce one another.

This systems perspective may have important implications for future planning efforts. Solutions developed in isolation may be increasingly difficult to implement if underlying conditions continue to influence multiple issue areas simultaneously.



Tourism is Increasingly a Community Development Conversation

The tourism findings reveal a notable evolution in how community leaders discuss visitor economies.

Respondents generally recognize tourism as an essential economic driver and an important source of public revenue. Strong agreement that tourism-generated revenues support quality of life suggests widespread recognition of tourism's value to local communities.

At the same time, respondents increasingly discussed tourism through the lens of housing, workforce retention, infrastructure investment, quality of life, and community sustainability. Rather than focusing solely on visitation levels or economic impact, participants frequently emphasized how tourism-related benefits are distributed and how tourism-related pressures are managed.

This shift may represent an important evolution in community thinking. Discussions regarding tourism appear to be moving beyond simple questions of growth and toward broader conversations about community outcomes.

The findings suggest that future tourism discussions may be less about attracting visitors and more about ensuring that tourism contributes positively to long-term community priorities.



Water and Environmental Resilience are Emerging Long-Term Concerns

Although housing dominated the survey results, water and environmental sustainability emerged as issues that many respondents view through a long-term lens.

Several participants described water as a more fundamental constraint than housing because it ultimately affects future growth capacity. Others linked water concerns to drought, changing snowpack conditions, environmental stewardship, and long-term economic resilience.

Climate-related concerns also surfaced throughout the comments, particularly among respondents who expressed concern regarding the future stability of tourism and agricultural industries.

These observations do not suggest that water and environmental resilience currently dominate local decision-making. Rather, they indicate that many community leaders are increasingly incorporating long-term environmental considerations into discussions about growth, infrastructure, economic development, and community sustainability.

The findings suggest that environmental resilience may become increasingly important as communities continue to navigate future uncertainty.



What it Means for Northwest Colorado

The findings from this project point toward a broader conclusion about the future of Northwest Colorado communities.

The region is not facing a single defining challenge. It is facing a collection of interconnected pressures that increasingly influence one another. Housing affordability, workforce retention, infrastructure investment, tourism management, environmental resilience, and quality of life are no longer independent conversations. They are components of a larger discussion about community sustainability.

At the same time, respondents demonstrated considerable awareness of these challenges. The research revealed no shortage of ideas, concern, or commitment among community leaders. Instead, the recurring question involved whether communities possess the capacity, resources, and implementation tools necessary to respond effectively.

This distinction is important because it reframes the conversation. The challenge facing Northwest Colorado may no longer be understanding what needs to be done. The challenge may be creating the conditions that allow communities to do it.

That conclusion serves as the foundation for the final chapter of this report.

Conclusion

The purpose of this project was to better understand the conditions, challenges, and opportunities shaping communities across Northwest Colorado. Through executive interviews, a regional survey of community leaders, and an extensive review of qualitative responses, a consistent picture emerged.

Housing affordability continues to dominate local concerns. Infrastructure systems face increasing pressure from growth, aging assets, and rising costs. Workforce shortages persist across sectors. Water availability and environmental resilience are becoming more prominent considerations in long-term planning. Tourism remains both an economic necessity and a source of community pressure. At the same time, residents and leaders alike are grappling with questions regarding affordability, community character, quality of life, and the future sustainability of mountain communities.

None of these findings are particularly surprising on their own. In many respects, they reflect challenges that local leaders have been discussing for years. What is notable, however, is the degree of consistency with which these themes emerged across communities, organizations, and stakeholder groups.

Participants repeatedly demonstrated a clear understanding of the issues confronting their communities. There was little disagreement regarding

the major challenges facing the region. Housing shortages, workforce pressures, infrastructure demands, affordability concerns, and environmental risks were widely recognized regardless of geography or organizational role.

The findings suggest that Northwest Colorado communities are not struggling because they lack awareness of their challenges. They are struggling because many of those challenges are becoming larger, more interconnected, and more difficult to address using existing systems.

Throughout the research, respondents described communities attempting to respond to increasing complexity with limited staff, constrained fiscal resources, aging infrastructure, and implementation tools that often operate at a different scale than the challenges themselves. Housing markets extend beyond municipal boundaries. Workforce patterns cross jurisdictions. Environmental pressures affect entire regions. Yet the responsibility for addressing these issues frequently remains localized.

As a result, many communities appear to be facing a widening gap between what they hope to achieve and the capacity available to achieve it.

This finding does not suggest a lack of effort, leadership, or commitment. To the contrary,



**HOUSING
AFFORDABILITY**



**INFRASTRUCTURE
SYSTEMS**



**WORKFORCE
SHORTAGES**



**WATER
AVAILABILITY**

the interviews and survey responses revealed thoughtful leaders who care deeply about the future of their communities and possess a sophisticated understanding of the issues before them. The challenge is not one of motivation. It is one of capacity.

Several respondents articulated this reality directly. Communities have plans. Communities have priorities. Communities understand their challenges. The recurring question is whether local governments, regional organizations, and community institutions possess the staffing, funding flexibility, technical expertise, and organizational capacity necessary to move from planning to implementation at the pace required.

The research also highlights the importance of viewing community challenges through a systems lens. Housing cannot be separated from workforce retention. Workforce retention cannot be separated from economic vitality. Economic vitality cannot be separated from infrastructure, tourism, environmental resilience, or quality of life. These issues increasingly influence one another, suggesting that future solutions may require a more integrated and collaborative approach than in the past.

At the same time, the findings reveal reasons for optimism. Communities across Northwest Colorado continue to invest in housing initiatives, infrastructure

improvements, environmental stewardship, childcare programs, public services, and quality-of-life enhancements. Regional organizations continue to foster collaboration and information sharing. Community leaders continue to seek innovative solutions despite significant constraints.

The opportunity moving forward is not simply to identify additional priorities. The opportunity is to strengthen the capacity, coordination, and implementation mechanisms necessary to address the priorities that communities have already identified.

Ultimately, the findings from this project point toward a simple but important conclusion.

Northwest Colorado does not appear to suffer from a shortage of ideas. The region does not lack awareness of its challenges. The question moving forward is whether governance systems, funding structures, organizational capacity, and regional partnerships can evolve quickly enough to match the pace of change occurring across the communities they serve.

That may ultimately determine the future affordability, sustainability, and livability of Northwest Colorado's mountain and rural communities.



TOURISM



**AFFORDABILITY
PRESSURES**



**COMMUNITY
CHARACTER &
QUALITY OF LIFE**



**FUTURE
SUSTAINABILITY
OF COMMUNITIES**

A large crowd of people is gathered in front of a grand, classical-style building with a prominent clock tower. The scene is overlaid with a large, semi-transparent yellow number '6'. The crowd is seen from behind, looking towards the building. The sky is overcast, and some bare tree branches are visible in the upper right. A yellow and purple geometric shape is in the top right corner.

6

Strategic Considerations

The purpose of this project was not to prescribe solutions or advocate specific policy outcomes. The research was designed to better understand current conditions and identify common themes emerging across Northwest Colorado communities.

Nevertheless, several considerations emerged consistently throughout the interviews, survey findings, and qualitative comments. These observations are offered as potential areas for future discussion among local governments, regional organizations, community leaders, and stakeholders.

1

Focus on Capacity, Not Just Strategy

One of the strongest findings from the research is that communities generally understand their challenges. Housing affordability, workforce shortages, infrastructure demands, environmental pressures, and fiscal constraints were consistently recognized across all phases of the project.

The recurring concern was implementation.

Future discussions may benefit from focusing not only on identifying priorities but also on understanding the capacity required to achieve them. Questions regarding staffing levels, technical expertise, project management resources, funding flexibility, and organizational effectiveness surfaced repeatedly throughout the research.

Communities may increasingly benefit from evaluating not only what needs to be done, but also what is required to successfully execute those priorities.



**Staffing
Levels**



**Technical
Expertise**



**Project
Management
Resources**



**Funding
Flexibility**



**Organizational
Effectiveness**

2

Explore Regional Implementation Models

Many of the challenges identified through the research operate at a regional scale. Housing markets, labor markets, transportation systems, visitor flows, environmental resources, and economic conditions frequently extend beyond jurisdictional boundaries.

At the same time, implementation responsibilities often remain concentrated at the local level.

Future conversations may benefit from exploring opportunities for regional implementation models in addition to regional planning and coordination efforts. Shared services, collaborative initiatives, technical assistance programs, and regional project delivery mechanisms may warrant further discussion as communities seek to address increasingly complex challenges.



3

Treat Housing as a Community Sustainability Issue

The findings suggest that housing is influencing far more than affordability.

Respondents repeatedly linked housing conditions to school enrollment, childcare access, workforce retention, economic mobility, business sustainability, and community character. Housing increasingly appears to function as a foundational component of community sustainability rather than a standalone development issue.

Future housing discussions may benefit from recognizing these broader connections and evaluating housing decisions through a wider community lens.



4

Expand the Definition of Infrastructure

Infrastructure discussions throughout the research frequently focused on roads, utilities, public facilities, transportation systems, and capital improvements.

However, respondents also described challenges associated with organizational infrastructure, including staffing, expertise, administrative capacity, and project delivery.

Future planning efforts may benefit from evaluating both physical infrastructure and institutional capacity. In many cases, the ability to maintain and operate systems may be just as important as the ability to build them.



**Physical
Infrastructure**



**Institutional
Capacity**

5

Continue Monitoring Community Balance

The tourism findings reveal ongoing interest in understanding the relationship between visitors, residents, quality of life, and community priorities.

Many respondents acknowledged tourism's economic importance while simultaneously expressing concerns regarding housing affordability, infrastructure demands, and broader community impacts.

Given the dynamic nature of these issues, communities may benefit from continuing to monitor resident sentiment, tourism perceptions, quality-of-life indicators, and community priorities over time.

Tracking changes in public attitudes may provide valuable insight into emerging challenges and opportunities before they become more significant concerns.



6

Improve Public Understanding of Tradeoffs

Several respondents expressed concern regarding the growing disconnect between community expectations and economic realities. Comments frequently referenced competing desires for affordable housing, limited development, expanded services, lower taxes, environmental protection, economic opportunity, and reduced visitor impacts.

These goals are understandable. However, they often involve difficult tradeoffs.

Future community conversations may benefit from increased emphasis on public education, transparency, and discussion regarding the costs, benefits, and consequences associated with different policy choices. Building a shared understanding of tradeoffs may strengthen community dialogue and improve decision-making over time.



Public Education



Transparency



Discussion

7

Consider Establishing an Ongoing Community Conditions Assessment

This project provides an important snapshot of current conditions across Northwest Colorado. Future value may come from measuring how those conditions change over time.

Periodic assessments could help communities track trends related to housing affordability, workforce retention, quality of life, tourism and community balance, infrastructure confidence, environmental resilience, and public sentiment.

Rather than serving as a one-time exercise, this research could provide the foundation for a long-term monitoring framework that helps communities identify emerging issues, evaluate progress, and make more informed decisions in the years ahead.



The findings from this project suggest that Northwest Colorado communities are entering a period in which success will depend increasingly on their ability to adapt to complexity. The challenges identified throughout this research are real, interconnected, and unlikely to disappear in the near future. Yet the research also revealed communities that are thoughtful, engaged, and deeply committed to addressing those challenges.

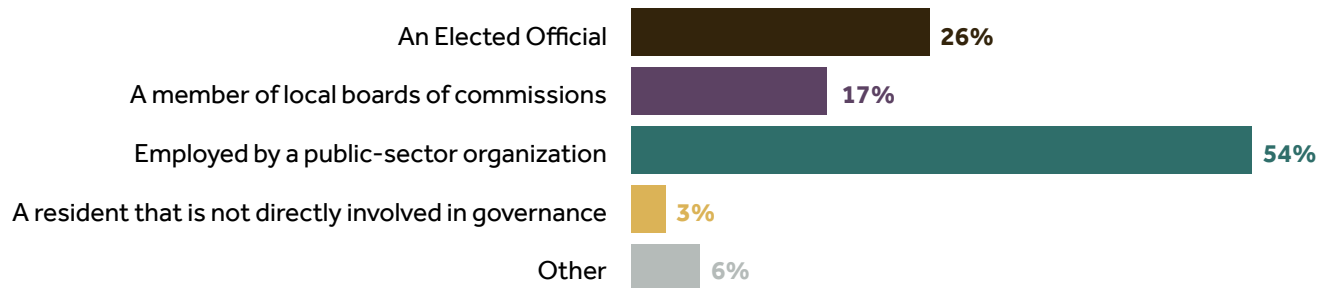
The future of Northwest Colorado will not be determined by whether communities recognize the issues before them. The evidence suggests they already do. The future will be shaped by the ability of communities, organizations, and leaders to build the capacity necessary to respond.



Appendix A

Community Leaders Survey

Which of the following best describes your role in the community from a governance perspective?



Which best describes your title?



How long have you lived in the mountain resort region?



What are the three most pressing issues currently facing your community?

Housing & Affordability

- Drives every other challenge
- Total cost (beyond housing) of living in the community is unsustainable for working residents

Infrastructure Strain and Environmental Risk

- Water and wastewater infrastructure
- Cost of affording the systems required to support growth
- Environmental resilience as inseparable from economic resilience

Long-term Sustainability of Mountain-Town Economies

- Childcare (most consistently cited as the “third issue”)

How much do you agree or disagree with the following statements:

Taxes collected and revenues generated from the visitor economy help to sustain the quality of life in my community.



In general, the benefits of a visitor economy outweigh the drawbacks for the community.



Residents would be willing to pay more for local public services if it meant fewer visitors in the area.



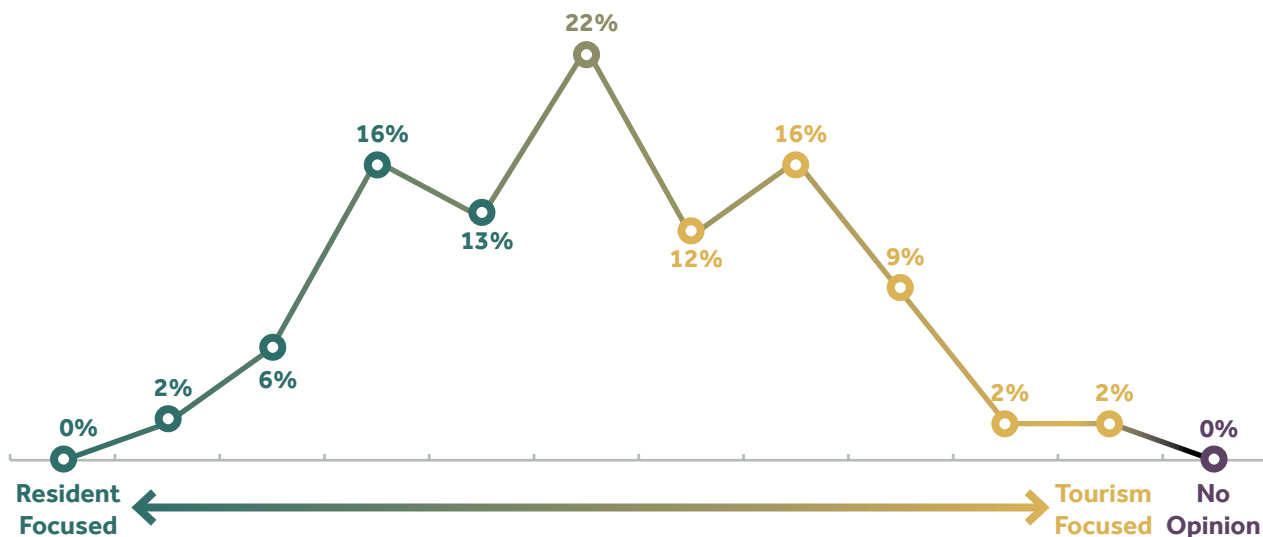
Residents favor further diverting funds from tourism to addressing other types of community needs.



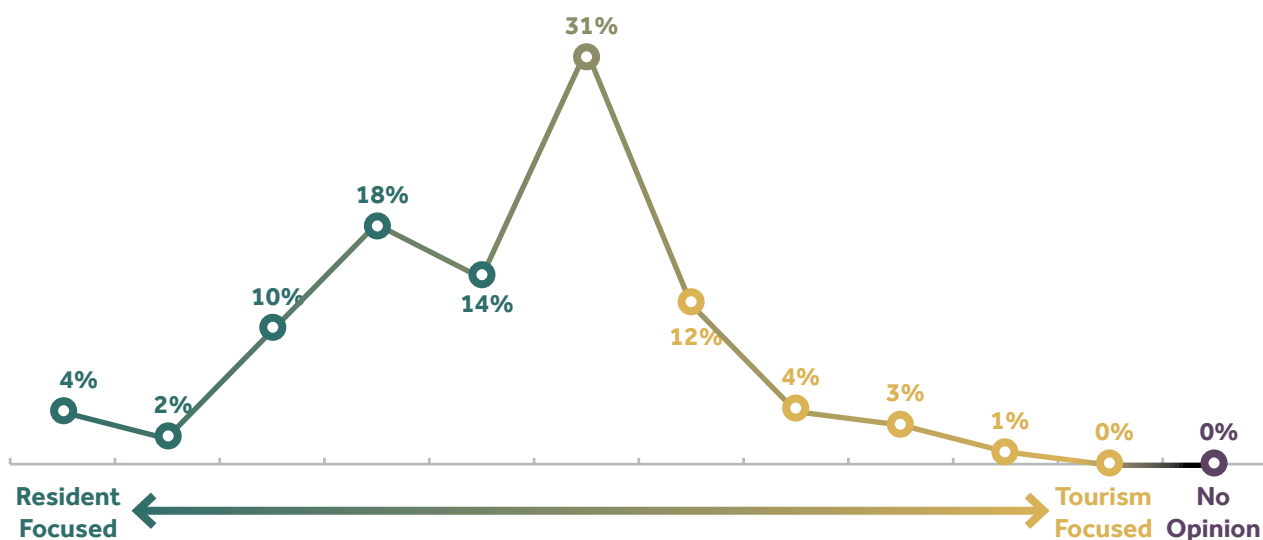
Residents favor further diverting funds from tourism to addressing other types of economic development/industries.



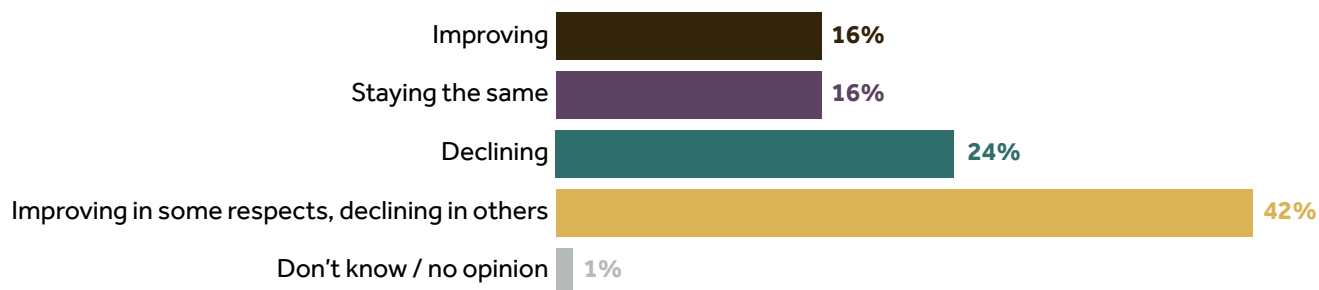
Community policies, initiatives, programs and amenities often serve or may appear to serve specific segments of the economy and community. In mountain communities that range is often somewhere between resident-focused and tourism-focused. Using the scale below, is your community:



From the point of view of you and your household, using the same scale, where would you like the community to be in the future?



Over the past few years, would you say the overall quality of life in the community where you work has been:



**Respondents do not view quality of life as moving in a single direction.*

In a few words, why do you say that?

- Not much progress is being made given federal and state issues
- We are losing population; new resources (mental health) are being developed;
- Strides in housing and transit, reversion in cost of living and resident quality of life.
- Quality of life is a very esoteric measure that has everything to do with individual household stability. If things are stable at home economically, then most people rate quality of life high around here. If things are dicey economically, quality of life will be rated lower. Because we represent a community of over 9,500 people, certainly there will be 9,500 different answers. In general though, on the public investment side, our community has dramatically improved its infrastructure in the past several years, keeping up with traffic growth and other impacts, so from that measure, quality of life should be high.
- The services we receive as a community are incredible, but life for upper-middle-class families is still stressful and cost-prohibitive as prices in every sector increase and so do restaurants, activities, etc.
- I70 congestion has gotten worse, but the sophistication of public land and organized recreation opportunities is much better.
- Our Town is doing amazing things but the cost of everything is going up faster than income.
- More good paying jobs in town. This help lessen commuting traffic in local roads and I 70. New housing continues to be built.
- I have a secure job but wages have stalled, while property taxes, utilities, food, gas, etc. have raised dramatically.
- More infrastructure improvements, more child learning opportunities, more community involvement opportunities
- More outdoor amenities are available but character of town is being negatively impacted by missing middle leaving.
- Some additional services nice to have, but growth is really impacting the valley and our natural resources

- Because efforts have been made to help but long term solutions have not been initiated.
- New commercial development amenities, expansion of local recreational facilities, but yet cost of living increases are significant every year.
- The town was formed. Infrastructure, and community cohesiveness is growing. The community now is having a saw of where the town is going
- Easier access to certain services. Visitors and residents who don't respect the communities.
- I appreciate the actions taken by our local leaders, but making significant headway is difficult and takes time.
- Some areas are better post-COVID, but divisiveness is at an all time high, chipping away at a small town community feel.
- Lack of housing pushing workforce to neighboring communities
- we have made progress on housing
- Ongoing erosion of genuine community.
- Level of services has largely remained the same, though we are approaching a financial cliff.
- Modern conveniences and amenities
- I was fortunate to have purchase a nice home 10+ years ago and have a low interest rate and have had a steady increase in household income. That combined my kids growing up and not needed as much support and a significant increase in retail, commercial and workforce housing development in my area
- Increasing NIMBYism, growing income inequality and people seem more stressed everywhere
- Colorado has changed and continues to get worse due to Urban-Rural divide and lack of support for rural Colorado by State leadership
- Care being placed to early child care and quality of life.
- The increase in visitation has had significant impact on resources at a level greater than our ability to mitigate
- No new amenities for our community and housing problem is not solved.
- Improving for those who can easily afford it and declining for those who can not
- We have lost a since of community and tend to focus on building 2nd how owner homes.
- More affordable housing has been built, benefiting a large number of people, but market rate housing continues to increase pushing people out
- It is becoming harder and harder to afford to live here- cost of groceries, childcare, activities
- Community is strong, but failing local businesses is having a negative effect.
- The more things change, the more they stay the same
- More people in a small valley, minimal expansion of infrastructure to accommodate this
- People don't talk like it is, but our town continues to become better and offer more amenities, opportunities, etc.
- Recreation, childcare, year-round community, community diversity and social services are improving. Cost of living, particularly housing is getting worse. The mountain communities are losing the youthful energy that was present when I moved here and are now being dominated by old-time locals and recent retired transplants that want to gate keep everything.
- High cost of living makes for a stressful life.

- We are making great gains in creating affordable housing.
- Our town has been able to maintain our quality of life throughout pre-covid and post covid growth patterns and continues to maintain even as population growth has begun to level off
- Community and culture become difficult when so many have to work so hard for so little. Social media gives us the false impression of engaging in community, but it also contributes to less social engagement outside of work.
- Income inequality, poor planning at the city level leading to traffic, parking, and other issues.
- Colorado taxes are going up while the population does not see the value
- Quantity of life is a personal experience and cannot be legislated or defined
- They have started putting up more signs in Spanish and other languages to make things easier for community residents, for example, for cycling on the trails.
- Things are getting more expensive and more developed, but new shops and services are occasionally opening too. Everyone wants parking lots which are not conducive to quality of life. Given the community we should be insisting on more rolling and walking for those that can.
- Locals are getting continually pushed out.
- Increase in tourism affects all three pressing issues.
- Affordability has continued to decrease
- Silverthorne has grown rapidly with more infrastructure to allow more residents and events to build the community. On the flip side, it has attracted more traffic, pedestrians, and bicyclists which our current roadways struggle to handle. Untimed traffic lights (CDOT) makes this problem worse too.
- The increasing range of new public amenities, events, and infrastructure improvements have significantly contributed to our town's quality of life. Arguably, this is our top unique value proposition. However, small businesses are struggling because there is not enough consistent traffic for residents and visitors to keep their profits at a healthy level. While residential development is happening, these new units aren't affordable to our local workforce. Because of that, our residents aren't using what little disposable income they have left to eat, shop, and play in our commercial areas. Businesses come and go routinely, particularly restaurants. Commercial rent in certain areas are also astronomically high, further constraining the tenant perhaps right at the start. Like many communities across the state, local population growth has slowed down.
- All fees to live here are increasing. Our govt can't control some but can others (water/sewer costs)
- Our communities are actively working to build work force housing, this is a huge improvement. However, this work is for the lowest AMIs and doesn't cover the missing middle. Traffic, increased taxes, cost of groceries and household goods are all increasing at a rate that is almost impossible to keep up with.
- Climate impacts are negatively affecting my quality of life in a serious enough way that I would say it is degrading.
- big strides in housing, but not enough in overall affordability.
- Fraser is a growing community. We have been improving infrastructure and amenities for residents, however the cost of living, particularly housing, and lack of childcare, continues to push families out, and decrease the quality of living for those who stay.
- More taxes = more stressors
- We've completed significant infrastructure improvements that are managing traffic in our community to keep up with growth and promote safety. We also have invested lots in our community parks to make sure parks in all

neighborhoods offer a similar standard of care and amenities, regardless of the age of the neighborhood.

- Mountain migration, services overwhelmed
- There is increasing awareness about the need for community building and to avoid duplicating efforts, but the challenges and capacity still outweigh the resources
- The lack of Housing and Childcare is causing residents to spend more than the national average to provide these basic needs.
- My community has a lack of government staff experience and a board of trustees that are not with a growth or improvement mindset
- I've gotten raises so it's more affordable for me than it has been in the past, even though it's still outrageously expensive, could use improvement in food scene in Dillon/Silverthorne/Frisco.
- New amenities and facilities for local families but not enough affordable housing for local families. hard to enjoy yourself when you're stretched thin because of housing
- Housing has become out of reach for local families so they are moving out which affects the vibe of the community
- Improving in some (wildfire mitigation efforts, new housing being built, declining in others (COL keeps rising, housing costs keep rising significantly). These are just 2 examples, but there are many
- Road improvements, more community participation, better public community amenities
- Work force housing is still a problem
- The Town of Avon has been very focused on taking steps to increase community housing stock and support a new daycare facility in town
- Awareness around the major issues our community faces is strong. But our ability as local governments to have the funding to solve those issues is becoming harder and harder to come by.
- As it has gotten more expensive with is challenging, we have added more friends to our community here in Breck which is a huge benefit to our lives.
- The communities goals seem harder to reach as property taxes continue to go up
- Economic pressures are increasing, climate change is having devastating effects on natural resources, which limit enjoyment of the outdoor activities people cherish.
- I feel like the community is highly engaged in the issues we face and that leads me to feel we are going in the right direction.
- Costs have been increasing at alarming rates. There seems to be a lot of acrimony among differing opinion holders. Improvements to infrastructure and event offerings.
- Our area has seen real estate prices almost triple since the pandemic

Do you have any additional comments about the topics addressed in this survey?

- I see that questions about tourism were asked after quality of life. With this low snow year, mountain towns are getting real-life case study of what it looks like when tourism is down and it's unequivocally bad for local business. There is certainly a balance we all need to strive for.
- Town of Vail and Vail Resorts should figure out a way to have the parking structures free all the time. This would help to invite more people in to dine, shop and explore. This would benefit all of us and the sacrifice would certainly out way the costs.
- Thank you for all the work you do and I urge you to weigh the cost of money not just its benefit. Sure we can grow and grow and grow but at what point do we go past equilibrium and begin to decline our beautiful places. The rate of growth in the country is not sustainable and are we going to keep swimming with the current or recognize we are in a riptide and change course. As caretakers of these beautiful towns I think we owe it to everyone to manage their resources at a rate that is unique and specific to the places needs, not just what everyone else is doing.
- Increased cost of groceries is becoming an increased challenge in mountain communities as well that I think is right on the heels of housing, childcare, and transit.
- I think there is a disconnect between what residents think they want and the reality of delicate balance of residents and tourists. Many, not understanding policy, want their cake and eat it too, which isn't always possible (e.g. They want it quiet, and thriving, inexpensive restaurants in a rural area that cannot support that without tourism).
- Climate change threatens both our tourism and agriculture economic bases.
- We need more education in our city regarding the amount of community funds raised by tourism (vs. property taxes or resident-generated sales taxes), since tourism brings in such a high percentage and we have no property tax for the city. This starts at our Council and needs to be directed to staff if we have any hope of diversifying our revenue sources in the future and improving/maintaining as a City.
- While living in the mountain resort area has always been difficult, expensive and transient, today's gap between wages and costs balanced with expectations makes it much more difficult.
- Division and angst at the federal level is permeating to local government and many we've become complacent about truly supporting economic diversification.
- I don't believe residents or county officials fully understand the value tourism brings to a community or how critical it is to the local tax base. Too often, decisions are made reactively, without considering the broader economic impact or the opportunity for tourism and local government to meet on common ground and work toward shared goals.
- These are thorny problems.
- The survey is meaningless unless meaningful comments are received by respondents under 30 years of age and from the non-English speaking community.

- We keep talking about these issues, yet nothing is being done at a policy level that actually addresses any of them. We need to severely limit where AirBnB is allowed to exist. We need a vacancy tax that transfers those funds directly to community housing and small business support. We need to find ways to help local/small businesses succeed, whether that means deed restricted commercial space or subsidized costs. We need to discourage luxury housing and luxury commercial space and find ways to make it easier and more financially feasible for developments that would actually benefit our community. We need to do something instead of talking about these issues constantly with zero action.
- We need a vacancy tax!
- This survey and others don't begin to capture prevalence of high cost of living for full time residents. The problem in Summit County is unique, even from neighboring Eagle and Pitkin counties.
- Work for government in Snowmass Village but live in Basalt. I sort of answered for both locations.
- I am concerned that the State of Colorado is removing Local Governments ability to exercise local control.
- I don't think that or community looks at any other community for inspiration, we are unlike any other town around us.
- Some additional services nice to have, but growth is really impacting the valley and our natural resources



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July 2026

Regional Statistical Analysis Project

Understanding Capacity, Affordability, and Community
Sustainability in a Changing Mountain Economy

Presented to Frisco Town Council,
by NWCCOG Executive Director, Jon Stavney

July 28th, 2026

In Partnership With



Prepared By





1 Introduction

Project Background

The Northwest Colorado Regional Statistical Analysis Project was initiated to better understand how mountain and rural communities are navigating a rapidly changing economic, social, and governance environment.

Population dynamics have shifted, housing markets have become increasingly constrained, and construction costs have risen dramatically. At the same time, local governments are being asked to address increasingly complex issues with limited staff, finite budgets, and heightened public expectations.

Researchers anticipated substantial discussion of federal policy uncertainty, tariffs, and AI. Instead, respondents consistently focused on issues much closer to home.

RESPONDENTS FOCUSED ON



Housing Affordability



Infrastructure Capacity



Workforce Retention



Affordability Pressures



Long-Term Sustainability of Communities

Research Methodology

The project was conducted in three phases designed to combine executive perspectives, community-level observations, and qualitative insights into a comprehensive assessment of current conditions.

1

Executive Interviews

Structured interviews with mayors, elected officials, and senior community leaders across mountain resort, fast-growth, and rural communities.

2

Community Leaders Survey

A regional survey of elected officials, municipal staff, chamber leaders, nonprofit executives, and other engaged stakeholders.

3

Qualitative Analysis

A detailed thematic review of open-ended responses, evaluated for both frequency and intensity of sentiment.

What Surprised Us

- **Local focus over national issues:** Despite expectations that federal policy shifts, tariffs, AI, and economic disruption would dominate discussion, respondents consistently prioritized local challenges — housing affordability, workforce retention, infrastructure capacity, water availability, and community sustainability.
- **Tourism seen as both benefit and burden:** Rather than debating whether tourism is good or bad, respondents focused on managing its dual role as an economic driver and a source of housing/infrastructure pressure.
- **Water as a structural constraint:** While housing dominated conversations, water availability was flagged as a more urgent, physical limit on growth — compounded by the 26-year Western megadrought, now intensified by the 2025–2026 non-winter.
- **Issues are interconnected, not siloed:** Housing, workforce, infrastructure, tourism, and resilience were consistently described as parts of one interdependent system rather than separate policy areas.
- **Implementation, not planning, is the bottleneck:** Communities understand their challenges; the real concern is whether staffing, funding, and governance capacity are sufficient to act on them.

RESPONDENTS NOTABLE CHALLENGES INCLUDED



Implementation Challenge



Interconnected Systems



Water



Tourism

2

What We Heard

Interviews with mayors, elected officials, administrators, and community leaders across Northwest Colorado revealed striking consistency in the challenges and leadership pressures facing communities despite their differing size, geography, economic structure, and governance.

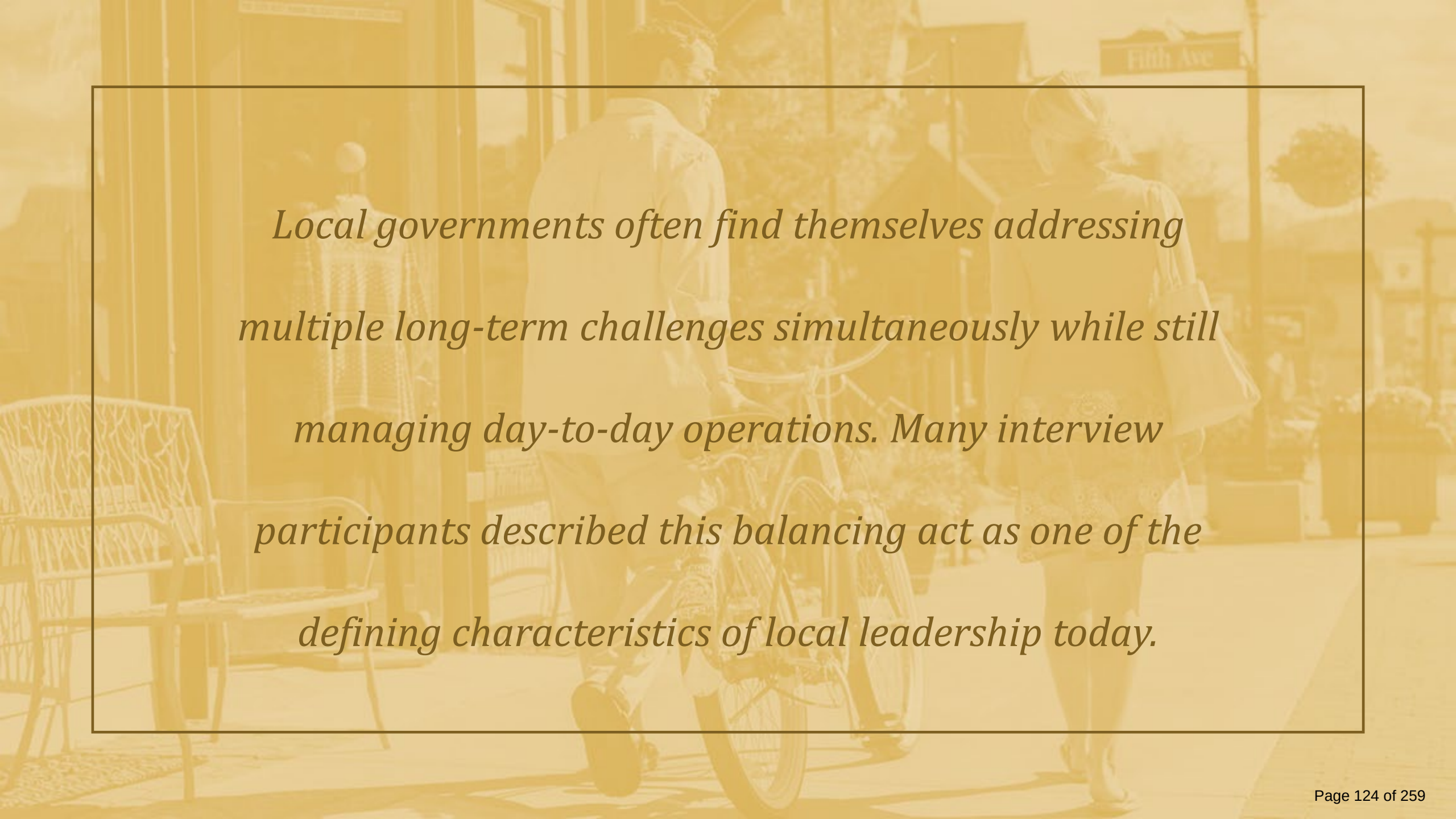


Leadership Is Managing Multiple Challenges Simultaneously

Interview participants consistently described a leadership environment defined by competing priorities and difficult tradeoffs — balancing immediate operational demands with long-term planning while responding to housing pressures, infrastructure needs, workforce shortages, and resident concerns.

What has changed is the degree to which these issues now overlap and reinforce one another. Housing shortages affect workforce recruitment. Workforce shortages affect service delivery. Rising construction costs make infrastructure investment harder to fund.

“Local leaders are not facing isolated tourism problems or growth problems; they are managing multiple crises at once.”



Local governments often find themselves addressing multiple long-term challenges simultaneously while still managing day-to-day operations. Many interview participants described this balancing act as one of the defining characteristics of local leadership today.



Housing Efforts Continue but Demand Outpaces Supply

Housing was the most consistent theme across interviews. Communities are pursuing a range of strategies — deed-restricted units, workforce housing programs, public-private partnerships, employer-assisted housing, land acquisition, and tourism revenue reinvestment — but leaders widely agree these efforts remain insufficient relative to demand.

Housing is increasingly viewed not as a standalone issue but as foundational to workforce retention, school enrollment, childcare, and community character. Leaders raised particular concern about the lack of family-sized housing options, especially in communities trying to retain younger residents and support long-term workforce participation.





Capital Needs are Increasing Faster than Available Resources

- Water, wastewater, roads, public safety, transit, and public buildings emerged as major concerns.
- Rising construction costs — driven by inflation, labor shortages, and supply-chain pressures — are outpacing available funding.
- Communities face hard tradeoffs between maintenance, current demand, and future growth.
- Systems built for smaller, simpler communities are straining under population growth and rising expectations.
- Leaders framed infrastructure as a challenge of financial capacity, planning, and organizational readiness — not just physical assets.



Fiscal Constraints Shape Local Decision-Making

- Communities are balancing growing needs against finite, fluctuating revenue sources (sales taxes, lodging taxes, grants).
- Rising grant competition and mixed public support for new taxes or debt add uncertainty.
- Even financially stronger communities are becoming more cautious — prioritizing projects and staging implementation to preserve flexibility.
- Not a sign of imminent fiscal crisis, but growing awareness of the gap between community needs and what current revenue structures can support.



Regional Challenges Continue to be Addressed Through Local Systems

Housing markets, labor markets, transportation systems, environmental risks, visitor flows, and workforce dynamics frequently extend beyond municipal boundaries — yet the responsibility for addressing them often remains concentrated within individual jurisdictions.

Communities often reach agreement on the nature of a problem but struggle to align around implementation. This distinction between regional challenges and local implementation would reappear throughout the survey and qualitative findings.

“Interconnected issues often require collaboration among multiple jurisdictions, often outside of existing structures such as a transit agency or housing authority. Moving from conceptual agreement to implementation can take years of high-level coordination. Some of the most wicked issues require exceptional tenacity and still fail to move forward. Established practices and norms often stand in the way of success.”

3

What We Learned

The survey phase broadened the project's perspective beyond elected officials to a wider cross-section of Northwest Colorado leaders whose responses revealed striking consistency in the challenges facing their communities.



Regional Challenges Continue to be Addressed Through Local Systems

Housing was the survey's most frequent concern — spanning affordability, workforce housing, supply, quality, and access — and was consistently framed as the central issue driving nearly every other community challenge, including:

- Workforce shortages and business recruitment
- Childcare access and school enrollment
- Whether younger workers and families can put down long-term roots
- Whether communities retain the resident diversity needed for civic life

Respondents cautioned that housing discussions often focus too narrowly on unit production, overlooking accessibility and long-term sustainability — with workforce, family, and attainable housing needing distinct solutions. Overall, housing has shifted from a policy issue to a foundational condition shaping Northwest Colorado's future.

“Housing is unattainable for many which makes it very difficult to infuse new community members into our area — and have them able to stay and lay down roots here.”



Capacity Disparity

Infrastructure, governance, service delivery, and revenue models — largely designed for an earlier version of these communities — are struggling to keep pace with growth, tourism, and rising service demands, with local governments taking on more responsibility without corresponding increases in staffing or resources. The issue isn't a lack of awareness or planning, but whether institutions have the capacity to act on what they already know.

“Economic strains on the workforce are untenable and tearing at the fabric of our community.”





Water is Emerging as a Structural Constraint

Although housing dominated the frequency of responses, water emerged as one of the most significant long-term concerns. Housing challenges can theoretically be addressed through policy, investment, and partnerships — water availability represents a physical constraint that may ultimately determine the carrying capacity of communities.

Water concerns were often linked to drought, snowpack variability, climate change, and environmental resilience — increasingly viewed as an economic, governance, and community sustainability issue, not just an environmental one.



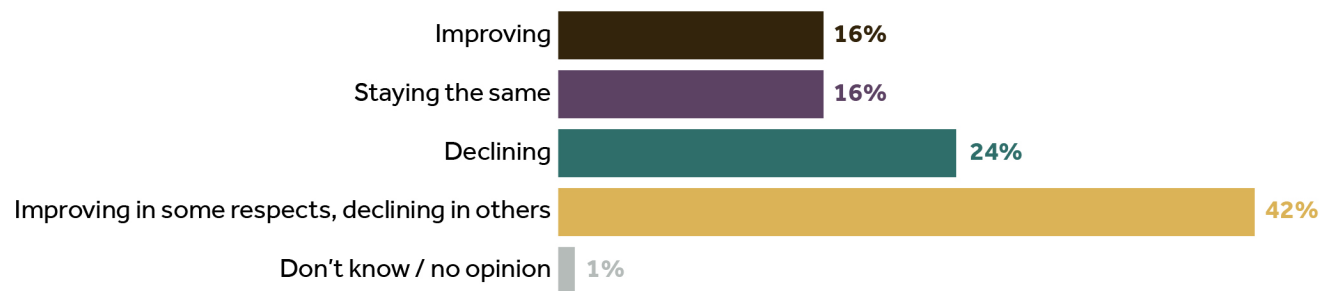


Quality of Life is Improving and Declining at the Same Time

Rather than describing conditions as universally improving or declining, respondents expressed a more complicated view: communities are improving physically while becoming more difficult to live in economically.

Individuals who secured housing years ago often described a different experience than younger residents, new workers, or families attempting to establish themselves in today's housing market.

Over the past few years, would you say the overall quality of life in the community where you work has been:



**Respondents do not view quality of life as moving in a single direction.*

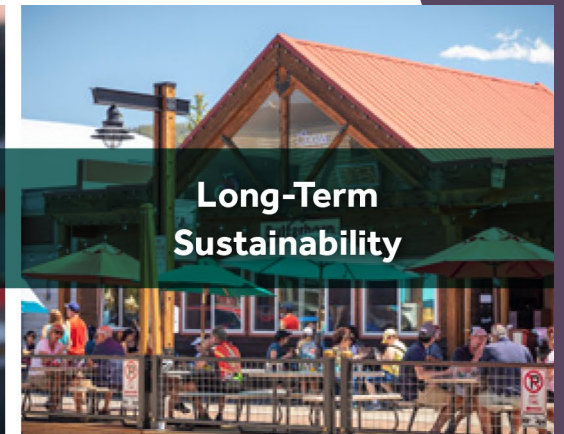


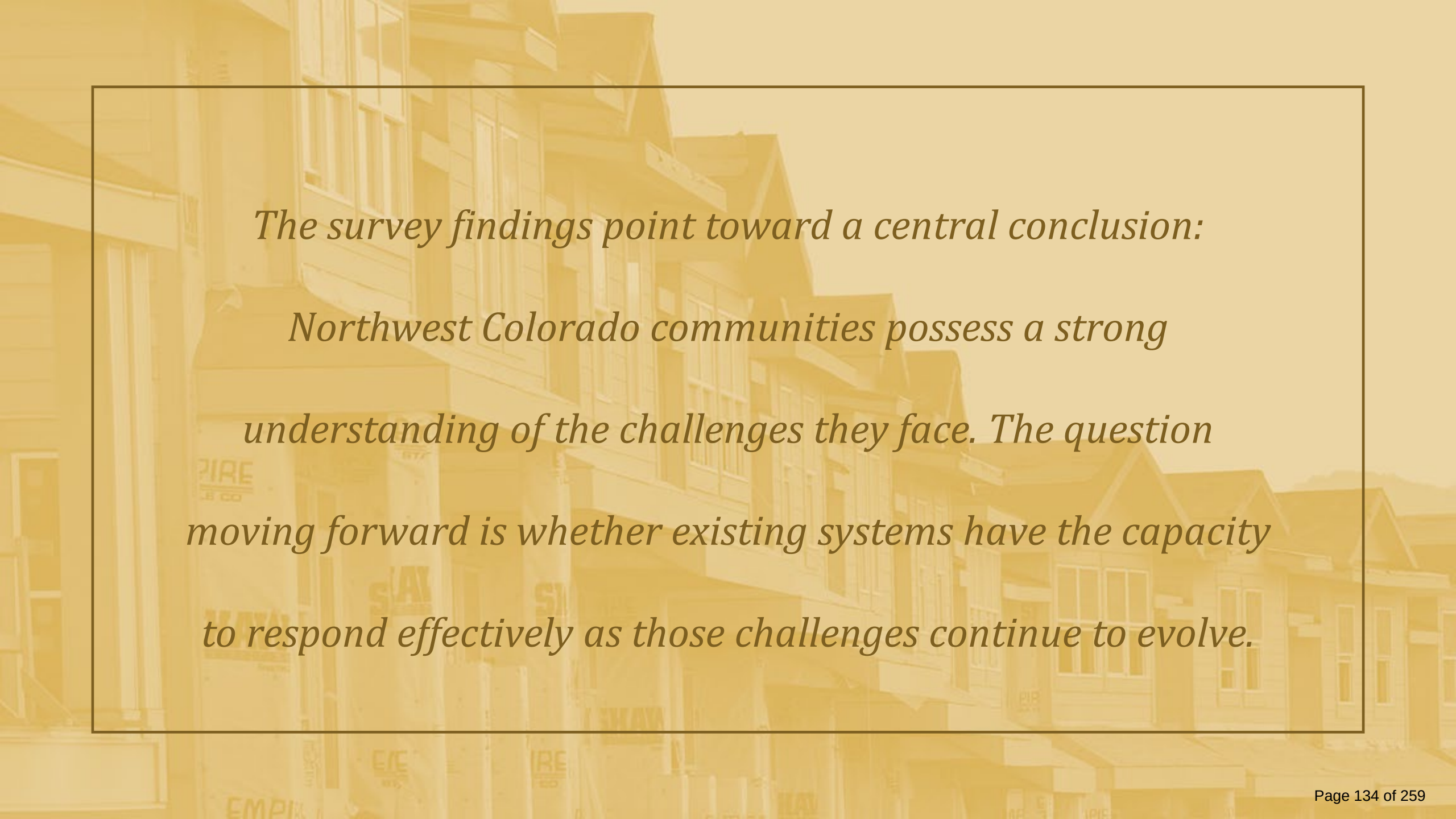
Economic Sustainability and Community Viability

Beyond housing and quality of life, respondents questioned whether existing economic structures are resilient enough to withstand changing environmental conditions, housing pressures, workforce challenges, and evolving visitor behavior. Concerns about overreliance on tourism were framed as questions of vulnerability, not opposition to tourism itself.

The low-snow season referenced by multiple participants was frequently cited as a real-world reminder of how dependent many local economies remain on seasonal visitation and weather-dependent industries.

“Costs continue to rise, skilled workforce is harder to come by, and housing is becoming more expensive.”





*The survey findings point toward a central conclusion:
Northwest Colorado communities possess a strong
understanding of the challenges they face. The question
moving forward is whether existing systems have the capacity
to respond effectively as those challenges continue to evolve.*

4

Tourism and Community Balance

Tourism remains economically essential to Northwest Colorado, but pressures housing, infrastructure, and quality of life — leaders are focused less on reducing it than on better managing its impacts.



Tourism is Essential to Community Well-Being

Among all tourism-related questions, the strongest agreement was found in respondents' views on how tourism-generated revenue supports their community — recognizing its contribution to public services, infrastructure investment, and community amenities.

“With this low snow year, mountain towns are getting a real-life case study of what it looks like when tourism is down, and it’s unequivocally bad for local business. There is certainly a balance we all need to strive for.”

4.22 / 5

Taxes collected and revenues generated from the visitor economy help sustain the quality of life in my community.



Tourism is a Tradeoff, Not a Problem

While respondents generally acknowledged tourism's economic value, they also recognized its role in amplifying existing community pressures — housing, traffic congestion, and infrastructure demands. Yet respondents rarely described tourism itself as the problem.

“I think there is a disconnect between what residents think they want and the reality of the delicate balance of residents and tourists.”

3.58 / 5

Taxes collected and revenues generated from the visitor economy help sustain the quality of life in my community.



Residents Favor Reinvestment Over Reduction

Respondents appear less interested in reducing tourism than in ensuring tourism-generated revenues are used to address community priorities. Support is stronger for reallocating benefits than for reducing visitor activity itself.

“We need more education regarding the amount of community funds raised by tourism versus property taxes and resident-generated sales taxes.”

2.49 / 5

Residents would be willing to pay more for local public services if it meant fewer visitors in the area.

3.80 / 5

Residents favor further diverting funds from tourism to addressing other types of community needs.

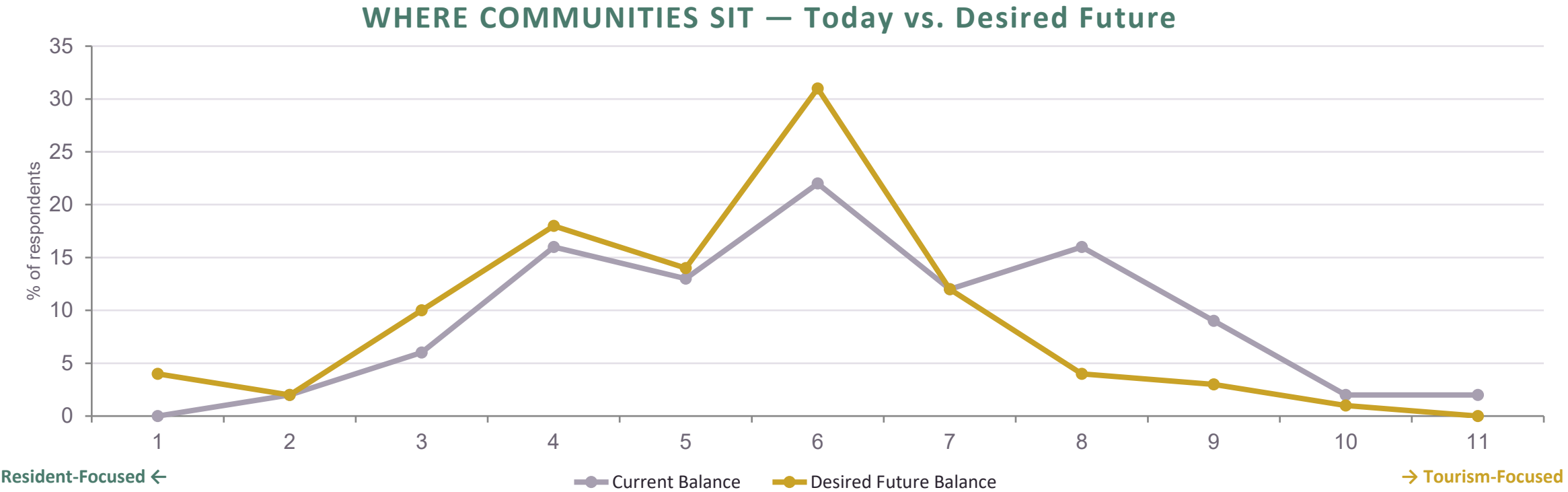
3.47 / 5

Residents favor further diverting funds from tourism to addressing other types of economic development/industries.



Tourism and Community Balance

Respondents view tourism as both economically essential and a source of pressure on housing, infrastructure, and quality of life, with community leaders seeking not to limit tourism but to better align its benefits with resident priorities — shifting the conversation from visitor growth to housing, workforce stability, and long-term community sustainability.



5

What It Means

Across all research phases, Northwest Colorado communities face interconnected pressures — housing, workforce, infrastructure, and tourism — rather than isolated issues.



Capacity is Becoming the Limiting Factor

Communities across Northwest Colorado clearly understand the challenges they face — housing, workforce, infrastructure, water, and fiscal pressure — but the real and growing constraint is whether they have the staffing, funding, and organizational capacity to act on that understanding.



Community Challenges Are Increasingly Interconnected

Housing shortages affect workforce recruitment. Workforce shortages influence service delivery. Infrastructure limitations affect growth. Tourism simultaneously supports revenues and pressures housing and services. Leaders appear less interested in solving individual issues and more concerned with how challenges interact.



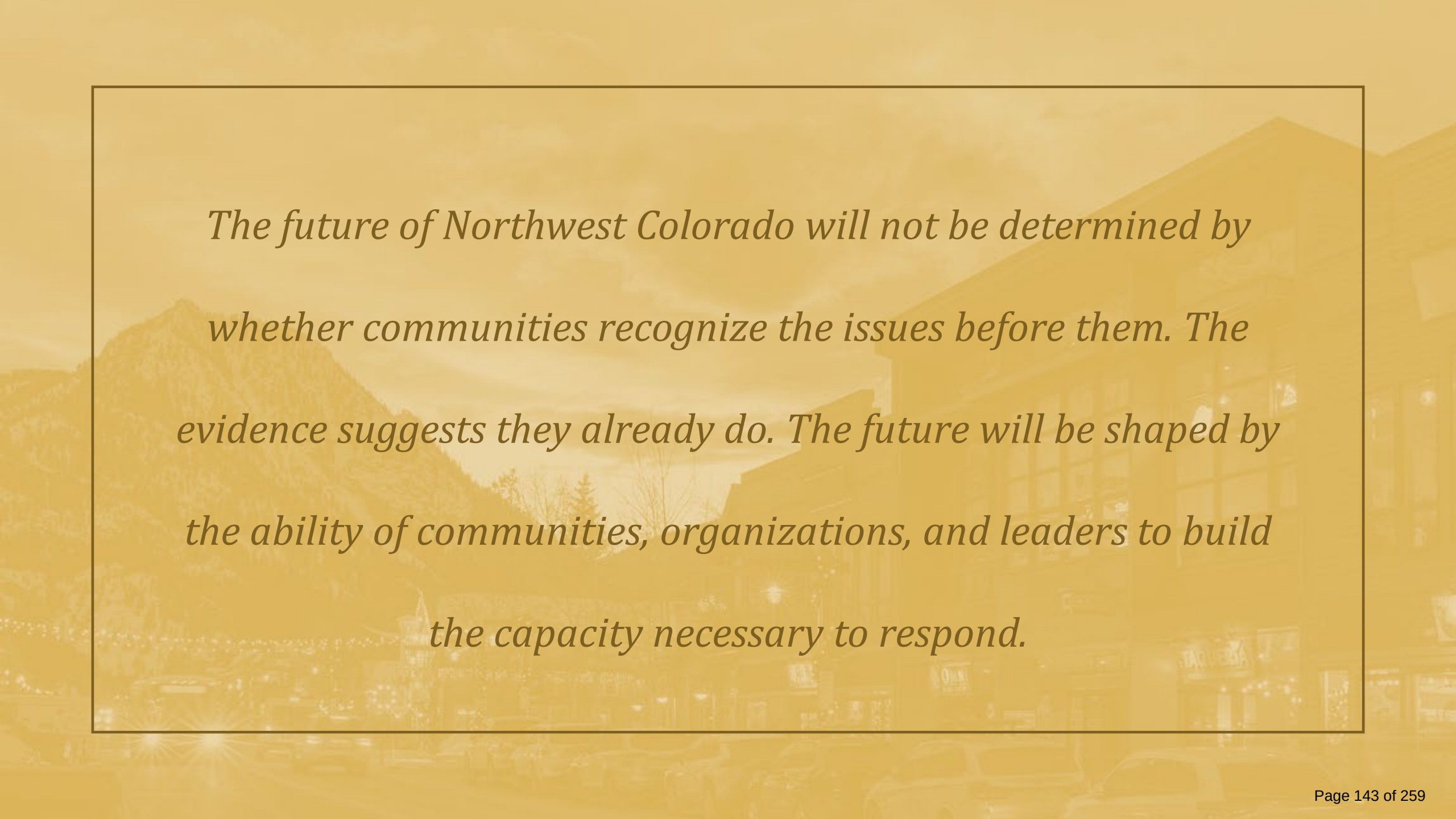
Tourism Is Increasingly a Community Development Conversation

Respondents increasingly discuss tourism through the lens of housing, workforce retention, infrastructure, and community sustainability — moving beyond simple questions of growth and toward broader conversations about community outcomes.



Water & Environmental Resilience Are Emerging Long-Term Concerns

Several participants described water as a more fundamental constraint than housing, because it ultimately affects future growth capacity. Climate-related concerns surfaced repeatedly among respondents worried about the future stability of tourism and agricultural industries.



The future of Northwest Colorado will not be determined by whether communities recognize the issues before them. The evidence suggests they already do. The future will be shaped by the ability of communities, organizations, and leaders to build the capacity necessary to respond.

6

Strategic Considerations

These observations are offered as potential areas for future discussion among local governments, regional organizations, community leaders, and stakeholders.

3

Treat Housing as a Community Sustainability Issue

Housing is linked to school enrollment, childcare access, workforce retention, and community character — not a standalone development issue.

4

Expand the Definition of Infrastructure

Physical infrastructure and institutional capacity — staffing, expertise, administrative capacity — should be evaluated together in future planning.

5

Continue Monitoring Community Balance

Communities may benefit from continuing to monitor resident sentiment, tourism perceptions, and quality-of-life indicators over time to spot emerging concerns early.

6

Improve Public Understanding of Tradeoffs

Community goals — affordable housing, limited development, lower taxes, expanded services — often involve difficult tradeoffs that benefit from public education and transparency.

7

Consider an Ongoing Community Conditions Assessment

Rather than a one-time exercise, this research could provide the foundation for a long-term monitoring framework tracking housing, workforce, quality of life, and public sentiment.



How does these themes and challenges resonate with you?



Thank You

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6

Monthly Financial Report

For the month ended June 30, 2026

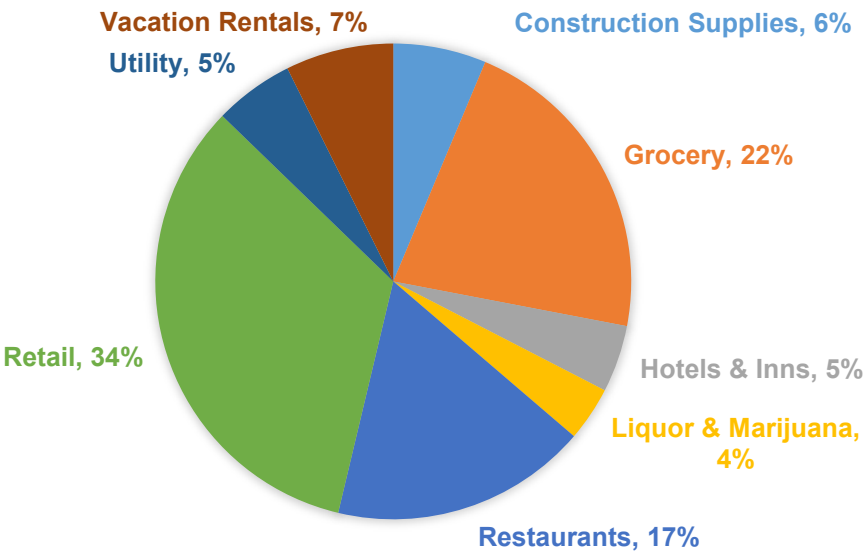


Sales Tax by Sales Month by Business Category

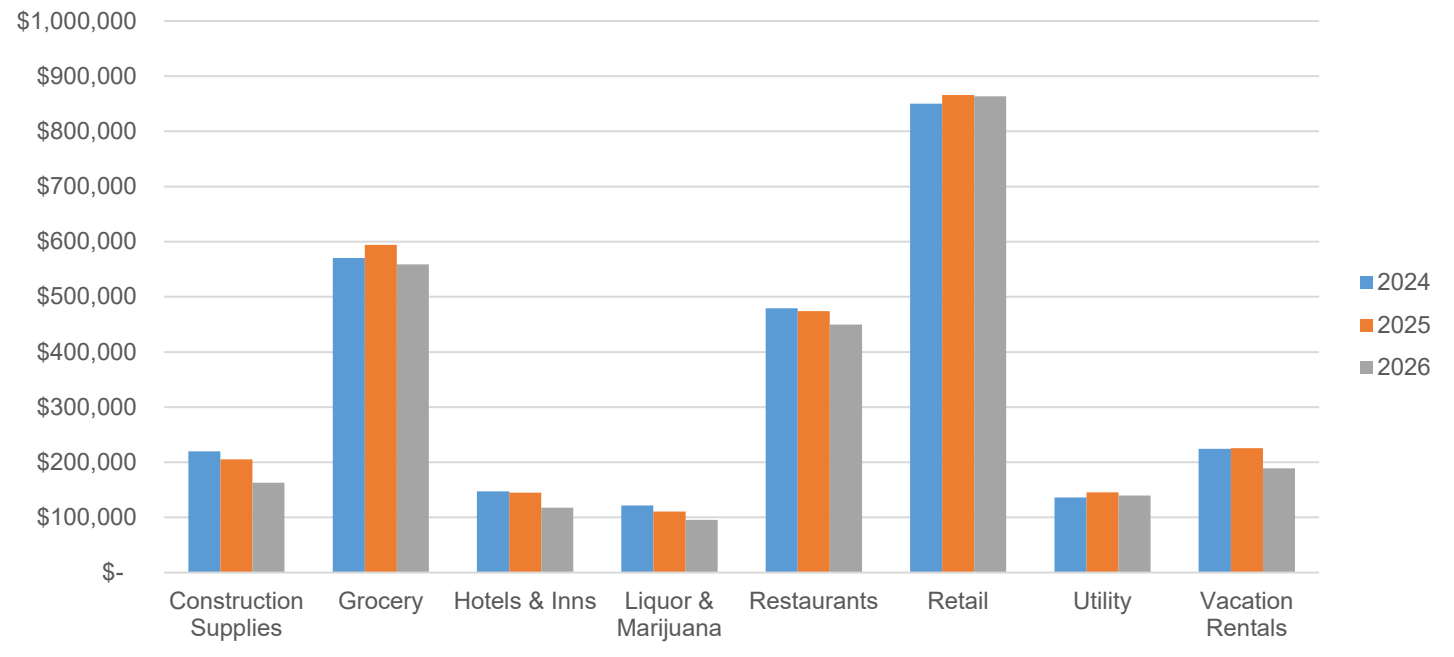
This section reflects business activity organized by the month in which sales occurred, as reported by vendors, allowing for year-over-year sector comparisons. Data for prior months is continually updated as delinquent returns are filed.

May 2026 had five out of eight categories showing growth compared to the same month last year. Retail General shows the biggest growth in terms of percentage and in terms of dollars compared to May 2026. Construction Supplies shows the biggest decline in terms of percentage and in terms of dollars compared to May of 2025.

YTD 2026



YTD 2024-2026 Sales Tax by Sales Month by Business Category



Sales Tax by Sales Month for each Business Activity

Total							
Month	2024	2025	2026	Over / (Under)		Over / (Under)	
				Change PY		YTD Change PY	
				\$	%	\$	%
January	\$632,485	\$628,123	\$591,035	(\$37,087)	-6%	(\$37,087)	-6%
February	\$631,852	\$620,764	\$569,180	(\$51,584)	-8%	(\$88,672)	-7%
March	\$690,499	\$712,376	\$648,105	(\$64,272)	-9%	(\$152,943)	-7.8%
April	\$390,321	\$413,742	\$371,314	(\$42,428)	-10%	(\$195,372)	-8%
May	\$403,966	\$390,497	\$396,645	\$6,148	2%	(\$189,224)	-6.8%
June	\$553,197	\$572,732	\$0				
July	\$680,206	\$665,801	\$0				
August	\$611,347	\$596,970	\$0				
September	\$591,444	\$581,011	\$0				
October	\$473,856	\$462,928	\$0				
November	\$451,992	\$474,174	\$0				
December	\$794,705	\$825,610	\$0				
Total YTD Cumulative	\$2,749,123	\$2,765,503	\$2,576,279	(\$189,224)	-7%	(\$189,224)	-7%
Total Annual	\$6,905,870	\$6,944,729	\$2,576,279	n/a	n/a	n/a	n/a

Construction Supplies							
Month	2024	2025	2026	Over / (Under)		Over / (Under)	
				Change PY		YTD Change PY	
				\$	%	\$	%
January	\$29,868	\$25,514	\$29,520	\$4,006	16%	\$4,006	16%
February	\$34,226	\$39,660	\$19,435	(\$20,225)	-51%	(\$16,220)	-25%
March	\$46,269	\$54,696	\$41,360	(\$13,336)	-24%	(\$29,556)	-25%
April	\$42,554	\$39,193	\$32,151	(\$7,043)	-18%	(\$36,598)	-23%
May	\$67,128	\$45,942	\$40,380	(\$5,562)	-12%	(\$42,161)	-21%
June	\$69,887	\$82,618	\$0				
July	\$56,403	\$62,002	\$0				
August	\$66,940	\$51,828	\$0				
September	\$88,800	\$92,994	\$0				
October	\$70,750	\$53,174	\$0				
November	\$38,161	\$38,184	\$0				
December	\$70,767	\$75,483	\$0				
Total YTD Cumulative	\$220,044	\$205,006	\$162,845	(\$42,161)	-21%	(\$42,161)	-21%
Total Annual	\$681,752	\$661,290	\$162,845	n/a	n/a	n/a	n/a

Grocery							
Month	2024	2025	2026	Over / (Under)		Over / (Under)	
				Change PY		YTD Change PY	
				\$	%	\$	%
January	\$135,056	\$142,527	\$123,708	(\$18,820)	-13%	(\$18,820)	-13%
February	\$132,451	\$131,994	\$131,935	(\$60)	0.0%	(\$18,879)	-7%
March	\$140,263	\$143,329	\$137,695	(\$5,633)	-4%	(\$24,513)	-6%
April	\$81,145	\$95,735	\$84,686	(\$11,049)	-12%	(\$35,561)	-7%
May	\$81,313	\$80,788	\$80,803	\$15	0.02%	(\$35,546)	-6%
June	\$102,677	\$107,214	\$0				
July	\$147,197	\$148,266	\$0				
August	\$121,096	\$123,946	\$0				
September	\$108,618	\$104,187	\$0				
October	\$87,842	\$90,362	\$0				
November	\$95,189	\$101,052	\$0				
December	\$141,338	\$164,285	\$0				
Total YTD Cumulative	\$570,228	\$594,372	\$558,826	(\$35,546)	-6%	(\$35,546)	-6%
Total Annual	\$1,374,184	\$1,433,685	\$558,826	n/a	n/a	n/a	n/a

Hotels & Inns

Month	2024	2025	2026	Over / (Under)		Over / (Under)	
				Change PY		YTD Change PY	
				\$	%	\$	%
January	\$37,864	\$34,464	\$31,657	(\$2,807)	-8%	(\$2,807)	-8%
February	\$41,730	\$46,360	\$31,273	(\$15,087)	-33%	(\$17,894)	-22%
March	\$43,522	\$40,336	\$32,185	(\$8,151)	-20%	(\$26,044)	-21%
April	\$13,692	\$13,145	\$11,101	(\$2,044)	-16%	(\$28,088)	-21%
May	\$10,456	\$10,302	\$11,210	\$908	9%	(\$27,180)	-19%
June	\$19,935	\$19,141	\$0				
July	\$31,395	\$29,390	\$0				
August	\$29,431	\$25,007	\$0				
September	\$26,484	\$19,946	\$0				
October	\$18,627	\$14,487	\$0				
November	\$15,552	\$13,442	\$0				
December	\$37,209	\$32,453	\$0				
Total YTD Cumulative	\$147,265	\$144,607	\$117,426	(\$27,180)	-19%	(\$27,180)	-19%
Total Annual	\$325,898	\$298,473	\$117,426	n/a	n/a	n/a	n/a

Liquor & Marijuana

Month	2024	2025	2026	Over / (Under)		Over / (Under)	
				Change PY		YTD Change PY	
				\$	%	\$	%
January	\$28,377	\$25,793	\$22,021	(\$3,772)	-15%	(\$3,772)	-15%
February	\$32,619	\$28,409	\$24,943	(\$3,466)	-12%	(\$7,238)	-13%
March	\$30,844	\$28,244	\$23,895	(\$4,349)	-15%	(\$11,587)	-14%
April	\$16,180	\$15,071	\$12,849	(\$2,222)	-15%	(\$13,808)	-14%
May	\$13,485	\$13,070	\$11,751	(\$1,319)	-10%	(\$15,127)	-14%
June	\$18,806	\$17,992	\$0				
July	\$24,665	\$23,308	\$0				
August	\$23,014	\$21,899	\$0				
September	\$18,163	\$16,829	\$0				
October	\$14,510	\$14,177	\$0				
November	\$16,217	\$15,416	\$0				
December	\$29,314	\$27,203	\$0				
Total YTD Cumulative	\$121,505	\$110,586	\$95,459	(\$15,127)	-14%	(\$15,127)	-14%
Total Annual	\$266,193	\$247,410	\$95,459	n/a	n/a	n/a	n/a

Restaurant

Month	2024	2025	2026	Over / (Under)		Over / (Under)	
				Change PY		YTD Change PY	
				\$	%	\$	%
January	\$108,936	\$106,381	\$105,286	(\$1,095)	-1%	(\$1,095)	-1%
February	\$114,073	\$110,548	\$104,554	(\$5,995)	-5%	(\$7,090)	-3%
March	\$128,844	\$125,676	\$117,890	(\$7,786)	-6%	(\$14,876)	-4%
April	\$65,029	\$67,076	\$60,317	(\$6,759)	-10%	(\$21,635)	-5%
May	\$62,315	\$64,267	\$61,416	(\$2,850)	-4%	(\$24,486)	-5%
June	\$99,924	\$100,005	\$0				
July	\$137,618	\$135,160	\$0				
August	\$118,158	\$123,427	\$0				
September	\$102,608	\$100,256	\$0				
October	\$72,284	\$72,428	\$0				
November	\$61,713	\$65,211	\$0				
December	\$109,989	\$118,981	\$0				
Total YTD Cumulative	\$479,197	\$473,949	\$449,463	(\$24,486)	-5%	(\$24,486)	-5%
Total Annual	\$1,181,491	\$1,189,416	\$449,463	n/a	n/a	n/a	n/a

Retail - General							
Month	2024	2025	2026	Over / (Under)		Over / (Under)	
				Change PY		YTD Change PY	
				\$	%	\$	%
January	\$195,110	\$193,424	\$191,468	(\$1,956)	-1%	(\$1,956)	-1%
February	\$183,427	\$171,489	\$173,223	\$1,734	1%	(\$222)	-0.1%
March	\$208,248	\$220,025	\$207,585	(\$12,440)	-6%	(\$12,662)	-2%
April	\$129,878	\$138,543	\$134,527	(\$4,016)	-3%	(\$16,679)	-2%
May	\$133,624	\$142,364	\$156,848	\$14,484	10%	(\$2,195)	-0.3%
June	\$195,856	\$197,858	\$0				
July	\$225,102	\$209,188	\$0				
August	\$196,784	\$200,156	\$0				
September	\$196,433	\$196,222	\$0				
October	\$163,848	\$169,199	\$0				
November	\$171,357	\$187,763	\$0				
December	\$296,091	\$305,257	\$0				
Total YTD Cumulative	\$850,286	\$865,845	\$863,650	(\$2,195)	-0.3%	(\$2,195)	-0.3%
Total Annual	\$2,295,757	\$2,331,487	\$863,650	n/a	n/a	n/a	n/a

Utility							
Month	2024	2025	2026	Over / (Under)		Over / (Under)	
				Change PY		YTD Change PY	
				\$	%	\$	%
January	\$30,630	\$31,039	\$30,747	(\$292)	-1%	(\$292)	-1%
February	\$30,096	\$32,012	\$32,060	\$48	0.1%	(\$245)	-0.4%
March	\$29,858	\$33,935	\$32,747	(\$1,188)	-3%	(\$1,432)	-1%
April	\$24,409	\$27,404	\$22,989	(\$4,415)	-16%	(\$5,848)	-5%
May	\$20,968	\$20,945	\$20,978	\$33	0.2%	(\$5,815)	-4%
June	\$21,455	\$21,173	\$0				
July	\$17,471	\$18,975	\$0				
August	\$17,381	\$18,785	\$0				
September	\$21,189	\$22,173	\$0				
October	\$16,492	\$21,018	\$0				
November	\$19,398	\$20,519	\$0				
December	\$31,880	\$30,246	\$0				
Total YTD Cumulative	\$135,960	\$145,334	\$139,520	(\$5,815)	-4%	(\$5,815)	-4%
Total Annual	\$281,226	\$298,224	\$139,520	n/a	n/a	n/a	n/a

Vacation Rentals							
Month	2024	2025	2026	Over / (Under)		Over / (Under)	
				Change PY		YTD Change PY	
				\$	%	\$	%
January	\$66,645	\$68,980	\$56,630	(\$12,351)	-18%	(\$12,351)	-18%
February	\$63,231	\$60,292	\$51,758	(\$8,534)	-14%	(\$20,884)	-16%
March	\$62,652	\$66,136	\$54,747	(\$11,389)	-17%	(\$32,273)	-17%
April	\$17,435	\$17,575	\$12,694	(\$4,881)	-28%	(\$37,154)	-17%
May	\$14,677	\$12,820	\$13,260	\$440	3%	(\$36,714)	-16%
June	\$24,657	\$26,731	\$0				
July	\$40,356	\$39,512	\$0				
August	\$38,543	\$31,922	\$0				
September	\$29,149	\$28,404	\$0				
October	\$29,503	\$28,084	\$0				
November	\$34,405	\$32,587	\$0				
December	\$78,117	\$71,701	\$0				
Total YTD Cumulative	\$224,638	\$225,804	\$189,089	(\$36,714)	-16%	(\$36,714)	-16%
Total Annual	\$499,369	\$484,744	\$189,089	n/a	n/a	n/a	n/a



Cash Basis Financial Summary Section

This section provides a high-level snapshot of the Town of Frisco's financial activity using **cash basis accounting**. Under this method, revenues and expenditures are recorded **only when cash is received or paid**, rather than when they are earned or incurred. This provides a clear, real-time view of available funds and the Town's current financial position.

This summary is different from the year-over-year business activity section earlier in the report. That section looks at sales tax based on when sales happen, while this one focuses on when the Town actually receives the money—giving a real-time look at how collections are tracking against the budget.

This summary is designed to:

- Track revenue based on actual cash received.
- Support monthly budget monitoring and cash flow analysis.
- Complement economic activity data presented in the earlier sales tax trend comparison section.

Collections vs. Remittance

Understanding the timing of tax collection versus remittance is key to interpreting the data in this report.

Key Distinction

- Collected** = When the customer pays tax to the business.
- Remitted** = When the business sends that tax to the Town.

Collected Tax

- When:** At the time of sale to the customer.
- What Happens:** A business charges and collects tax at the point of sale (in-store, online, etc.).
- Example:** A \$100 purchase with an 8% sales tax results in \$8 collected from the customer by the business at checkout and held until the tax is remitted to the government.

Remitted Tax

- When:** Typically by the 20th of the following month (depending on the business' filing frequency).
- What Happens:** The business submits the collected tax to the State and to the Town.
- Example:** Sales tax collected in January is generally remitted to the Town in February.

Why the Timing Difference Matters

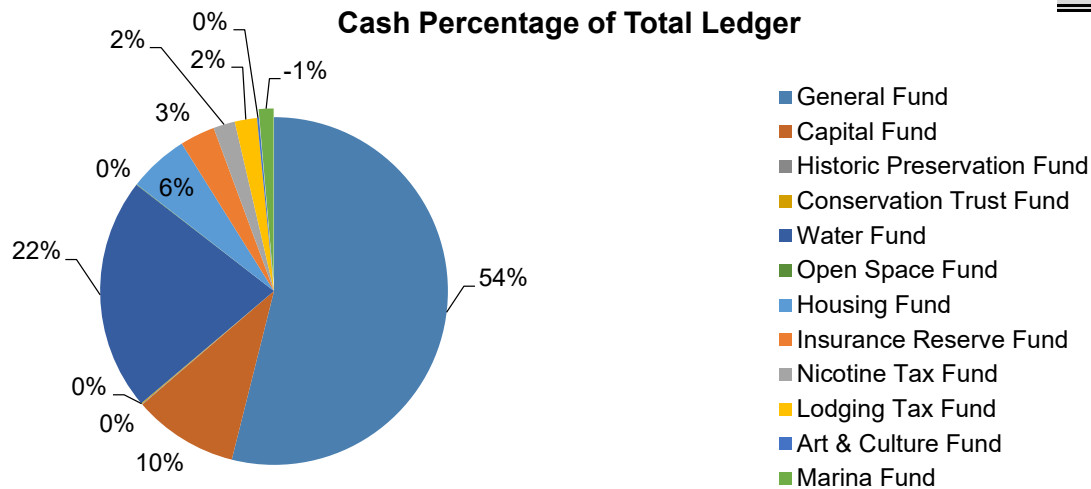
- Businesses **temporarily hold** collected tax until their designated remittance deadline.
- As a result, the Town's revenue generally lags behind actual sales activity by at least one month.
- For example, **January shows \$0** because those taxes (from January sales) are remitted in February.
- "Period 13"** refers to November and December tax received in January and February but recorded as prior-year revenue to align with the year when the sales occurred, per Generally Accepted Accounting Principles.
- The following pages reflect when **actual tax payments** are received by the Town, not when the original sale happened. This is important for comparing **monthly cash receipts against budget projections**.

Financial Report - Cash Position June 2026

The cash position report shows the ending balance of each of the Town's 12 financial funds after recording the month's revenue and expenditure transactions. The majority of the Town's fund balance is held within the General Fund. This report lists the institutions/investments in which the cash balances are held. Currently the Marina Fund has a negative cash balance that is being carried by the General Fund. With upcoming summer months and activities the hope is that the Marina Fund will have a positive cash balance.

LEDGER BALANCES:

General Fund	\$14,978,437
Capital Fund	\$2,713,141
Historic Preservation Fund	\$17,249
Conservation Trust Fund	\$23,805
Water Fund	\$6,014,478
Open Space Fund	\$14,552
Housing Fund	\$1,551,141
Insurance Reserve Fund	\$903,944
Nicotine Tax Fund	\$559,145
Lodging Tax Fund	\$576,147
Art & Culture Fund	\$49,877
Marina Fund	(\$382,830)
TOTAL	\$27,019,086



ALLOCATION OF FUNDS:

PNC Bank - Operating Account Bank Balance	\$4,693,239
PNC Bank - Payroll Account Bank Balance	(\$4,505)
PNC Bank - Accounts Payable Bank Balance	(\$268,533)
Colotrust Plus	\$5,698,627
CSIP	\$4,516,171
CSLIP	\$2,053,504
Alpine Bank CD	\$256,098
FirstBank CD	\$314,556
Wells Fargo CD	\$2,687
LPL Financial	\$5,335,863
McCook National Bank CD	\$250,000
Multi Bank Securities	\$1,922,496
ProEquities	\$1,746,095
BOK Financial	\$502,787
TOTAL	\$27,019,086

Treasurer's Report Fund Summaries - June

The Treasurer's report shows the revenue and expenditure/expense activity within each fund for the month. Additionally, it reports how this activity compares to the Town's YTD budget. The YTD budget is designed to take into account the seasonality of the Town's revenues that peak in the winter months; expenditures often peak with the summer construction season. The 2026 YTD Budget is based upon the distribution of 2024 actual revenue and expenditure/expense activity.

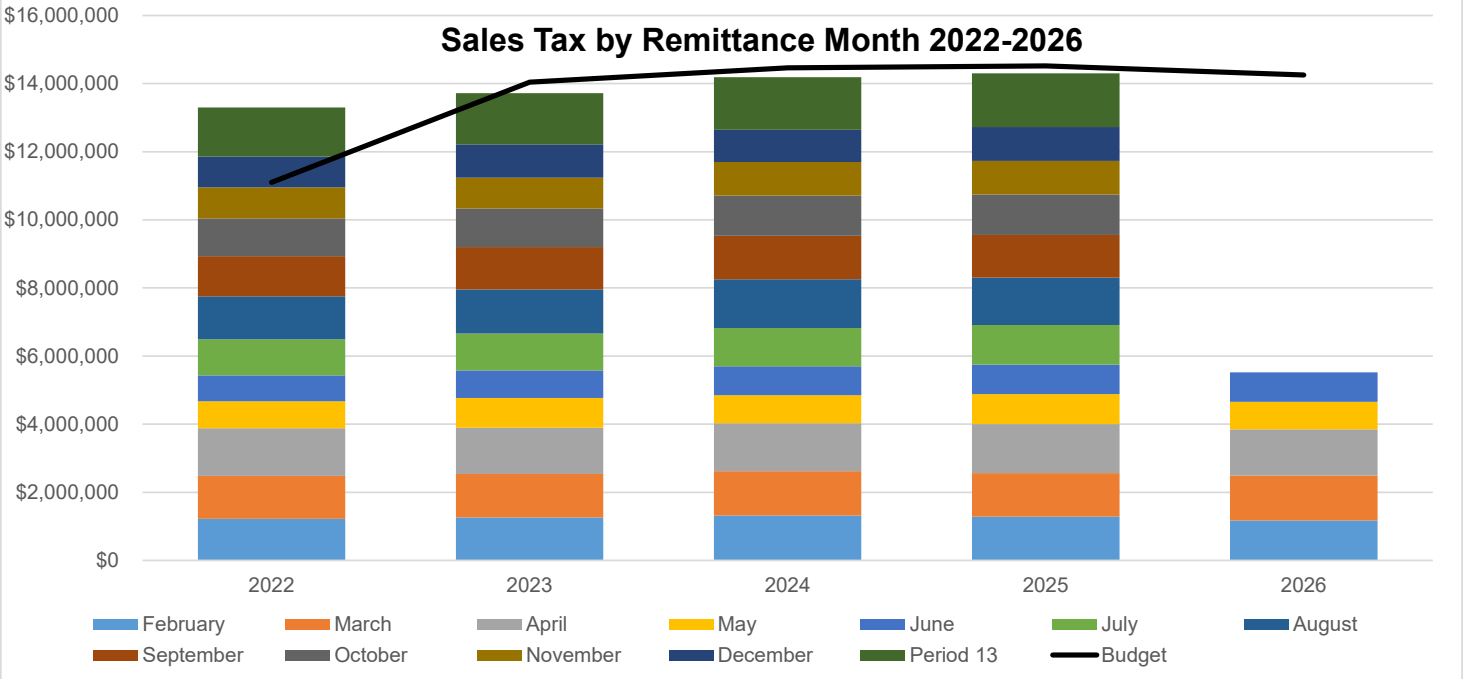
Fund	2026 YTD Actual	YTD Budget	% of YTD Budget	Total Budget	% of Total Budget
General Fund					
Revenues	\$8,945,737	\$9,208,244	97.1%	\$22,159,794	40.4%
Expenditures	\$9,329,979	\$11,490,685	81.2%	\$23,868,956	39.1%
Revenue: Town & County sales tax, marijuana tax, interest revenue, business tax penalties and interest, tubing hill & Nordic revenues are coming in below YTD Budget.					
Expenses: Project timing resulted in reusable bag expenses, general gov't tech licenses, & PW bldg. repair/maintenance being under YTD budget. A sales tax settlement has misc. refunds/expenditures over YTD budget. Timing of wage increases has multiple departments under budget for salaries at this point of the year. Continued work on building code changes resulted in CDD building professional expense being over YTD budget.					
Capital Fund					
Revenues	\$1,433,176	\$1,573,284	91.1%	\$4,282,400	33.5%
Expenditures	\$1,156,195	\$4,331,201	26.7%	\$4,866,933	23.8%
Revenue: Interest income is below YTD budget. Timing of real estate sales has REIF revenue coming in higher then YTD budget. Timing is the same reason grant revenue and COP proceeds below YTD budget.					
Expenses: Environmental sustainability, playground improvements, and fiber infrastructure are well below budget due to timing of projects.					
Historic Preservation Fund					
Revenues	\$4,341	\$5,523	79%	\$11,045	39.3%
Expenditures	\$0	\$1,750	0.0%	\$3,500	N/A
Revenue: Donations are slightly below YTD budget.					
Expenses: Below YTD budget.					
Conservation Trust Fund					
Revenues	\$16,970	\$18,822	90.2%	\$34,700	48.9%
Expenditures	\$0	\$0	0.0%	\$34,700	0.0%
Revenue: State lottery funds coming in slightly below YTD budget.					
Water Fund					
Revenues	\$1,200,634	\$1,059,654	113.3%	\$11,015,500	10.9%
Expenditures	\$1,379,889	\$3,323,517	41.5%	\$1,171,737	117.8%
Revenue: Delayed rate increases have resulted in water user fees coming in below YTD budget. Plant investment fees are well above YTD budget.					
Expenses: Capital improvement projects are below budget due to timing of the PFAS plant. Professional services are well below YTD budget as well.					
Open Space Fund					
Revenues	\$154	\$268	57.3%	\$555	27.7%
Expenditures	\$0	\$0	N/A	\$0	N/A
Revenue: Interest revenue is below YTD budget.					
Housing Fund					
Revenues	\$2,305,959	\$3,568,720	64.6%	\$6,086,000	37.9%
Expenditures	\$1,900,101	\$4,024,041	47.2%	\$8,191,238	23.2%
Revenue: Decreased visitations resulted in short term rental tax coming in below YTD budget. Delays in Mary Ruth unit sales have resulted in sale of assets coming in below YTD budget. Grant revenue is below YTD budget due to timing of grants. SCHAs sales tax, development impact fees/building permits are above YTD budget.					
Expenses: Project timing of both 101 West main and 602 Galena project have resulted in being below YTD budget.					
Insurance Reserve Fund					
Revenues	\$999,350	\$980,977	101.9%	\$2,157,942	46.3%
Expenditures	\$1,650,947	\$1,339,614	123.2%	\$2,680,307	61.6%
Revenue: Stop loss refunds coming in above YTD budget as we have had some high claims. Employer paid premiums are slightly above YTD budget.					
Expenses: High claims have resulted in medical/dental claims coming in higher than YTD budget.					
Nicotine Tax Fund					
Revenues	\$175,177	\$201,097	87.1%	\$572,600	30.6%
Expenditures	\$132,569	\$408,248	32.5%	\$555,000	23.9%
Revenue: Nicotine sales have declined resulting in taxes on nicotine being below YTD budget. Investment income is below YTD budget as a result of less sales.					
Expenses: Timing of FIRC payment has resulted in community non-profit expenses being over YTD budget.					
Lodging Tax Fund					
Revenues	\$419,516	\$482,744	86.9%	\$1,028,250	40.8%
Expenditures	\$396,876	\$488,719	81.2%	\$982,659	40.4%
Revenue: Decreased visitors due to economic conditions resulted in lodging tax coming in below YTD budget. Lodging tax audit revenue is above YTD					
Expenses: Marketing and internet improvements below YTD budget. Kickoff concert was slightly above budget.					
Art & Culture Fund					
Revenues	\$604	\$1,002	60%	\$72,000	0.8%
Expenditures	\$9,551	\$40,000	24%	\$80,000	11.9%
Revenue: Interest revenue is below YTD budget.					
Expenses: Well below YTD budget.					
Marina Fund					
Revenues	\$458,672	\$695,252	66.0%	\$2,959,239	15.5%
Expenditures	\$1,149,476	\$606,471	189.5%	\$3,045,133	37.7%
Revenue: Low water projections have slips, moorings, racks, and rentals coming in below YTD budget. Dry storage is well above yearly budget.					
Expenses: Early capital purchases of boats & a dock down payment have capital improvements coming in over YTD budget. A new truck purchase has been delayed.					
50% of the Fiscal Year has Elapsed					

Sales Tax by Remittance Month

The general sales tax rate includes 2% Town of Frisco Sales tax & 2% Summit County Sales tax. Taxes collected from customers by businesses are remitted to the Town on the 20th of the following month.

The sales tax received from businesses in June 2026 is down 1% or \$5,206 compared to June of the previous year. In June 2026, the Town received \$860,768 in sales tax, compared to \$865,974 in sales tax received in June 2025. Reminder- this is sales tax submitted by businesses to the Town in June, and it is not report of sales tax collected by businesses from customers in June. Sales by business activity is outlined on pages 3 to 5 of this report.

Sales Tax by Remittance Month							
Year to Date through:							
June							
Month	2024	2025	2026	Over / (Under)		YTD Cumulative Budget	Over / (Under)
				Change from PY			YTD Cumulative Budget to Actual
				\$	%	\$	%
January*	\$0	\$0	\$0	\$0	0%	\$0	0%
February	\$1,319,537	\$1,289,811	\$1,171,451	(\$118,360)	-9%	\$1,325,492	88%
March	\$1,299,392	\$1,271,726	\$1,316,093	\$44,366	3%	\$2,630,748	95%
April	\$1,410,027	\$1,438,730	\$1,359,213	(\$79,517)	-6%	\$4,047,138	95%
May	\$825,592	\$883,539	\$811,031	(\$72,508)	-8%	\$4,876,456	96%
June	\$847,818	\$865,974	\$860,768	(\$5,206)	-1%	\$5,728,100	96%
July	\$1,122,814	\$1,163,917	\$0				
August	\$1,431,710	\$1,387,660	\$0				
September	\$1,274,904	\$1,251,696	\$0				
October	\$1,181,374	\$1,194,923	\$0				
November	\$983,486	\$982,010	\$0				
December	\$950,005	\$996,176	\$0				
Period 13	\$1,541,943	\$1,576,868	\$0				
Total YTD Cumulative	\$5,702,366	\$5,749,780	\$5,518,555	(\$231,225)	-4%	\$5,728,100	96%
Total Annual	\$14,188,602	\$14,303,029	\$5,518,555	n/a	n/a	\$14,252,633	n/a

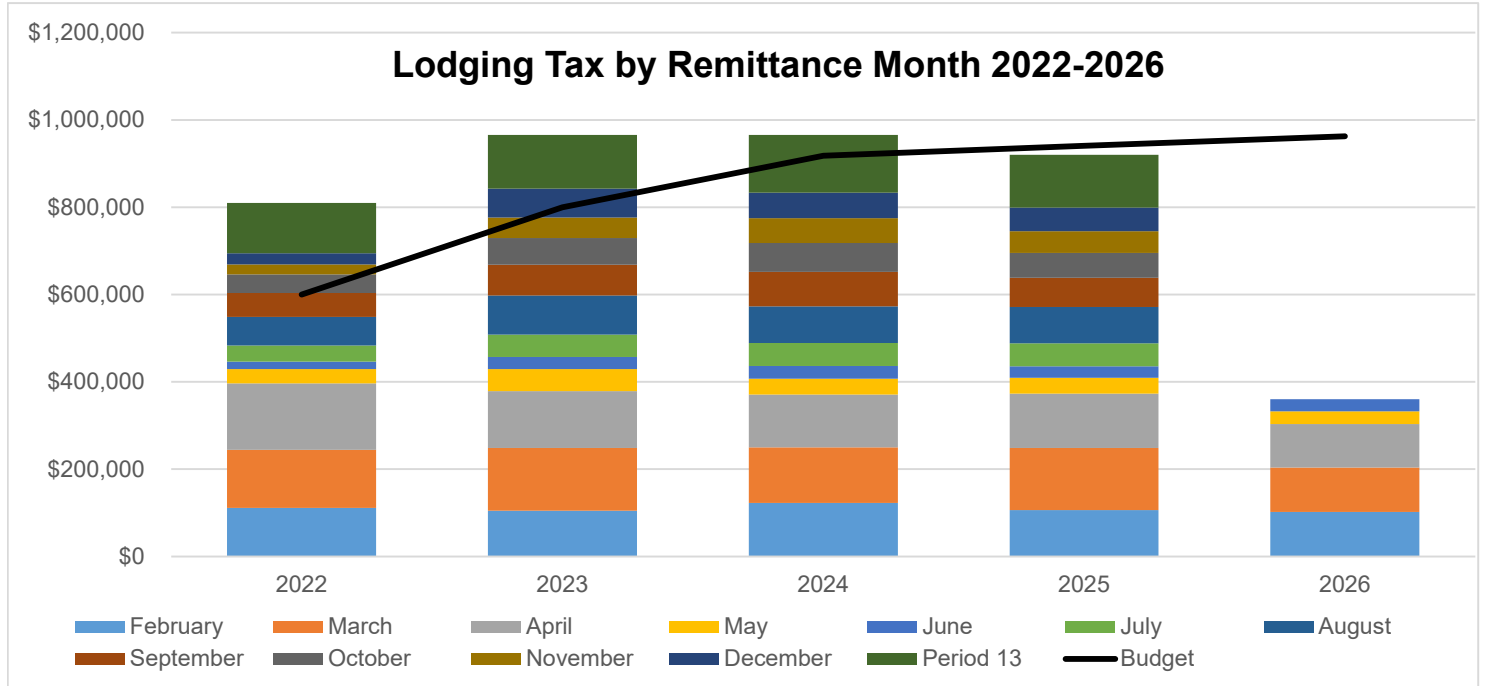


Lodging Tax by Remittance Month

The Lodging category (Hotels & Inns / Vacation Rentals) includes an additional 2.35% lodging tax. Taxes collected from the customer by the vendor should be remitted to the Town on the 20th of the following month.

The lodging tax received from businesses in June 2026 is up 5% or \$1,285 compared to June of the previous year. In June 2026, the Town received \$27,806 in lodging tax, compared to \$26,521 in lodging tax received in June 2025. Reminder- this is lodging tax submitted by businesses to the Town in June, and it is not report of sales tax collected by businesses from customers in June. Lodging sector business activity, hotels & inns or vacation rentals, is outlined on pages 4 and 5 of this report.

Town of Frisco - Lodging tax by Remittance Month							
Year to Date through:							
June							
Month	2024	2025	2026	Over / (Under)		YTD Cumulative Budget	Over / (Under)
				Change from PY			YTD Cumulative Budget to Actual
				\$	%	\$	%
January*	\$0	\$0	\$0	\$0	0%	\$0	0%
February	\$122,808	\$106,646	\$102,289	(\$4,357)	-4%	\$122,434	84%
March	\$127,283	\$141,897	\$101,223	(\$40,675)	-29%	\$249,329	82%
April	\$120,856	\$124,872	\$100,183	(\$24,689)	-20%	\$369,816	82%
May	\$36,349	\$35,980	\$28,786	(\$7,194)	-20%	\$406,055	82%
June	\$29,225	\$26,521	\$27,806	\$1,285	5%	\$435,190	83%
July	\$52,233	\$52,358	\$0				
August	\$84,084	\$83,513	\$0				
September	\$79,328	\$66,726	\$0				
October	\$65,717	\$56,726	\$0				
November	\$56,820	\$49,703	\$0				
December	\$58,959	\$53,953	\$0				
Period 13	\$131,779	\$121,063	\$0				
Total YTD Cumulative	\$436,521	\$435,916	\$360,287	(\$75,629)	-17%	\$435,190	83%
Total Annual	\$965,443	\$919,958	\$360,287	n/a	n/a	\$962,500	n/a



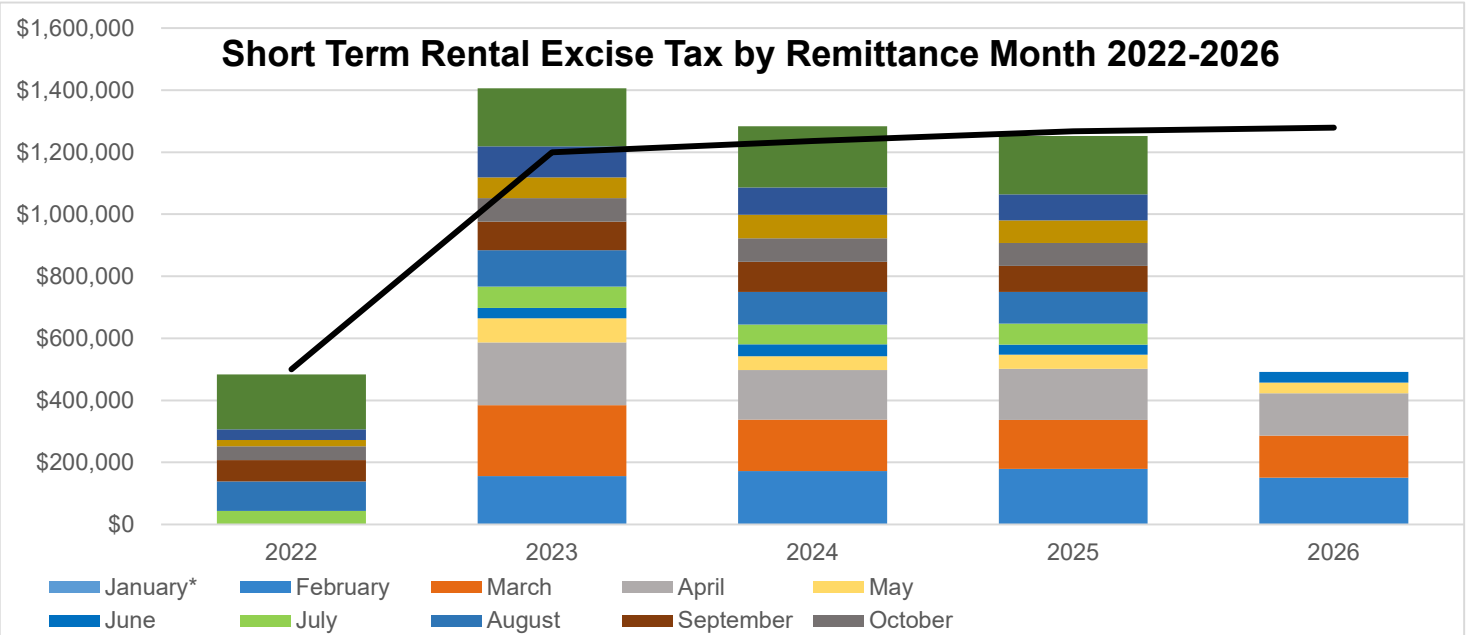
*January shows \$0 because taxes collected during that month are generally not remitted until February.

Short Term Rental (STR) Excise Tax by Remittance Month

A 5% STR Excise Tax was imposed on the purchase price paid or charged for the use of a short term rental property. This started on June 1, 2022. Taxes collected from the customer by the vendor are remitted to the Town on the 20th of the following month.

The STR excise tax received from businesses in June 2026 is up 6% or \$1,892 compared to June of the previous year. In June 2026, the Town received \$34,896 in STR excise tax, compared to \$33,004 in STR excise tax received in June 2025. Reminder- this is STR excise tax submitted by businesses to the Town in June, and it is not a report of STR excise tax collected by businesses from customers in June. Short Term Rental sector business activity is outlined on pages 5 of this report.

Town of Frisco - STR Excise Tax by Remittance Month							
Year to Date through:							
June							
Month	2024	2025	2026	Over / (Under)		YTD Cumulative Budget	Over / (Under)
				Change from PY			YTD Cumulative Budget to Actual
				\$	%	\$	%
January*	\$0	\$0	\$0	\$0	0%	\$0	0%
February	\$172,372	\$179,459	\$150,658	(\$28,802)	-16%	\$171,759	88%
March	\$165,059	\$157,366	\$135,688	(\$21,679)	-14%	\$336,231	85%
April	\$160,082	\$165,387	\$136,867	(\$28,520)	-17%	\$495,744	85%
May	\$44,999	\$44,879	\$33,666	(\$11,213)	-25%	\$540,583	85%
June	\$38,192	\$33,004	\$34,896	\$1,892	6%	\$578,640	85%
July	\$63,857	\$66,991					
August	\$104,604	\$102,837					
September	\$97,797	\$83,814					
October	\$75,622	\$73,939					
November	\$75,770	\$72,787					
December	\$88,143	\$83,447					
Period 13	\$197,067	\$188,063					
Total YTD Cumulative	\$580,704	\$580,096	\$491,774	(\$88,321)	-15%	\$578,640	85%
Total Annual	\$1,283,563	\$1,251,974	\$491,774	n/a	n/a	\$1,279,000	n/a



*January shows \$0 because taxes collected during that month are generally not remitted until June.

Real Estate Investment Fee (REIF) by Remittance Month

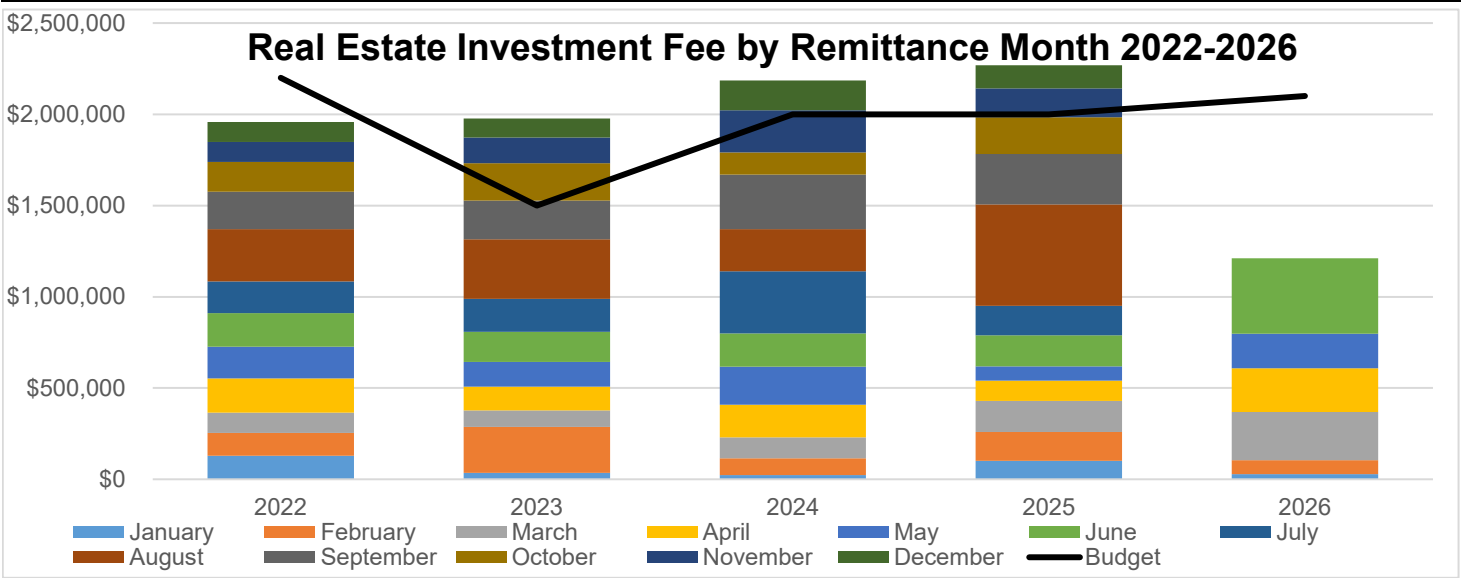
A 1% Real Estate Investment Fee is imposed on all real estate transfers within the Town.

The Real Estate Investment Fee received for the month of June 2026 is up 143% or \$243,185 compared to June of the previous year. In June 2026, the Town received \$412,785 in REIF, compared to \$169,600 received in June 2025.

In June 2026, the Town of Frisco recorded 22 real estate transactions involving sales with consideration. The average sale price during the month was \$1,876,295. The average sales price in the same month of 2025 was \$1,211,428.

[For a full detail report of the REIF for the month of June 2026 click here or visit Friscogov.com](#)

Town of Frisco - Real Estate Investment Fee (REIF)							
Year to Date through:							
June							
	2024	2025	2026	Over / (Under)		YTD Cumulative Budget	Over / (Under)
				Change from PY			YTD Cumulative Budget to Actual
				\$	%	\$	%
January	\$22,650	\$101,400	\$28,200	(\$73,200)	-72%	\$21,765	130%
February	\$92,200	\$158,598	\$77,118	(\$81,480)	-51%	\$110,361	95%
March	\$114,130	\$168,976	\$263,589	\$94,613	56%	\$220,030	168%
April	\$178,945	\$112,090	\$239,670	\$127,580	114%	\$391,981	155%
May	\$209,935	\$78,428	\$189,405	\$110,977	142%	\$593,711	134%
June	\$180,905	\$169,600	\$412,785	\$243,185	143%	\$767,545	158%
July	\$341,290	\$161,160	\$0				
August	\$229,985	\$555,433	\$0				
September	\$298,893	\$277,410	\$0				
October	\$121,460	\$201,591	\$0				
November	\$232,355	\$158,030	\$0				
December	\$162,670	\$126,415	\$0				
Total YTD Cumulative	\$798,765	\$789,092	\$1,210,767	\$421,675	53%	\$767,545	158%
Total Annual	\$2,185,418	\$2,269,130	\$1,210,767	n/a	n/a	\$2,100,000	n/a



Paper Filing Fees

A \$10 paper filing fee is imposed per paper filing for a tax or fee remittance form, effective January 2025.

June 2026 shows 99% of online tax filers. June 2026 shows a 2% change of online tax filers compared to June 2025.

*Paper filing fees June experience fluctuations in months of quarterly & annual returns: March, June, September, & December.

Town of Frisco - \$10 Paper filing fee									
Year to Date through:									
June									
Month	2024		2025		2026				
	Returns Filed	% Online filers	Returns Filed	% Online filers	Returns Filed	# Paper filed	# Online Filers	% Online filers	Paper filing fee
January	-	-	-	-	-	-	-	-	\$0
February	818	97%	859	97%	1,017	19	998	98%	\$120
March	820	97%	1,006	98%	1,125	19	1,106	98%	\$100
April	1,200	97%	1,304	97%	1,428	29	1,399	98%	\$30
May	790	97%	930	98%	1,182	16	1,166	99%	\$50
June	818	97%	896	97%	1,176	15	1,161	99%	\$90
July	1,235	97%	1,428	98%	-	-			\$0
August	864	97%	963	97%	-	-			\$0
September	844	97%	1,023	98%	-	-			\$0
October	1,309	97%	1,530	97%	-	-			\$0
November	877	97%	986	98%	-	-			\$0
December	881	97%	1,071	98%	-	-			\$0
Period 13	1,507	96%	1,862	96%	-	-			\$0
Total YTD Cumulative	4,446	95%	4,995	97%	5,928	98	5,830	98%	\$390
Total Annual	11,963	97%	13,858	97%	5,928	98	5,830	98%	\$390

Bag fees

The disposable bag fee program began January 1, 2020.



Note: bag fee program reporting is quarterly.



RECORD OF PROCEEDINGS – MINUTES

WORK SESSION OF THE TOWN COUNCIL OF THE TOWN OF FRISCO FRISCO TOWN HALL, 1 MAIN STREET, FRISCO, COLORADO 80443 JULY 14, 2026 AT 5:00PM

Call to Order:

Work Session called to order at 5:02PM by Mayo Pro Tem Skrzypczak-Adrian.

- **Agenda Item #1:** Elevated Community Health Update
- **Agenda Item #2:** 2025 Fiscal Year Audit Presentation

REGULAR MEETING OF THE TOWN COUNCIL OF THE TOWN OF FRISCO FRISCO TOWN HALL, 1 MAIN STREET, FRISCO, COLORADO 80443 JULY 14, 2026 AT 7:00PM

Call to Order:

Meeting called to order at 7:02PM by Mayor Pro Tem Skrzypczak-Adrian.

Roll Call:

Roll called by Town Clerk Stacey Campbell at 7:03PM.

Rick Ihnken – ABSENT – Mayor

Elizabeth Skrzypczak-Adrian – PRESENT (IN-PERSON) - Mayor Pro Tem

Martin Allen – ABSENT

Robyn Goldstein – PRESENT (IN-PERSON)

Andy Held – PRESENT (IN-PERSON)

Thayer Hirsh – PRESENT (IN-PERSON)

Dan Kibbie – PRESENT (IN-PERSON)

Proclamations:

- Councilmember Goldstein read Proclamation 26-02: DESIGNATION OF JULY AS PARK AND RECREATION MONTH IN THE TOWN OF FRISCO, COLORADO into the record in its entirety.
 - Town Staff present in support of the Proclamation were Grant McKay, Events Manager and Logan Snyder, Marina General Manager.

Presentations:

- Mayor Pro Tem Skrzypczak-Adrian read a few scripted words on behalf of Town Council's Recognition of the Honorable Ronald Carlson's 30 Years of Service as Municipal Court Judge, and he was presented with a gift from the Town.

Public Comment:

Public Comment opened by Mayor Pro Tem Skrzypczak-Adrian at 7:16PM.

Public Comment is reserved for items that do not have Public Hearings on this meeting's agenda. If you plan to comment on an item already appearing on the agenda, please wait until that item is announced and public comment is requested at that time. State your name and address for the record, be topic-specific, and limit comments to three minutes or less. No Council action is taken on Public Comments at Council meetings. Council takes public comments under advisement, and if a Council and/or Staff response is deemed necessary or appropriate, the individual making the comment will receive a formal response from the Town at a later date. It is recommended to sign-in at the Welcome Table at each meeting if providing in-person Public Comment, and include contact information for follow-up communication.

Seeing none, Mayor Pro Tem Skrzypczak-Adrian closed Public Comment at 7:17PM and moved into Council Comments

Council Comments:

None.

Staff Updates:

Town Manager Tom Fisher complimented Town Staff and their efforts on the Town's recognition and celebration of Independence Day.

Mayor Pro Tem Skrzypczak-Adrian closed Staff Updates and moved into the Consent Agenda.

Consent Agenda:

- Consideration and Possible Approval of Minutes from June 9, 2026 Regular Meeting
- Consideration and Possible Approval of Minutes from June 29, 2026 Special Meeting
- Consideration and Possible Approval of Warrant List (due to June 23 meeting cancellation)
- Consideration and Possible Approval of Purchasing Cards (due to June 23 meeting cancellation)
- Consideration and Possible Approval of Resolution 26-20: A RESOLUTION AFFIRMING ALL PREVIOUS APPOINTMENTS, RE-APPOINTING THE HONORABLE JUDGE RONALD W. CARLSON AS THE PRESIDING MUNICIPAL COURT JUDGE OF THE TOWN OF FRISCO MUNICIPAL COURT, AND APPROVING A NEW JUDICIAL SERVICES AGREEMENT WITH THE HONORABLE JUDGE CARLSON
- Consideration and Possible Approval of Resolution 26-17: A RESOLUTION APPROVING A CONSTRUCTION AGREEMENT FOR THE 2026 CONCRETE REPLACEMENT PROJECT WITH METRO PAVERS INC.

MOTION: COUNCILMEMBER HELD MOVED TO APPROVE THE CONSENT AGENDA, SECONDED BY COUNCILMEMBER HIRSH.

VOTE:

GOLDSTEIN	YEA
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HELD	YEA
HIRSH	YEA
SKRZYPCZAK-ADRIAN	YEA
IHNKEN	ABSENT
ALLEN	ABSENT
KIBBIE	YEA

MOTION: PASSED AT 7:19PM

Old Business:

Agenda Item #1: Consideration and Possible Approval of Second Reading Ordinance 26-12: AN ORDINANCE APPROVING AN ADDENDUM TO THE GROUND LEASE AGREEMENT BETWEEN THE TOWN OF FRISCO AND WEST MAIN APARTMENTS LLLP, FOR PROPERTY LOCATED AT 101 WEST MAIN STREET, FOR THE PURPOSES OF AN AFFORDABLE HOUSING DEVELOPMENT

Mayor Pro Tem Skrzypczak-Adrian read the item into the record and opened the public hearing.

James Gorham, Economic Development Manager presented the item and the need to approve the document before Council this evening for the Affordable Housing Project located at 101 West Main Street.

Mayor Pro Tem Skrzypczak-Adrian opened the floor for Public Comment at 7:20PM, seeing none, closed public comment.

MOTION: COUNCILMEMEBER HELD MOVED TO APPROVE THE ITEM, SECONDED BY COUNCILMEMBER HIRSH.

VOTE:

KIBBIE	YEA
GOLDSTEIN	YEA
HELD	YEA
HIRSH	YEA
SKRZYPCZAK-ADRIAN	YEA
IHNKEN	ABSENT
ALLEN	ABSENT

MOTION: PASSED AT 7:22PM

Adjourn:

COUNCILMEMBER HELD MOVED TO ADJOURN, COUNCIL UNANIMOUSLY VOTED TO ADJOURN AT 7:21PM.

Respectfully Submitted,

Stacey Campbell

Stacey Campbell
Town Clerk



Report Criteria:

Detail report.
Invoices with totals above \$0.00 included.
Paid and unpaid invoices included.

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
1VISION							
31	1VISION	2245310	Print 2,000 Historic Park Kids' Pas	05/05/2026	2,219.30	.00	07/10/2026
Total 1VISION:					2,219.30	.00	
ACORN PETROLEUM INC.							
410	ACORN PETROLEUM INC.	0045866-IN	Invoice 0045866-IN gearbox oil fo	05/19/2026	393.53	393.53	06/03/2026
410	ACORN PETROLEUM INC.	0046210-IN	Invoice 0046210-IN oil	05/22/2026	1,251.73	1,251.73	06/03/2026
410	ACORN PETROLEUM INC.	0046946-IN	Invoice 0046946-IN gas	06/03/2026	430.61	430.61	06/11/2026
410	ACORN PETROLEUM INC.	0047032-IN	Invoice 0043032-IN gas	06/04/2026	3,324.87	3,324.87	06/11/2026
410	ACORN PETROLEUM INC.	0047373-IN	Invoice 0047373-IN	06/09/2026	4,376.16	4,376.16	06/18/2026
Total ACORN PETROLEUM INC.:					9,776.90	9,776.90	
ADVANCED NETWORK MANAGEMENT, INC							
505	ADVANCED NETWORK MANAG	IN118846	Fiber Project - Connecting all Site	05/27/2026	8,937.17	8,937.17	06/03/2026
Total ADVANCED NETWORK MANAGEMENT, INC:					8,937.17	8,937.17	
ADVANCED RESERVE SOLUTIONS, INC.							
506	ADVANCED RESERVE Solutio	260323218	Meadow Creek Park final	03/04/2026	1,250.00	1,250.00	06/11/2026
506	ADVANCED RESERVE Solutio	260323221	Walter Byron final	03/04/2026	1,375.00	1,375.00	06/11/2026
506	ADVANCED RESERVE Solutio	26062320	1st & Main reserve analysis	06/19/2026	1,400.00	1,400.00	06/25/2026
506	ADVANCED RESERVE Solutio	260623271	Community Center reserve analys	06/19/2026	1,400.00	1,400.00	06/25/2026
Total ADVANCED RESERVE SOLUTIONS, INC.:					5,425.00	5,425.00	
ARNOLD & SYDNEY YUEN							
1852	ARNOLD & SYDNEY YUEN	11252025	Property Damage From Hawn Dri	04/28/2026	15,920.59	15,920.59	06/03/2026
Total ARNOLD & SYDNEY YUEN:					15,920.59	15,920.59	
AVERTIUM LLC							
2142	AVERTIUM LLC	INV614141	Managed XDR for Microsoft	06/01/2026	3,592.30	3,592.30	06/03/2026
Total AVERTIUM LLC:					3,592.30	3,592.30	
AXON ENTERPRISE, INC							
80092	AXON ENTERPRISE, INC	INUS446550	Axon worn cameras inv #INUS44	05/15/2026	6,500.00	6,500.00	06/03/2026
Total AXON ENTERPRISE, INC:					6,500.00	6,500.00	
B PUBLIC RELATIONS LLC							
2192	B PUBLIC RELATIONS LLC	6127	June PR and social media ads	06/16/2026	3,500.00	3,500.00	06/18/2026
Total B PUBLIC RELATIONS LLC:					3,500.00	3,500.00	
BILL ROBISON							
2849	BILL ROBISON	FACC 006	\$500 July 4th Parade Float Stipen	06/16/2026	500.00	500.00	06/18/2026
Total BILL ROBISON:					500.00	500.00	

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
BLACK DIAMOND GOURMET							
2980	BLACK DIAMOND GOURMET	7497-FIN	Burritos for Clean up Day	05/30/2026	1,059.06	1,059.06	06/03/2026
2980	BLACK DIAMOND GOURMET	FT-2025	Burritos for Bike to Work Day	06/01/2026	600.00	600.00	06/03/2026
Total BLACK DIAMOND GOURMET:					1,659.06	1,659.06	
BLUE RIVER HORSE CENTER							
28851	BLUE RIVER HORSE CENTER	003 SVH	July 4th Frisco Arts & Culture Cou	06/12/2026	1,000.00	1,000.00	06/18/2026
Total BLUE RIVER HORSE CENTER:					1,000.00	1,000.00	
BMM AC FRISCO, LLC DBA MARRIOTT AC HOTEL							
3067	BMM AC FRISCO, LLC DBA MAR	001AC	Frisco Arts and Culture Council Ju	06/12/2026	1,000.00	1,000.00	06/18/2026
Total BMM AC FRISCO, LLC DBA MARRIOTT AC HOTEL:					1,000.00	1,000.00	
CASELLE, INC.							
4450	CASELLE, INC.	INV-20860	Caselle monthly dues - July 2026	06/03/2026	4,779.00	4,779.00	06/18/2026
Total CASELLE, INC.:					4,779.00	4,779.00	
CATHOLIC HEALTH INITIATIVES CO/KS							
4551	CATHOLIC HEALTH INITIATIVES	6426	IAB SERVICES FOR CASES 202	06/04/2026	85.18	85.18	06/18/2026
Total CATHOLIC HEALTH INITIATIVES CO/KS:					85.18	85.18	
CEDAR LODGE CONDOMINIUMS							
4621	CEDAR LODGE CONDOMINIUM	11087	HOA monthly dues Unit 210 Ceda	06/01/2026	518.97	518.97	06/03/2026
Total CEDAR LODGE CONDOMINIUMS:					518.97	518.97	
CELEBRATE THE BEAT							
4629	CELEBRATE THE BEAT	002 CTB	July 4th Frisco Arts & Culture Cou	06/12/2026	1,000.00	1,000.00	06/18/2026
Total CELEBRATE THE BEAT:					1,000.00	1,000.00	
CHRIS LANDRY (DJ LANDRY)							
5117	CHRIS LANDRY (DJ LANDRY)	65	DJ Services for Town Clean up da	05/30/2026	450.00	450.00	06/11/2026
Total CHRIS LANDRY (DJ LANDRY):					450.00	450.00	
CIRSA							
5440	CIRSA	INV1004302	PC6028814-1 Claim Deductible	06/03/2026	1,000.00	1,000.00	06/11/2026
Total CIRSA:					1,000.00	1,000.00	
CLICKSAFETY							
5665	CLICKSAFETY	00043864	Subscription 5/1/24-4/30/25	01/03/2025	4,340.00	4,340.00	06/03/2026
Total CLICKSAFETY:					4,340.00	4,340.00	
CLINTON DITCH & RESERVOIR COMPANY							
5687	CLINTON DITCH & RESERVOIR	Clinton Ditch 2	Operating Maintenance and Repai	02/25/2025	1,572.04	1,572.04	06/11/2026
Total CLINTON DITCH & RESERVOIR COMPANY:					1,572.04	1,572.04	
CMNM							
5727	CMNM	IN236639	BACK YARD PAGE ADVERTISE	05/31/2026	240.00	240.00	06/03/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
Total CMNM:					240.00	240.00	
CMT TECHNICAL SERVICES							
4708	CMT TECHNICAL SERVICES	21632	Well 7 Project: Soil Samples	05/22/2026	618.50	618.50	06/03/2026
Total CMT TECHNICAL SERVICES:					618.50	618.50	
CO ASSN OF CHIEFS OF POLICE							
5820	CO ASSN OF CHIEFS OF POLIC	5979	26-27 membership renewal	06/01/2026	700.00	700.00	06/11/2026
Total CO ASSN OF CHIEFS OF POLICE:					700.00	700.00	
COLORADO BARRICADE CO.							
4438	COLORADO BARRICADE CO.	65170502-001	Streets sign and road marking sup	04/29/2026	7,180.66	7,180.66	06/11/2026
Total COLORADO BARRICADE CO.:					7,180.66	7,180.66	
COLORADO STATE UNIVERSITY							
6600	COLORADO STATE UNIVERSIT	06112026	For Student ID#C838087083 And	06/11/2026	1,500.00	1,500.00	06/25/2026
Total COLORADO STATE UNIVERSITY:					1,500.00	1,500.00	
COLORADO UNIVERSITY C/O BURSARS OFFICE							
6883	COLORADO UNIVERSITY C/O B	052926	Student #111990027 - Elizabeth J	05/29/2026	700.00	700.00	07/10/2026
Total COLORADO UNIVERSITY C/O BURSARS OFFICE:					700.00	700.00	
COMMUNITY RADIO FOR NORTHERN COLORADO							
7026	COMMUNITY RADIO FOR NORT	IN-126048274	Run the Rockies radio ads	04/26/2026	1,144.00	1,144.00	06/18/2026
7026	COMMUNITY RADIO FOR NORT	IN-126058371	Run the Rockies radio ads	05/31/2026	88.00	88.00	06/03/2026
Total COMMUNITY RADIO FOR NORTHERN COLORADO:					1,232.00	1,232.00	
COMPREHENSIVE BUILDING CODE SERVICES LLC							
7091	COMPREHENSIVE BUILDING C	032	Building Division Services	06/01/2026	37,475.00	37,475.00	06/03/2026
7091	COMPREHENSIVE BUILDING C	2024 Code Ado	2024 Code Adoption Assistance in	06/01/2026	1,640.00	1,640.00	06/03/2026
Total COMPREHENSIVE BUILDING CODE SERVICES LLC:					39,115.00	39,115.00	
COMPSYCH CORPORATION							
7092	COMPSYCH CORPORATION	26072027	FMLA & ADA Services 7/6/26 to 1	06/01/2026	1,650.15	1,650.15	06/11/2026
Total COMPSYCH CORPORATION:					1,650.15	1,650.15	
CORE & MAIN LP							
7419	CORE & MAIN LP	y999594	Water Meters and Radios for Inve	05/13/2026	13,740.68	13,740.68	06/03/2026
7419	CORE & MAIN LP	Z147713	6" valve and fitting for 101 Main S	06/03/2026	1,501.93	1,501.93	06/25/2026
Total CORE & MAIN LP:					15,242.61	15,242.61	
CREATIVCAT							
7679	CREATIVCAT	400	Final payment for Bike Park/Skate	06/22/2026	2,043.00	2,043.00	06/25/2026
Total CREATIVCAT:					2,043.00	2,043.00	
CUMMINS SALES AND SERVICE							
7815	CUMMINS SALES AND SERVICE	40-260517199	Water Department Emergency Ba	05/01/2026	135,732.45	135,732.45	06/03/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
7815	CUMMINS SALES AND SERVICE	40-260517551	Subscription for Cummins Insite di	05/11/2026	860.00	860.00	06/18/2026
7815	CUMMINS SALES AND SERVICE	42-260374943	Cummins Service at Surface Wate	03/12/2026	3,453.59	3,453.59	06/25/2026
7815	CUMMINS SALES AND SERVICE	42-260374955	Surface Water Treatment Plant's	03/12/2026	1,572.95	1,572.95	06/25/2026
7815	CUMMINS SALES AND SERVICE	42-260583337	Block Heater for Surface Water Tr	05/22/2026	386.89	386.89	06/25/2026
7815	CUMMINS SALES AND SERVICE	48-260371396	Cummins Insite data link connecto	03/12/2026	2,351.62	2,351.62	06/11/2026
Total CUMMINS SALES AND SERVICE:					144,357.50	144,357.50	
DIANE MCBRIDE							
9110	DIANE MCBRIDE	46174	Monthly Cell Phone Reimburseme	06/22/2026	70.00	70.00	06/25/2026
9110	DIANE MCBRIDE	McBride 05.21.	Monthly Cell Phone Reimburseme	05/21/2026	70.00	70.00	06/03/2026
Total DIANE MCBRIDE:					140.00	140.00	
DIRECT EDGE DENVER LLC							
26705	DIRECT EDGE DENVER LLC	02-IN069240	Graduate lamppost banners	05/04/2026	356.35	356.35	06/11/2026
26705	DIRECT EDGE DENVER LLC	02-IN070965	Art Lamppost Banners for Main St	06/10/2026	545.43	545.43	06/18/2026
Total DIRECT EDGE DENVER LLC:					901.78	901.78	
DP MEDIA NETWORK LLC							
9581	DP MEDIA NETWORK LLC	0000452985	Summer Getaways full page ad	06/01/2026	2,500.00	2,500.00	06/18/2026
Total DP MEDIA NETWORK LLC:					2,500.00	2,500.00	
EMILY CRAWFORD							
10199	EMILY CRAWFORD	62526	Petty cash withdrawal error correc	06/25/2026	1,000.00	1,000.00	06/25/2026
Total EMILY CRAWFORD:					1,000.00	1,000.00	
EMILY CRAWFORD (PETTY CASH CUSTODIAN)							
10206	EMILY CRAWFORD (PETTY CAS	61026	Bicycles for Rec Sports - Faceboo	06/10/2026	100.00	100.00	06/11/2026
Total EMILY CRAWFORD (PETTY CASH CUSTODIAN):					100.00	100.00	
FARWEST CORROSION CONTROL COMPANY							
10666	FARWEST CORROSION CONTR	0029914-IN	Cathodic Protection Design & Spe	05/19/2026	8,314.00	8,314.00	06/03/2026
Total FARWEST CORROSION CONTROL COMPANY:					8,314.00	8,314.00	
FIRST DIGITAL COMMUNICATIONS, LLC							
10881	FIRST DIGITAL COMMUNICATIO	00984754-1	Monthly Charges	06/01/2026	341.40	341.40	06/11/2026
Total FIRST DIGITAL COMMUNICATIONS, LLC:					341.40	341.40	
FIRST LIGHT TECHNOLOGIES LTD							
50027	FIRST LIGHT TECHNOLOGIES L	INV0250925	Ballfield parking lights	04/23/2026	50,000.00	50,000.00	06/03/2026
Total FIRST LIGHT TECHNOLOGIES LTD:					50,000.00	50,000.00	
FREEDOM MAILING SERVICES INC.							
11260	FREEDOM MAILING SERVICES I	53176	water billing delinquent notices	06/09/2026	44.79	44.79	06/11/2026
Total FREEDOM MAILING SERVICES INC.:					44.79	44.79	
FRISCO SANITATION DISTRICT							
11530	FRISCO SANITATION DISTRICT	SAN-2026	Frisco Parklet Sanitation Fees- Fri	06/24/2026	1,320.00	1,320.00	06/25/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
Total FRISCO SANITATION DISTRICT:					1,320.00	1,320.00	
GALENA PLACE HOA							
11756	GALENA PLACE HOA	2040	Unit 3 Monthly HOA Dues	06/01/2026	550.00	550.00	06/11/2026
11756	GALENA PLACE HOA	2044	Unit 7 Monthly HOA Dues	06/01/2026	459.91	459.91	06/11/2026
Total GALENA PLACE HOA:					1,009.91	1,009.91	
GLOBAL RETIREMENT PARTNERS LLC							
12234	GLOBAL RETIREMENT PARTNE	4862	Retirement Plan Consulting	10/14/2025	3,576.11	3,576.11	06/11/2026
12234	GLOBAL RETIREMENT PARTNE	4902	Retirement Plan Consulting Fee	01/07/2026	3,719.66	3,719.66	06/11/2026
Total GLOBAL RETIREMENT PARTNERS LLC:					7,295.77	7,295.77	
GOLF & SPORT SOLUTIONS							
12371	GOLF & SPORT SOLUTIONS	55923	Bike park dirt mix.	06/05/2026	4,398.00	4,398.00	06/11/2026
Total GOLF & SPORT SOLUTIONS:					4,398.00	4,398.00	
GOVERNMENTJOBS.COM INC.							
12465	GOVERNMENTJOBS.COM INC.	INV-160521	New Hire Export Subscription 7/2	05/26/2026	1,524.49	1,524.49	06/11/2026
Total GOVERNMENTJOBS.COM INC.:					1,524.49	1,524.49	
GRANT BARRICK							
12529	GRANT BARRICK	April-May 2026	April-May Phone Bill	05/17/2026	35.00	35.00	06/03/2026
Total GRANT BARRICK:					35.00	35.00	
HBL CONSULTING INC.							
12970	HBL CONSULTING INC.	8010	Monthly IT Services + Additional S	05/30/2026	13,080.00	13,080.00	06/03/2026
12970	HBL CONSULTING INC.	8011	IT Services - Fiber Optic Project	05/30/2026	1,200.00	1,200.00	06/03/2026
Total HBL CONSULTING INC.:					14,280.00	14,280.00	
HEALTHJOY LLC							
13001	HEALTHJOY LLC	2023151819	Chronic Care Billing 4.1.26 to 4.30	05/15/2026	109.00	109.00	06/11/2026
13001	HEALTHJOY LLC	2023152719	Chronic Care Billing 5/1/26 to 5/31	06/22/2026	109.00	109.00	06/25/2026
Total HEALTHJOY LLC:					218.00	218.00	
HELTON BACKHOE SERVICE, INC							
13100	HELTON BACKHOE SERVICE, I	26-139	3-foot Pan Replacement at 121 H	05/16/2026	2,800.00	2,800.00	06/03/2026
Total HELTON BACKHOE SERVICE, INC:					2,800.00	2,800.00	
IAM ENTERPRISES LTD							
13901	IAM ENTERPRISES LTD	1141	Marina brochure Spanish translati	06/02/2026	495.00	495.00	06/11/2026
Total IAM ENTERPRISES LTD:					495.00	495.00	
IMA INC. - BENEFITS DIVISION							
13985	IMA INC. - BENEFITS DIVISION	545612	Quarterly Installment Payment - 4	05/26/2026	7,500.00	7,500.00	06/11/2026
Total IMA INC. - BENEFITS DIVISION:					7,500.00	7,500.00	

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
IMEG CORP							
14006	IMEG CORP	22001966.00-5	GIS Support	05/27/2026	1,120.00	1,120.00	06/03/2026
Total IMEG CORP:					1,120.00	1,120.00	
INNERMOUNTAIN DISTRIBUTING CO							
14130	INNERMOUNTAIN DISTRIBUTING	245071	coke, diet coke, dr. pepper, red bu	05/27/2026	244.94	244.94	06/03/2026
14130	INNERMOUNTAIN DISTRIBUTING	248987	Yerba mate and red bull for retail r	06/17/2026	266.68	266.68	06/25/2026
Total INERMOUNTAIN DISTRIBUTING CO:					511.62	511.62	
INTERCEPT INSIGHT LLC							
14245	INTERCEPT INSIGHT LLC	942	Frisco Bay Marina Feedback Prog	05/18/2026	2,000.00	2,000.00	06/03/2026
14245	INTERCEPT INSIGHT LLC	946	50% deposit on summer event ev	06/23/2026	1,875.00	1,875.00	06/25/2026
14245	INTERCEPT INSIGHT LLC	946	50% deposit on summer event ev	06/23/2026	2,750.00	2,750.00	06/25/2026
14245	INTERCEPT INSIGHT LLC	946	50% deposit on summer event ev	06/23/2026	1,375.00	1,375.00	06/25/2026
14245	INTERCEPT INSIGHT LLC	946	50% deposit on summer event ev	06/23/2026	1,875.00	1,875.00	06/25/2026
Total INTERCEPT INSIGHT LLC:					9,875.00	9,875.00	
JAMES GORHAM							
14703	JAMES GORHAM	Cell Apr-May 2	Mar - May Cell Allowance	06/02/2026	210.00	210.00	06/03/2026
Total JAMES GORHAM:					210.00	210.00	
KRONOS SAASHR INC.							
17408	KRONOS SAASHR INC.	I10080063094	Monthly service charges 5/1/26 to	06/08/2026	4,085.47	4,085.47	06/11/2026
Total KRONOS SAASHR INC.:					4,085.47	4,085.47	
KRYSTAL BROADCASTING, INC							
17420	KRYSTAL BROADCASTING, INC	7989-1	Clean Up Day radio ads	05/31/2026	725.00	725.00	06/11/2026
17420	KRYSTAL BROADCASTING, INC	7990-1	Mountain Goat Kids Race Series r	05/31/2026	375.00	375.00	06/11/2026
17420	KRYSTAL BROADCASTING, INC	7991-1	Run the Rockies radio ads	05/31/2026	2,150.00	2,150.00	06/11/2026
17420	KRYSTAL BROADCASTING, INC	7992-1	Rock the Dock radio ads	05/31/2026	375.00	375.00	06/11/2026
17420	KRYSTAL BROADCASTING, INC	7992-2	Rock the Dock radio ads	05/31/2026	180.00	180.00	06/11/2026
17420	KRYSTAL BROADCASTING, INC	8028-1	Marina opening radio ads	05/31/2026	1,250.00	1,250.00	06/11/2026
17420	KRYSTAL BROADCASTING, INC	8028-2	Marina opening radio ads	05/31/2026	500.00	500.00	06/11/2026
Total KRYSTAL BROADCASTING, INC:					5,555.00	5,555.00	
KUBAT EQUIPMENT							
17460	KUBAT EQUIPMENT	0108511	Fuel system failure Tokheim switc	04/22/2026	4,044.68	4,044.68	06/11/2026
17460	KUBAT EQUIPMENT	0110283	Fuel system repair per annual AS	05/12/2026	4,972.93	4,972.93	06/11/2026
Total KUBAT EQUIPMENT:					9,017.61	9,017.61	
KURTS SPORTS DISTRIBUTING							
17480	KURTS SPORTS DISTRIBUTING	203825	Fishing Tackle Order #568	05/15/2026	1,012.02	1,012.02	06/18/2026
Total KURTS SPORTS DISTRIBUTING:					1,012.02	1,012.02	
LEFT FIELD PUBLISHING							
18042	LEFT FIELD PUBLISHING	6326	#6588 SUTS under \$50 - Late fee	06/03/2026	45.00	45.00	06/11/2026
Total LEFT FIELD PUBLISHING:					45.00	45.00	

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
LETTER H STUDIO							
18165	LETTER H STUDIO	TOF 6.15.26	Graphic design for ESP Museum	06/15/2026	131.25	131.25	06/18/2026
Total LETTER H STUDIO:					131.25	131.25	
LITTLE HORN CONDOMINIUM ASSOC.							
18418	LITTLE HORN CONDOMINIUM A	June_Unit 7	HOA Monthly Fees_519 Teller Uni	06/01/2026	500.00	500.00	06/03/2026
Total LITTLE HORN CONDOMINIUM ASSOC.:					500.00	500.00	
MAITRE D FOODS LTD							
18716	MAITRE D FOODS LTD	103024	90-Candy/ Nuts. 18 Bags of Jerky.	05/26/2026	343.00	343.00	06/03/2026
18716	MAITRE D FOODS LTD	103057	24 x nuts and candies for retail re	06/12/2026	56.40	56.40	06/18/2026
Total MAITRE D FOODS LTD:					399.40	399.40	
MARK A. LAURIN							
1961	MARK A. LAURIN	18	solar astronomy pop up	06/10/2026	1,500.00	1,500.00	06/11/2026
Total MARK A. LAURIN:					1,500.00	1,500.00	
MEGAN BROWN							
19619	MEGAN BROWN	06142026	My phone bill for April, May and J	06/14/2026	210.00	210.00	06/18/2026
Total MEGAN BROWN:					210.00	210.00	
MMGY GLOBAL LLC							
20405	MMGY GLOBAL LLC	CINV-MMGYG-	Summer social Co-Op advertising	04/30/2026	4,000.00	4,000.00	06/18/2026
20405	MMGY GLOBAL LLC	CINV-MMGYG-	Colorado Tourism Office Summer	04/30/2026	18,750.00	18,750.00	06/18/2026
Total MMGY GLOBAL LLC:					22,750.00	22,750.00	
MOSES, WITTEMYER, HARRISON							
20600	MOSES, WITTEMYER, HARRIS	17024	Water Attorney April Billing	05/06/2026	33.50	33.50	06/03/2026
Total MOSES, WITTEMYER, HARRISON:					33.50	33.50	
MOUNTAIN SIDE CONDOMINIUM							
20776	MOUNTAIN SIDE CONDOMINIUM	13880	Monthly HOA Dues.MSC 222H	06/01/2026	560.00	560.00	06/03/2026
Total MOUNTAIN SIDE CONDOMINIUM:					560.00	560.00	
MUNICIPAL TREATMENT EQUIP INC							
20880	MUNICIPAL TREATMENT EQUIP	008314	Chloring Gas Delivering Change-o	05/20/2026	423.20	423.20	06/03/2026
Total MUNICIPAL TREATMENT EQUIP INC:					423.20	423.20	
MURRAY DAHL BEERY & RENAUD LLP							
20890	MURRAY DAHL BEERY & RENA	19804	General legal invoice 19804	06/03/2026	18,440.01	18,440.01	06/11/2026
20890	MURRAY DAHL BEERY & RENA	19805	Retainer invoice 19805	06/03/2026	1,650.00	1,650.00	06/11/2026
20890	MURRAY DAHL BEERY & RENA	19806	Teller landing invoice 19806	06/03/2026	240.00	240.00	06/11/2026
20890	MURRAY DAHL BEERY & RENA	19807	Municipal Court invoice 19807	06/03/2026	1,272.53	1,272.53	06/11/2026
Total MURRAY DAHL BEERY & RENAUD LLP:					21,602.54	21,602.54	
MUTUAL OF OMAHA							
20910	MUTUAL OF OMAHA	002105566022	Life Premium/AD&D premium pay	05/15/2026	2,111.55	2,111.55	06/11/2026
20910	MUTUAL OF OMAHA	002105566022	LTD Premium Payable	05/15/2026	2,110.90	2,110.90	06/11/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
20910	MUTUAL OF OMAHA	002105566022	STD Premium Payable	05/15/2026	1,726.40	1,726.40	06/11/2026
20910	MUTUAL OF OMAHA	002105566022	VOL. Life EE/SP/DEP/VOL. AD&D	05/15/2026	658.02	658.02	06/11/2026
20910	MUTUAL OF OMAHA	002105566022	Critical Illness EE/DEP-SP/Accide	05/15/2026	748.91	748.91	06/11/2026
Total MUTUAL OF OMAHA:					7,355.78	7,355.78	
NATIONAL REPERTORY ORCHESTRA							
21180	NATIONAL REPERTORY ORCHE	1003	Full page ad in program book	11/14/2025	1,800.00	1,800.00	06/03/2026
Total NATIONAL REPERTORY ORCHESTRA:					1,800.00	1,800.00	
NOTTINGHAM EXCAVATING & TRUCKING INC							
21631	NOTTINGHAM EXCAVATING & T	2025-027-01	Tree Disposal	06/16/2026	7,170.00	7,170.00	06/25/2026
Total NOTTINGHAM EXCAVATING & TRUCKING INC:					7,170.00	7,170.00	
NURSES 4 KIDS, LLC							
21694	NURSES 4 KIDS, LLC	2097	Monthly health Consulting for Kids	05/25/2026	185.00	185.00	06/03/2026
Total NURSES 4 KIDS, LLC:					185.00	185.00	
PATRIOT PORTABLES & EVENTS LLC							
22381	PATRIOT PORTABLES & EVENT	2914	PRA Trailhead portable delivery a	04/22/2026	210.00	210.00	06/11/2026
22381	PATRIOT PORTABLES & EVENT	2915	Weekly service for portable 4-24 t	04/22/2026	160.00	160.00	06/11/2026
Total PATRIOT PORTABLES & EVENTS LLC:					370.00	370.00	
PEAK DIGITAL OFFICE SOLUTIONS							
22630	PEAK DIGITAL OFFICE SOLUTI	74908	Town of Frisco Meter Billing	06/22/2026	594.49	594.49	06/25/2026
22630	PEAK DIGITAL OFFICE SOLUTI	74908	Town of Frisco Meter Billing	06/22/2026	76.07	76.07	06/25/2026
Total PEAK DIGITAL OFFICE SOLUTIONS:					670.56	670.56	
PINNACOL ASSURANCE							
23020	PINNACOL ASSURANCE	INV-2422504	Installment Premium & CO deduct	06/03/2026	22,682.36	22,682.36	06/11/2026
23020	PINNACOL ASSURANCE	INV-2436778	Audit Premium	06/17/2026	23,100.00	23,100.00	06/25/2026
Total PINNACOL ASSURANCE:					45,782.36	45,782.36	
PVS DX INC.							
23638	PVS DX INC.	RE7008502-26	Gas Chlorine Delivery/Rental Fee	05/31/2026	110.00	110.00	06/25/2026
Total PVS DX INC.:					110.00	110.00	
R & R Precision							
23786	R & R Precision	26-018	Police duty ammunition	06/10/2026	1,583.41	1,583.41	06/11/2026
Total R & R Precision:					1,583.41	1,583.41	
RANGE WEST, INC.							
23910	RANGE WEST, INC.	26-18231	Mary Ruth Survey	06/01/2026	90.00	90.00	06/18/2026
23910	RANGE WEST, INC.	26-18257	Topographic survey and field crew	06/16/2026	1,305.00	1,305.00	06/18/2026
Total RANGE WEST, INC.:					1,395.00	1,395.00	
REVENUE RECOVERY GROUP INC.							
24200	REVENUE RECOVERY GROUP I	94-12517	Audit Services Turo INC	05/28/2026	425.00	425.00	06/25/2026
24200	REVENUE RECOVERY GROUP I	94-12584	Audit Services Reverb.com LLC	06/10/2026	425.00	425.00	06/25/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
Total REVENUE RECOVERY GROUP INC.:					850.00	850.00	
RICHARDS CARRINGTON							
24396	RICHARDS CARRINGTON	12488	MW Golden Constructors Investig	05/31/2026	1,236.75	1,236.75	06/25/2026
Total RICHARDS CARRINGTON:					1,236.75	1,236.75	
RON TURLEY ASSOCIATES INC							
25391	RON TURLEY ASSOCIATES INC	71287	Add one user to RTA Fleet 360 sof	02/10/2026	666.66	666.66	06/25/2026
25391	RON TURLEY ASSOCIATES INC	72123	Yearly subscription for RTA Fleet 3	04/01/2026	2,000.00	2,000.00	06/25/2026
25391	RON TURLEY ASSOCIATES INC	72123	Yearly subscription for RTA Fleet 3	04/01/2026	5,797.60	5,797.60	06/25/2026
Total RON TURLEY ASSOCIATES INC:					8,464.26	8,464.26	
SANDRA & DAVID KLAOWN							
25941	SANDRA & DAVID KLAOWN	11252025	Property Damage From Hawn Dri	04/28/2026	2,452.62	2,452.62	06/11/2026
Total SANDRA & DAVID KLAOWN:					2,452.62	2,452.62	
SCHMIDT LAND SURVEYING INC.							
26045	SCHMIDT LAND SURVEYING IN	6268	Pioneer Park Alley ROW Exhibit a	05/29/2026	325.00	325.00	06/03/2026
Total SCHMIDT LAND SURVEYING INC.:					325.00	325.00	
SE GROUP							
26205	SE GROUP	7681	FNC trails hut and SUP adjustmen	06/04/2026	13,572.20	13,572.20	06/11/2026
Total SE GROUP:					13,572.20	13,572.20	
SHANIN THEISS							
26425	SHANIN THEISS	Phone2026-05	Phone Reimb May26	06/03/2026	70.00	70.00	06/11/2026
Total SHANIN THEISS:					70.00	70.00	
SHORT ELLIOT HENDRICKSON, INC							
26682	SHORT ELLIOT HENDRICKSON,	510693	Project admin	06/15/2026	848.12	848.12	06/25/2026
26682	SHORT ELLIOT HENDRICKSON,	510693	Project Admin, Development revie	06/15/2026	3,603.13	3,603.13	06/25/2026
26682	SHORT ELLIOT HENDRICKSON,	510693	Pioneer park	06/15/2026	1,160.00	1,160.00	06/25/2026
26682	SHORT ELLIOT HENDRICKSON,	510693	DRA 380, 121 E Main St	06/15/2026	1,087.50	1,087.50	06/25/2026
26682	SHORT ELLIOT HENDRICKSON,	510693	DRA 405, 200 N 7th Ave	06/15/2026	145.00	145.00	06/25/2026
26682	SHORT ELLIOT HENDRICKSON,	510693	DRA 322, 580 Main St	06/15/2026	435.00	435.00	06/25/2026
26682	SHORT ELLIOT HENDRICKSON,	510693	DRA 417, 101 W main telecom	06/15/2026	1,160.00	1,160.00	06/25/2026
26682	SHORT ELLIOT HENDRICKSON,	510693	DRA 416, 533 Bills ranch road	06/15/2026	72.50	72.50	06/25/2026
26682	SHORT ELLIOT HENDRICKSON,	510693	DRA 389, 40 Granite St	06/15/2026	145.00	145.00	06/25/2026
26682	SHORT ELLIOT HENDRICKSON,	510693	DRA 419, 105 Miners Creek	06/15/2026	145.00	145.00	06/25/2026
26682	SHORT ELLIOT HENDRICKSON,	510693	DKA 421, 11 Alpine Court	06/15/2026	725.00	725.00	06/25/2026
Total SHORT ELLIOT HENDRICKSON, INC:					9,526.25	9,526.25	
SIMPLIVERIFIED							
26853	SIMPLIVERIFIED	88989	Background Checks - May 2026	06/01/2026	1,028.85	1,028.85	06/11/2026
Total SIMPLIVERIFIED:					1,028.85	1,028.85	
SKI COUNTRY AUTO REPAIR AND TOWING							
26905	SKI COUNTRY AUTO REPAIR A	26-127421	Vehicle tow case 2026-2614	05/29/2026	200.00	200.00	06/11/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
Total SKI COUNTRY AUTO REPAIR AND TOWING:					200.00	200.00	
SNOWBRIDGE INC. ROTO-ROOTER							
27090	SNOWBRIDGE INC. ROTO-ROO	124161991	Marina Lift Station Annual Mainten	04/22/2026	890.00	890.00	06/25/2026
Total SNOWBRIDGE INC. ROTO-ROOTER:					890.00	890.00	
SQUEEZE DESIGNZ LLC							
27325	SQUEEZE DESIGNZ LLC	1612	Graphic design work for Clean Up	06/01/2026	1,170.00	1,170.00	06/18/2026
Total SQUEEZE DESIGNZ LLC:					1,170.00	1,170.00	
ST. LAWRENCE UNIVERSITY							
27381	ST. LAWRENCE UNIVERSITY	06222026	Student #14010182 Mackenzie Cr	06/22/2026	500.00	.00	06/25/2026
27381	ST. LAWRENCE UNIVERSITY	6222026	Student #14010182 Mackenzie Cr	06/22/2026	500.00	.00	06/25/2026
Total ST. LAWRENCE UNIVERSITY:					1,000.00	.00	
STARTING HEARTS							
27505	STARTING HEARTS	81192	CPR Cert Class 6/2/26 - 10 peopl	06/03/2026	790.00	790.00	06/11/2026
Total STARTING HEARTS:					790.00	790.00	
STEVEN A. NOFZIGER							
269	STEVEN A. NOFZIGER	2026-004	Abandoned vehicle processing se	05/29/2026	450.00	450.00	06/11/2026
Total STEVEN A. NOFZIGER:					450.00	450.00	
SUMMIT COUNTY RESOURCE ALLOCATION PARK							
28570	SUMMIT COUNTY RESOURCE	ACCOUNT 22	Well 7 Tree and Loose Tonnage D	05/31/2026	3,714.75	3,714.75	06/11/2026
28570	SUMMIT COUNTY RESOURCE	ACCOUNT 22	Well 7 Tree and Loose Tonnage D	05/31/2026	32.38	32.38	06/11/2026
Total SUMMIT COUNTY RESOURCE ALLOCATION PARK:					3,747.13	3,747.13	
SUNCENTRAL LLC							
29145	SUNCENTRAL LLC	24B8E62A	Pivot Energy April 2026 Off site C	05/29/2026	5,601.18	5,601.18	06/03/2026
Total SUNCENTRAL LLC:					5,601.18	5,601.18	
TAYLOR WALENCZYK							
29581	TAYLOR WALENCZYK	148334846	Out of State Background Check R	05/21/2026	10.25	10.25	06/03/2026
Total TAYLOR WALENCZYK:					10.25	10.25	
TEAM SUMMIT COLORADO							
29610	TEAM SUMMIT COLORADO	004 TS	July 4th Frisco Arts & Culture Cou	06/12/2026	1,000.00	1,000.00	06/18/2026
Total TEAM SUMMIT COLORADO:					1,000.00	1,000.00	
TETRA TECH, INC.							
29800	TETRA TECH, INC.	52591356	Well 8 Feasibility Study	05/21/2026	3,958.63	3,958.63	06/25/2026
Total TETRA TECH, INC.:					3,958.63	3,958.63	
TEXAS MONTHLY LLC							
29809	TEXAS MONTHLY LLC	71990	2/3 page vertical ad in June issue	06/04/2026	6,100.00	6,100.00	06/18/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
Total TEXAS MONTHLY LLC:					6,100.00	6,100.00	
THE GAZETTE							
11890	THE GAZETTE	237138-RV	Colorado Living Magazine digital	04/21/2026	247.71	247.71	06/25/2026
11890	THE GAZETTE	240166	Full page and digital in the Gazett	05/31/2026	1,567.25	1,567.25	06/03/2026
Total THE GAZETTE:					1,814.96	1,814.96	
THE JUMP DOCTORS LLC							
16431	THE JUMP DOCTORS LLC	125	Spring Maintenance to dirt jumps.	05/20/2026	20,500.00	20,500.00	06/11/2026
Total THE JUMP DOCTORS LLC:					20,500.00	20,500.00	
THOMAS FISHER							
30098	THOMAS FISHER	6226	Cell phone stipend May 2026	06/02/2026	100.00	100.00	06/03/2026
Total THOMAS FISHER:					100.00	100.00	
TOLIN MECHANICAL SYSTEMS, INC.							
30590	TOLIN MECHANICAL SYSTEMS,	SV568714	TH service program	01/14/2026	5,468.00	5,468.00	06/25/2026
30590	TOLIN MECHANICAL SYSTEMS,	SV568715	Community Center service progra	01/14/2026	1,254.00	1,254.00	06/25/2026
30590	TOLIN MECHANICAL SYSTEMS,	SV568716	PW service program	01/14/2026	2,683.00	2,683.00	06/25/2026
30590	TOLIN MECHANICAL SYSTEMS,	SV568717	Day Lodge service program	01/14/2026	5,880.00	5,880.00	06/25/2026
30590	TOLIN MECHANICAL SYSTEMS,	SV582061	PW Oil burner service and repairs	05/31/2026	1,701.97	1,701.97	06/25/2026
30590	TOLIN MECHANICAL SYSTEMS,	SV583406	Slopeside service program	06/14/2026	5,880.00	5,880.00	06/25/2026
30590	TOLIN MECHANICAL SYSTEMS,	SV583407	760 Pitkin service program	06/14/2026	1,032.00	1,032.00	06/25/2026
Total TOLIN MECHANICAL SYSTEMS, INC.:					23,898.97	23,898.97	
TOWN OF DILLON							
30870	TOWN OF DILLON	5826	TOF CML Registration: Tom, Rick,	05/28/2026	45.00	45.00	06/03/2026
30870	TOWN OF DILLON	5826	TOF CML Registration: Tom, Rick,	05/28/2026	180.00	180.00	06/03/2026
Total TOWN OF DILLON:					225.00	225.00	
TREATMENT TECHNOLOGY, INC.							
31080	TREATMENT TECHNOLOGY, IN	197861	Caustic Soda Drums Delivery for	05/05/2026	770.40	770.40	06/03/2026
Total TREATMENT TECHNOLOGY, INC.:					770.40	770.40	
TYLER ZIPPERER							
31381	TYLER ZIPPERER	06082026	Mountain Bike Training for Summ	06/08/2026	650.00	650.00	06/11/2026
Total TYLER ZIPPERER:					650.00	650.00	
TYSON ARNOLD							
31401	TYSON ARNOLD	52926	History Day flintknapping and mus	05/29/2026	500.00	500.00	06/03/2026
Total TYSON ARNOLD:					500.00	500.00	
UKG KRONOS SYSTEMS LLC							
17405	UKG KRONOS SYSTEMS LLC	I10010076607	Doc Manager & People Assist Ser	05/15/2026	1,263.44	1,263.44	06/11/2026
Total UKG KRONOS SYSTEMS LLC:					1,263.44	1,263.44	
UMB BANK NA							
31500	UMB BANK NA	1049107	Invoice 1049107 wire	05/19/2026	2,500.00	2,500.00	06/10/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
31500	UMB BANK NA	MAY2026-1	Legalshield--Fette--Legal Shield f	05/20/2026	1,139.00	1,139.00	05/31/2026
31500	UMB BANK NA	MAY2026-10	Tmobile --Swenson--Personal cell	05/07/2026	70.00	70.00	05/31/2026
31500	UMB BANK NA	MAY2026-100	Xcel--Account--Electricity - EV Ch	05/22/2026	19.99	19.99	05/31/2026
31500	UMB BANK NA	MAY2026-101	Xcel--Account--Electricity - EV Ch	05/22/2026	147.53	147.53	05/31/2026
31500	UMB BANK NA	MAY2026-102	Xcel--Account--Electricity - EV Ch	05/22/2026	157.16	157.16	05/31/2026
31500	UMB BANK NA	MAY2026-103	Xcel--Account--Electricity - EV Ch	05/22/2026	299.51	299.51	05/31/2026
31500	UMB BANK NA	MAY2026-104	Xcel--Account--Gas/Electricity - E	05/22/2026	369.52	369.52	05/31/2026
31500	UMB BANK NA	MAY2026-105	Alpine Earth Gardens Inc--Lope--	05/22/2026	195.00	195.00	05/31/2026
31500	UMB BANK NA	MAY2026-106	Safeway --Lope--Food and Snack	05/22/2026	517.05	517.05	05/31/2026
31500	UMB BANK NA	MAY2026-107	Fedex--Pappas--Shipping to lab fo	05/20/2026	39.69	39.69	05/31/2026
31500	UMB BANK NA	MAY2026-108	Usps --Rades--Returned wallet to	05/04/2026	13.65	13.65	05/31/2026
31500	UMB BANK NA	MAY2026-109	Armstrong Cartridge Inc--Pappas--D	05/11/2026	9,000.00	9,000.00	05/31/2026
31500	UMB BANK NA	MAY2026-11	Vesta--Davis--monthly cell phone	05/04/2026	35.98	35.98	05/31/2026
31500	UMB BANK NA	MAY2026-110	Murdoch's --Hornik--Gun cleaning	05/15/2026	44.98	44.98	05/31/2026
31500	UMB BANK NA	MAY2026-111	Wal-Mart --Hornik--index cards fo	05/02/2026	7.98	7.98	05/31/2026
31500	UMB BANK NA	MAY2026-112	7-Eleven --Hornik--M Hornik Com	05/19/2026	12.81	12.81	05/31/2026
31500	UMB BANK NA	MAY2026-113	Applebees --Gardner--Meal for L	05/21/2026	34.73	34.73	05/31/2026
31500	UMB BANK NA	MAY2026-114	Autograph Hotel --Wickman--Refu	05/15/2026	335.05-	335.05-	05/31/2026
31500	UMB BANK NA	MAY2026-115	Autograph Hotel --Wickman--T Wi	05/15/2026	1,340.20	1,340.20	05/31/2026
31500	UMB BANK NA	MAY2026-116	Genex-Golden Ox--Gardner--Fuel	05/23/2026	48.84	48.84	05/31/2026
31500	UMB BANK NA	MAY2026-117	Conoco --Hornik--M Hornik Comb	05/18/2026	10.50	10.50	05/31/2026
31500	UMB BANK NA	MAY2026-118	Dhcs Associates Llc F&b--Hornik--	05/17/2026	21.23	21.23	05/31/2026
31500	UMB BANK NA	MAY2026-119	Dhcs Associates Llc F&b--Hornik--	05/18/2026	25.64	25.64	05/31/2026
31500	UMB BANK NA	MAY2026-12	Vzwrlls--Jones--Town, Rec, PD, a	05/15/2026	958.05	958.05	05/31/2026
31500	UMB BANK NA	MAY2026-120	Doubletree --Pappas--Hotel stay f	05/19/2026	278.00	278.00	05/31/2026
31500	UMB BANK NA	MAY2026-121	Holiday Inn --Gardner--Lodging fo	05/22/2026	122.62	122.62	05/31/2026
31500	UMB BANK NA	MAY2026-122	Homegrown --Gardner--Meal for L	05/22/2026	20.15	20.15	05/31/2026
31500	UMB BANK NA	MAY2026-123	Hotel At Old Town--Gardner--Lodg	05/23/2026	142.75	142.75	05/31/2026
31500	UMB BANK NA	MAY2026-124	Kwik Shop --Gardner--Fuel for L G	05/22/2026	46.48	46.48	05/31/2026
31500	UMB BANK NA	MAY2026-125	smoothie King --Hornik--M Hornik	05/17/2026	14.06	14.06	05/31/2026
31500	UMB BANK NA	MAY2026-126	Phillips 66 - --Gardner--Fuel for L	05/21/2026	36.60	36.60	05/31/2026
31500	UMB BANK NA	MAY2026-127	la Concha Bakery --Hornik--M Hor	05/18/2026	19.39	19.39	05/31/2026
31500	UMB BANK NA	MAY2026-128	Starbucks --Hornik--Meal for M Ho	05/19/2026	10.50	10.50	05/31/2026
31500	UMB BANK NA	MAY2026-129	haven--Gardner--Meal for L Gardn	05/22/2026	28.65	28.65	05/31/2026
31500	UMB BANK NA	MAY2026-13	Vzwrlls--Joyce--Monthly cell phon	05/13/2026	70.00	70.00	05/31/2026
31500	UMB BANK NA	MAY2026-130	United--Wickman--T Wickman bag	05/01/2026	35.00-	35.00-	05/31/2026
31500	UMB BANK NA	MAY2026-131	Amazon --Pappas--Handsoap and	05/16/2026	260.81	260.81	05/31/2026
31500	UMB BANK NA	MAY2026-132	Amazon --Pappas--Hand soap for	05/16/2026	72.99	72.99	05/31/2026
31500	UMB BANK NA	MAY2026-133	Amazon --Pappas--Hand towels f	05/14/2026	70.94	70.94	05/31/2026
31500	UMB BANK NA	MAY2026-134	Tri-Tech Forensics Inc--Pappas--L	05/20/2026	295.00	295.00	05/31/2026
31500	UMB BANK NA	MAY2026-135	Wal-Mart --Pappas--Dish detergent	05/13/2026	21.60	21.60	05/31/2026
31500	UMB BANK NA	MAY2026-136	Tlo Transunion--Pappas--March p	05/02/2026	100.00	100.00	05/31/2026
31500	UMB BANK NA	MAY2026-137	Galls--Wilson--Uniform shirt for C	05/22/2026	79.20	79.20	05/31/2026
31500	UMB BANK NA	MAY2026-138	Summit Cleaners--Pappas--March	05/01/2026	19.08	19.08	05/31/2026
31500	UMB BANK NA	MAY2026-139	Joinhomebase.Com--Miller--Staff	05/09/2026	30.00	30.00	05/31/2026
31500	UMB BANK NA	MAY2026-14	Vzwrlls--Muth--Employee cell pho	05/21/2026	35.00	35.00	05/31/2026
31500	UMB BANK NA	MAY2026-140	City-Market --Arnold--ingredients f	05/18/2026	63.71	63.71	05/31/2026
31500	UMB BANK NA	MAY2026-141	Safeway --Arnold--heavy cream fo	05/19/2026	3.79	3.79	05/31/2026
31500	UMB BANK NA	MAY2026-142	Wholefeds --Arnold--gf crusts for q	05/18/2026	8.39	8.39	05/31/2026
31500	UMB BANK NA	MAY2026-143	Wholefeds --Wipf--Food supplies fo	05/18/2026	16.78	16.78	05/31/2026
31500	UMB BANK NA	MAY2026-144	Cloud Cover Music--Holley--cloud	05/02/2026	18.95	18.95	05/31/2026
31500	UMB BANK NA	MAY2026-145	Lowes --Wipf--Cleaning supplies f	05/21/2026	43.44	43.44	05/31/2026
31500	UMB BANK NA	MAY2026-146	Xcel--Account--Gas/Electric Frisc	05/22/2026	22.23	22.23	05/31/2026
31500	UMB BANK NA	MAY2026-147	Xcel--Account--Gas/Electric Frisc	05/22/2026	1,010.50	1,010.50	05/31/2026
31500	UMB BANK NA	MAY2026-148	Properly Cleaning--Schleifer--HP	05/18/2026	630.00	630.00	05/31/2026
31500	UMB BANK NA	MAY2026-149	Properly Cleaning--Schleifer--HP	05/18/2026	660.00	660.00	05/31/2026
31500	UMB BANK NA	MAY2026-15	Vzwrlls--Harper--Nikki Harper cell	05/20/2026	70.00	70.00	05/31/2026
31500	UMB BANK NA	MAY2026-150	cosmic Journey Enterp--Arnold--hi	05/22/2026	110.00	110.00	05/31/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
31500	UMB BANK NA	MAY2026-151	Stickergiant.Com Llc--Arnold--Hist	05/01/2026	120.00	120.00	05/31/2026
31500	UMB BANK NA	MAY2026-152	Lowes --Wipf--parts and tools for t	05/10/2026	196.00	196.00	05/31/2026
31500	UMB BANK NA	MAY2026-153	summit County Signs--Arnold--buil	05/14/2026	25.00	25.00	05/31/2026
31500	UMB BANK NA	MAY2026-154	summit County Signs--Arnold--buil	05/14/2026	75.00	75.00	05/31/2026
31500	UMB BANK NA	MAY2026-155	summit County Signs--Wipf--exhib	05/02/2026	125.00	125.00	05/31/2026
31500	UMB BANK NA	MAY2026-156	Trainworld--Arnold--new tracks for	05/14/2026	259.47	259.47	05/31/2026
31500	UMB BANK NA	MAY2026-157	gaylord Archival--Wipf--Archival b	04/28/2026	79.38	79.38	05/31/2026
31500	UMB BANK NA	MAY2026-158	Wal-Mart --Miller--Backing board a	05/26/2026	24.76	24.76	05/31/2026
31500	UMB BANK NA	MAY2026-159	Amazon --Wipf--Archaeology Cam	05/15/2026	86.30	86.30	05/31/2026
31500	UMB BANK NA	MAY2026-16	Nytimes Disc--McBride--NY Times	05/26/2026	3.01	3.01	05/31/2026
31500	UMB BANK NA	MAY2026-160	tropical Threads, Llc--Wipf--T-shirt	05/20/2026	260.00	260.00	05/31/2026
31500	UMB BANK NA	MAY2026-161	Lowes --Wipf--activity supplies for	05/21/2026	73.14	73.14	05/31/2026
31500	UMB BANK NA	MAY2026-162	Csh Mtn Region Mychart--Dean--	05/07/2026	23.00	23.00	05/31/2026
31500	UMB BANK NA	MAY2026-163	Csh Mtn Region Mychart--Dean--	05/07/2026	35.00	35.00	05/31/2026
31500	UMB BANK NA	MAY2026-164	Csh Mtn Region Mychart--Dean--	05/12/2026	52.00	52.00	05/31/2026
31500	UMB BANK NA	MAY2026-165	Csh Mtn Region Mychart--Dean--	05/07/2026	52.00	52.00	05/31/2026
31500	UMB BANK NA	MAY2026-166	Csh Mtn Region Mychart--Dean--	05/07/2026	52.00	52.00	05/31/2026
31500	UMB BANK NA	MAY2026-167	Csh Mtn Region Mychart--Dean--	05/07/2026	52.00	52.00	05/31/2026
31500	UMB BANK NA	MAY2026-168	Csh Mtn Region Mychart--Dean--	05/07/2026	87.00	87.00	05/31/2026
31500	UMB BANK NA	MAY2026-169	Indust Health Serv Network--Zabl	05/05/2026	49.90	49.90	05/31/2026
31500	UMB BANK NA	MAY2026-17	Nytimes Disc--McBride--NY Times	05/03/2026	4.02	4.02	05/31/2026
31500	UMB BANK NA	MAY2026-170	Stjernholm Chiropractic--Dean--Br	05/22/2026	25.00	25.00	05/31/2026
31500	UMB BANK NA	MAY2026-171	Stjernholm Chiropractic--Dean--Br	05/19/2026	25.00	25.00	05/31/2026
31500	UMB BANK NA	MAY2026-172	Loaf N Jug --Jensen--Conference	05/27/2026	8.13	8.13	05/31/2026
31500	UMB BANK NA	MAY2026-173	Sp Stormwaterone.Com--Johnsen	05/22/2026	449.00-	449.00-	05/31/2026
31500	UMB BANK NA	MAY2026-174	Sp Stormwaterone.Com--Johnsen	05/21/2026	898.00	898.00	05/31/2026
31500	UMB BANK NA	MAY2026-175	Wm Supercenter --Jensen--Confe	05/27/2026	13.68	13.68	05/31/2026
31500	UMB BANK NA	MAY2026-176	timberline Disp--Schleifer--Main st	05/01/2026	4,976.45	4,976.45	05/31/2026
31500	UMB BANK NA	MAY2026-177	neotreks, Inc--Johnsen--Plow Ops	05/14/2026	390.00	390.00	05/31/2026
31500	UMB BANK NA	MAY2026-178	Invarion--Munson--Traffic planning	05/07/2026	540.00	540.00	05/31/2026
31500	UMB BANK NA	MAY2026-179	Lowes --Batdorff--Tools for fence r	05/20/2026	85.90	85.90	05/31/2026
31500	UMB BANK NA	MAY2026-18	City-Market --Zablocki--Q2 all staff	05/20/2026	101.88	101.88	05/31/2026
31500	UMB BANK NA	MAY2026-180	Wal-Mart --Hinton--Brooms and b	04/28/2026	86.23	86.23	05/31/2026
31500	UMB BANK NA	MAY2026-181	Xcel--Account--Electricity - N. 1st	05/22/2026	2.11	2.11	05/31/2026
31500	UMB BANK NA	MAY2026-182	Xcel--Account--Electricity - Street	05/22/2026	3.29	3.29	05/31/2026
31500	UMB BANK NA	MAY2026-183	Xcel--Account--Electricity - Town	05/22/2026	91.73	91.73	05/31/2026
31500	UMB BANK NA	MAY2026-184	Xcel--Account--Electricity - N. 1st	05/22/2026	96.13	96.13	05/31/2026
31500	UMB BANK NA	MAY2026-185	Xcel--Account--Electricity - Street	05/22/2026	149.69	149.69	05/31/2026
31500	UMB BANK NA	MAY2026-186	Xcel--Account--Electricity - Town	05/22/2026	4,169.62	4,169.62	05/31/2026
31500	UMB BANK NA	MAY2026-187	blades Group Llc--Johnsen--Asph	05/21/2026	1,519.00	1,519.00	05/31/2026
31500	UMB BANK NA	MAY2026-188	Lowes --Blasingame--paint rollers	05/12/2026	14.56	14.56	05/31/2026
31500	UMB BANK NA	MAY2026-189	Lowes --Batdorff--supply for sidew	05/07/2026	69.94	69.94	05/31/2026
31500	UMB BANK NA	MAY2026-19	Safeway --Rades--Food for All Sta	05/20/2026	307.55	307.55	05/31/2026
31500	UMB BANK NA	MAY2026-190	Lowes --Jensen--Plow damage fe	05/26/2026	98.42	98.42	05/31/2026
31500	UMB BANK NA	MAY2026-191	Lowes --Jensen--supplies for Mai	04/29/2026	109.63	109.63	05/31/2026
31500	UMB BANK NA	MAY2026-192	Sherwin-Williams--Batdorff--Parki	05/21/2026	63.96	63.96	05/31/2026
31500	UMB BANK NA	MAY2026-193	Wal-Mart --Blasingame--rope for B	05/18/2026	5.24	5.24	05/31/2026
31500	UMB BANK NA	MAY2026-194	Wal-Mart --Blasingame--rope for B	04/30/2026	5.24	5.24	05/31/2026
31500	UMB BANK NA	MAY2026-195	Wal-Mart --Zeh--rope for Sabatini	05/19/2026	20.96	20.96	05/31/2026
31500	UMB BANK NA	MAY2026-196	Amazon --Schleifer--VIC water fou	05/20/2026	79.88	79.88	05/31/2026
31500	UMB BANK NA	MAY2026-197	Amazon --Schleifer--vaious town	05/13/2026	319.98	319.98	05/31/2026
31500	UMB BANK NA	MAY2026-198	Cintas Corp--Schleifer--PW first ai	05/20/2026	129.99	129.99	05/31/2026
31500	UMB BANK NA	MAY2026-199	Co Bldg Sup --Vollenweider--Islan	05/19/2026	134.00	134.00	05/31/2026
31500	UMB BANK NA	MAY2026-2	Google --Agee--Credit for fraudule	04/01/2026	163.01-	163.01-	05/31/2026
31500	UMB BANK NA	MAY2026-20	Amazon --Broadbent--Ibuprofen fo	05/06/2026	58.51	58.51	05/31/2026
31500	UMB BANK NA	MAY2026-200	Lowes --Vollenweider--TH office r	05/05/2026	10.31	10.31	05/31/2026
31500	UMB BANK NA	MAY2026-201	Lowes --Vollenweider--TH office r	05/06/2026	45.74	45.74	05/31/2026
31500	UMB BANK NA	MAY2026-202	Lowes --Vollenweider--Town hall p	05/22/2026	53.96	53.96	05/31/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
31500	UMB BANK NA	MAY2026-203	Lowes --Sowers--HP Jail floor stai	05/15/2026	74.48	74.48	05/31/2026
31500	UMB BANK NA	MAY2026-204	Lowes --Sowers--Light bulbs	05/14/2026	89.98	89.98	05/31/2026
31500	UMB BANK NA	MAY2026-205	Lowes --Schleifer--HP jail floor sta	05/15/2026	111.84	111.84	05/31/2026
31500	UMB BANK NA	MAY2026-206	Lowes --Sowers--HP stain sample	05/04/2026	148.70	148.70	05/31/2026
31500	UMB BANK NA	MAY2026-207	Royce Industries --Schleifer--Was	05/06/2026	313.78	313.78	05/31/2026
31500	UMB BANK NA	MAY2026-208	Royce Industries --Schleifer--Was	05/06/2026	547.83	547.83	05/31/2026
31500	UMB BANK NA	MAY2026-209	Royce Industries --Schleifer--Was	05/06/2026	684.66	684.66	05/31/2026
31500	UMB BANK NA	MAY2026-21	Vrc Companies Llc--Broadbent--V	05/15/2026	162.91	162.91	05/31/2026
31500	UMB BANK NA	MAY2026-210	Summit County Ace--Sowers--HP	05/15/2026	16.99	16.99	05/31/2026
31500	UMB BANK NA	MAY2026-211	Summit Paint And Stain--Schleifer	05/04/2026	50.00	50.00	05/31/2026
31500	UMB BANK NA	MAY2026-212	U-Haul Moving & Storage --Schlei	05/01/2026	86.35	86.35	05/31/2026
31500	UMB BANK NA	MAY2026-213	Hd Supply Facilities--Schleifer--Ba	05/08/2026	1,880.99	1,880.99	05/31/2026
31500	UMB BANK NA	MAY2026-214	Murdochs --Vollenweider--JV cloth	05/13/2026	102.93	102.93	05/31/2026
31500	UMB BANK NA	MAY2026-215	Frisco Sanitation--Kender--Frisco	05/05/2026	2,120.00	2,120.00	05/31/2026
31500	UMB BANK NA	MAY2026-216	Xcel--Account--Gas/Electricity - W	05/22/2026	2.47	2.47	05/31/2026
31500	UMB BANK NA	MAY2026-217	Xcel--Account--Gas/Electricity - W	05/22/2026	8.13	8.13	05/31/2026
31500	UMB BANK NA	MAY2026-218	Xcel--Account--Gas/Electricity - To	05/04/2026	62.18	62.18	05/31/2026
31500	UMB BANK NA	MAY2026-219	Xcel--Account--Gas/Electricity - To	05/22/2026	88.33	88.33	05/31/2026
31500	UMB BANK NA	MAY2026-22	Outer Range Brewin--Broadbent--	05/11/2026	50.00	50.00	05/31/2026
31500	UMB BANK NA	MAY2026-220	Xcel--Account--Gas/Electricity - E	05/22/2026	68.67	68.67	05/31/2026
31500	UMB BANK NA	MAY2026-221	Xcel--Account--Gas/Electricity - W	05/22/2026	112.11	112.11	05/31/2026
31500	UMB BANK NA	MAY2026-222	Xcel--Account--Gas/Electricity - To	05/04/2026	1,861.02	1,861.02	05/31/2026
31500	UMB BANK NA	MAY2026-223	Xcel--Account--Gas/Electricity - To	05/22/2026	3,142.44	3,142.44	05/31/2026
31500	UMB BANK NA	MAY2026-224	timberline Disp--Schleifer--Town H	05/01/2026	1,136.35	1,136.35	05/31/2026
31500	UMB BANK NA	MAY2026-225	Wm.Com--Schleifer--WM - MR tra	05/22/2026	382.32	382.32	05/31/2026
31500	UMB BANK NA	MAY2026-226	Wm.Com--Schleifer--Historic Park	05/19/2026	387.49	387.49	05/31/2026
31500	UMB BANK NA	MAY2026-227	Wm.Com--Schleifer--Town hall du	05/19/2026	711.81	711.81	05/31/2026
31500	UMB BANK NA	MAY2026-228	Wm.Com--Schleifer--Community c	05/19/2026	782.55	782.55	05/31/2026
31500	UMB BANK NA	MAY2026-229	Wm.Com--Schleifer--1sr Main du	05/19/2026	918.21	918.21	05/31/2026
31500	UMB BANK NA	MAY2026-23	Next Page Books --Broadbent--Re	05/11/2026	50.00	50.00	05/31/2026
31500	UMB BANK NA	MAY2026-230	Properly Cleaning--Schleifer--1M	05/18/2026	100.00	100.00	05/31/2026
31500	UMB BANK NA	MAY2026-231	Properly Cleaning--Schleifer--Walt	05/18/2026	425.00	425.00	05/31/2026
31500	UMB BANK NA	MAY2026-232	Properly Cleaning--Schleifer--Co	05/18/2026	630.00	630.00	05/31/2026
31500	UMB BANK NA	MAY2026-233	Properly Cleaning--Schleifer--PD	05/18/2026	774.00	774.00	05/31/2026
31500	UMB BANK NA	MAY2026-234	Properly Cleaning--Schleifer--PW	05/18/2026	988.00	988.00	05/31/2026
31500	UMB BANK NA	MAY2026-235	Properly Cleaning--Schleifer--PW	05/18/2026	988.00	988.00	05/31/2026
31500	UMB BANK NA	MAY2026-236	Properly Cleaning--Schleifer--TH	05/18/2026	1,215.00	1,215.00	05/31/2026
31500	UMB BANK NA	MAY2026-237	Purcell Tire--Himes--CAT Loader	05/14/2026	671.95	671.95	05/31/2026
31500	UMB BANK NA	MAY2026-238	Blackhawk Equipment --Himes--S	05/08/2026	422.44	422.44	05/31/2026
31500	UMB BANK NA	MAY2026-239	Carquest --Outinen--fuel filter for t	05/04/2026	11.14	11.14	05/31/2026
31500	UMB BANK NA	MAY2026-24	Starbucks --Broadbent--Restock o	05/11/2026	50.00	50.00	05/31/2026
31500	UMB BANK NA	MAY2026-240	Carquest --Outinen--air filter	05/21/2026	17.83	17.83	05/31/2026
31500	UMB BANK NA	MAY2026-241	Carquest --Robinson--replacemen	05/06/2026	36.99	36.99	05/31/2026
31500	UMB BANK NA	MAY2026-242	Carquest --Outinen--hydraulic filte	05/20/2026	75.52	75.52	05/31/2026
31500	UMB BANK NA	MAY2026-243	Carquest --Outinen--oil filter and a	04/30/2026	79.60	79.60	05/31/2026
31500	UMB BANK NA	MAY2026-244	Carquest --Robinson--restocking	05/06/2026	93.28	93.28	05/31/2026
31500	UMB BANK NA	MAY2026-245	Carquest --Outinen--Vehicle batter	05/19/2026	299.92	299.92	05/31/2026
31500	UMB BANK NA	MAY2026-246	Columbine Ford--Himes--Electrica	05/14/2026	777.71	777.71	05/31/2026
31500	UMB BANK NA	MAY2026-247	Elevated Auto Glass--Outinen--Wi	05/07/2026	768.20	768.20	05/31/2026
31500	UMB BANK NA	MAY2026-248	Kubota Of Denver--Robinson--sto	05/08/2026	147.41	147.41	05/31/2026
31500	UMB BANK NA	MAY2026-249	Kubota Of Denver--Robinson--600	05/07/2026	650.12	650.12	05/31/2026
31500	UMB BANK NA	MAY2026-25	Subway --Broadbent--Restock of	05/11/2026	50.00	50.00	05/31/2026
31500	UMB BANK NA	MAY2026-250	Lowes --Himes--Specialty glue an	05/12/2026	39.24	39.24	05/31/2026
31500	UMB BANK NA	MAY2026-251	Napa Auto --Robinson--oil filter for	05/06/2026	12.12	12.12	05/31/2026
31500	UMB BANK NA	MAY2026-252	Napa Auto --Himes--Tire sealant f	05/08/2026	17.49	17.49	05/31/2026
31500	UMB BANK NA	MAY2026-253	Napa Auto --Himes--Bulk Diesel E	05/07/2026	306.75	306.75	05/31/2026
31500	UMB BANK NA	MAY2026-254	Napa Auto --Outinen--durango co	05/26/2026	369.46	369.46	05/31/2026
31500	UMB BANK NA	MAY2026-255	Rush Trk Ctr --Himes--VGT Actuat	05/26/2026	2,017.33	2,017.33	05/31/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
31500	UMB BANK NA	MAY2026-256	Sherwin-Williams--Outinen--Paint	05/26/2026	152.99	152.99	05/31/2026
31500	UMB BANK NA	MAY2026-257	Simple Tire--Outinen--tire for VAN	04/28/2026	253.50	253.50	05/31/2026
31500	UMB BANK NA	MAY2026-258	Wal-Mart --Robinson--oil for rav 4	05/11/2026	54.91	54.91	05/31/2026
31500	UMB BANK NA	MAY2026-259	Chick-Fil-A --Outinen--per diem	05/14/2026	10.49	10.49	05/31/2026
31500	UMB BANK NA	MAY2026-26	Butterhorn Bakery--Broadbent--R	05/12/2026	50.00	50.00	05/31/2026
31500	UMB BANK NA	MAY2026-260	Chick-Fil-A --Himes--Per Diem lun	05/14/2026	15.99	15.99	05/31/2026
31500	UMB BANK NA	MAY2026-261	Chick-Fil-A --Robinson--Denver lu	05/07/2026	19.44	19.44	05/31/2026
31500	UMB BANK NA	MAY2026-262	Chick-Fil-A --Robinson--Denver tri	05/14/2026	23.84	23.84	05/31/2026
31500	UMB BANK NA	MAY2026-263	Amazon --Himes--Legal size clipb	05/01/2026	21.84	21.84	05/31/2026
31500	UMB BANK NA	MAY2026-264	Maverik --Smith--Fuel pumps not	05/06/2026	25.00	25.00	05/31/2026
31500	UMB BANK NA	MAY2026-265	Cintas Corp--Himes--Cintas unifor	05/05/2026	621.90	621.90	05/31/2026
31500	UMB BANK NA	MAY2026-266	Murdochs --Robinson--replaceme	05/13/2026	159.99	159.99	05/31/2026
31500	UMB BANK NA	MAY2026-267	Napa Auto --Himes--Grease gun f	05/07/2026	46.54	46.54	05/31/2026
31500	UMB BANK NA	MAY2026-268	Tools Up Llc --Robinson--replace	04/28/2026	354.90	354.90	05/31/2026
31500	UMB BANK NA	MAY2026-269	Lowes --Hutchinson--hardware for	05/27/2026	11.36	11.36	05/31/2026
31500	UMB BANK NA	MAY2026-27	Pure Kitchen--Zablocki--ERC sup	05/20/2026	25.00	25.00	05/31/2026
31500	UMB BANK NA	MAY2026-270	Lowes --Hutchinson--hardware for	05/27/2026	75.68	75.68	05/31/2026
31500	UMB BANK NA	MAY2026-271	Lowes --Hutchinson--hardware for	05/27/2026	94.08	94.08	05/31/2026
31500	UMB BANK NA	MAY2026-272	Sherwin-Williams--Johnsen--Paint	05/27/2026	72.10	72.10	05/31/2026
31500	UMB BANK NA	MAY2026-273	Wal-Mart --Walters--gloves, weed	05/27/2026	49.91	49.91	05/31/2026
31500	UMB BANK NA	MAY2026-274	Mountain Pest--Johnsen--Ground	05/14/2026	114.00	114.00	05/31/2026
31500	UMB BANK NA	MAY2026-275	Mountain Pest--Johnsen--Ground	05/12/2026	115.00	115.00	05/31/2026
31500	UMB BANK NA	MAY2026-276	Spotify --McKay--Music streaming	05/18/2026	7.04	7.04	05/31/2026
31500	UMB BANK NA	MAY2026-277	Crowd Mgr Training--Lope--Crowd	05/27/2026	274.45	274.45	05/31/2026
31500	UMB BANK NA	MAY2026-278	Butterhorn Bakery--McKay--Team	05/06/2026	43.72	43.72	05/31/2026
31500	UMB BANK NA	MAY2026-279	chimayo Grill --Lope--Lunch for Je	05/15/2026	31.06	31.06	05/31/2026
31500	UMB BANK NA	MAY2026-28	Vistaprint--Broadbent--Peak Awar	05/13/2026	15.41	15.41	05/31/2026
31500	UMB BANK NA	MAY2026-280	Amazon --Lope--Sun Screen, Ste	05/04/2026	112.45	112.45	05/31/2026
31500	UMB BANK NA	MAY2026-281	ship Supplies--Lope--Wobble Boar	05/15/2026	577.35	577.35	05/31/2026
31500	UMB BANK NA	MAY2026-282	epic Print Pros--Agee--Senior lam	05/20/2026	68.65	68.65	05/31/2026
31500	UMB BANK NA	MAY2026-283	Xcel--Account--Gas/Electricity - S	05/22/2026	8.73	8.73	05/31/2026
31500	UMB BANK NA	MAY2026-284	Xcel--Account--Gas/Electricity - S	05/22/2026	396.86	396.86	05/31/2026
31500	UMB BANK NA	MAY2026-285	Broncos Smc Special Event--Lope	05/19/2026	3,085.52	3,085.52	05/31/2026
31500	UMB BANK NA	MAY2026-286	In--Lope--4th of July / Arts & Craft	05/14/2026	2,665.00	2,665.00	05/31/2026
31500	UMB BANK NA	MAY2026-287	Lowes --Lope--Supplies for Conce	05/22/2026	177.46	177.46	05/31/2026
31500	UMB BANK NA	MAY2026-288	Spotify --McKay--Music Streaming	05/18/2026	7.04	7.04	05/31/2026
31500	UMB BANK NA	MAY2026-289	Strava Subscription--Pierce--Strav	05/22/2026	79.99	79.99	05/31/2026
31500	UMB BANK NA	MAY2026-29	Wal-Mart --Broadbent--Restock of	05/11/2026	150.00	150.00	05/31/2026
31500	UMB BANK NA	MAY2026-290	Chipotle --Pierce--Lunch for Staff	05/26/2026	622.10	622.10	05/31/2026
31500	UMB BANK NA	MAY2026-291	Safeway --Pierce--Snacks for Pro	05/21/2026	79.92	79.92	05/31/2026
31500	UMB BANK NA	MAY2026-292	Summit End--Gannon--Sports Inst	05/27/2026	150.00	150.00	05/31/2026
31500	UMB BANK NA	MAY2026-293	Butterhorn Bakery--McKay--Team	05/06/2026	43.73	43.73	05/31/2026
31500	UMB BANK NA	MAY2026-294	olies Pub & Grub --Gannon--food	05/22/2026	54.90	54.90	05/31/2026
31500	UMB BANK NA	MAY2026-295	Wal-Mart --Gannon--Staff snacks f	05/26/2026	140.41	140.41	05/31/2026
31500	UMB BANK NA	MAY2026-296	Co Govt Services--McKay--Child	05/27/2026	31.44	31.44	05/31/2026
31500	UMB BANK NA	MAY2026-297	Co Govt Services--Pierce--TRAIL	05/26/2026	31.44	31.44	05/31/2026
31500	UMB BANK NA	MAY2026-298	Co Govt Services--Pierce--TRAIL	05/26/2026	31.44	31.44	05/31/2026
31500	UMB BANK NA	MAY2026-299	Identogo - Co Fingerprint--McKay-	05/27/2026	57.50	57.50	05/31/2026
31500	UMB BANK NA	MAY2026-3	Google --Agee--Credit for fraudule	03/06/2026	215.43	215.43	05/31/2026
31500	UMB BANK NA	MAY2026-30	Wholefeds --Zablocki--ERC supplie	05/19/2026	25.00	25.00	05/31/2026
31500	UMB BANK NA	MAY2026-300	Identogo - Co Fingerprint--McKay-	05/27/2026	57.50	57.50	05/31/2026
31500	UMB BANK NA	MAY2026-301	Identogo - Co Fingerprint--McKay-	05/27/2026	57.50	57.50	05/31/2026
31500	UMB BANK NA	MAY2026-302	Identogo - Co Fingerprint--McKay-	05/23/2026	57.50	57.50	05/31/2026
31500	UMB BANK NA	MAY2026-303	Identogo - Co Fingerprint--McKay-	05/21/2026	57.50	57.50	05/31/2026
31500	UMB BANK NA	MAY2026-304	Identogo - Co Fingerprint--McKay-	05/20/2026	57.50	57.50	05/31/2026
31500	UMB BANK NA	MAY2026-305	All Volleyball Inc--Socks--game vo	05/19/2026	279.55	279.55	05/31/2026
31500	UMB BANK NA	MAY2026-306	United Volleyball Supply--Socks--	05/08/2026	3,000.00	3,000.00	05/31/2026
31500	UMB BANK NA	MAY2026-307	Identogo - Co Fingerprint--McKay-	05/22/2026	57.50	57.50	05/31/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
31500	UMB BANK NA	MAY2026-308	Wal-Mart --Gannon--art and scien	05/22/2026	110.97	110.97	05/31/2026
31500	UMB BANK NA	MAY2026-309	United Volleyball Supply--Socks--	05/08/2026	2,000.00	2,000.00	05/31/2026
31500	UMB BANK NA	MAY2026-31	Wholefids --Broadbent--Restock of	05/11/2026	150.00	150.00	05/31/2026
31500	UMB BANK NA	MAY2026-310	Tmobile --Henkel--Zach Henkel p	05/02/2026	70.00	70.00	05/31/2026
31500	UMB BANK NA	MAY2026-311	Mountain Dirty Motorsport--Souler	04/28/2026	45.30	45.30	05/31/2026
31500	UMB BANK NA	MAY2026-312	Lowes --Sovine--Paint brushes, br	04/29/2026	165.90	165.90	05/31/2026
31500	UMB BANK NA	MAY2026-313	ship Supplies--Lope--Wobble Boar	05/15/2026	577.36	577.36	05/31/2026
31500	UMB BANK NA	MAY2026-314	wayfair--Hintz--Supplimental chair	05/23/2026	861.83	861.83	05/31/2026
31500	UMB BANK NA	MAY2026-315	Alpine Lumber --Sovine--Plywood	05/18/2026	820.12	820.12	05/31/2026
31500	UMB BANK NA	MAY2026-316	Lowes --Beck--Thompson water s	05/07/2026	185.96	185.96	05/31/2026
31500	UMB BANK NA	MAY2026-317	Amazon --Hintz--Air Freshener for	05/07/2026	15.87	15.87	05/31/2026
31500	UMB BANK NA	MAY2026-318	Amazon --Hintz--Freezer baskets	05/08/2026	36.76	36.76	05/31/2026
31500	UMB BANK NA	MAY2026-319	Amazon --Hintz--Corn Hole Bag r	04/30/2026	46.60	46.60	05/31/2026
31500	UMB BANK NA	MAY2026-32	Lowes --Thompson--Gardening L	05/12/2026	60.00	60.00	05/31/2026
31500	UMB BANK NA	MAY2026-320	Amazon --Hintz--Wedding/Event S	05/15/2026	125.97	125.97	05/31/2026
31500	UMB BANK NA	MAY2026-321	Lowes --Hintz--Freezer and therm	04/28/2026	254.97	254.97	05/31/2026
31500	UMB BANK NA	MAY2026-322	Wal-Mart --Socks--6 ft cable lock x	05/26/2026	29.91	29.91	05/31/2026
31500	UMB BANK NA	MAY2026-323	Wal-Mart --Rosencrans--Table to	05/02/2026	20.47	20.47	05/31/2026
31500	UMB BANK NA	MAY2026-324	Customink Llc--Hintz--Hats for ret	05/04/2026	3,975.00	3,975.00	05/31/2026
31500	UMB BANK NA	MAY2026-325	Antlers Liquor & Wine --Rosencra	05/16/2026	91.96	91.96	05/31/2026
31500	UMB BANK NA	MAY2026-326	Safeway --Rosencrans--OJ for mi	05/16/2026	27.96	27.96	05/31/2026
31500	UMB BANK NA	MAY2026-327	Wal-Mart --Hintz--Ice cream for ret	05/07/2026	46.07	46.07	05/31/2026
31500	UMB BANK NA	MAY2026-328	mountain Dweller Coffee--Rosenc	05/12/2026	80.00	80.00	05/31/2026
31500	UMB BANK NA	MAY2026-329	La Quinta Motor Inns--Souleret--P	05/14/2026	617.60	617.60	05/31/2026
31500	UMB BANK NA	MAY2026-33	Lowes --Thompson--Gardening L	05/12/2026	66.00	66.00	05/31/2026
31500	UMB BANK NA	MAY2026-330	Amazon --Hintz--Human Waste Cl	04/30/2026	40.97	40.97	05/31/2026
31500	UMB BANK NA	MAY2026-331	Joinhomebase.Com--Socks--FAP	05/06/2026	288.00	288.00	05/31/2026
31500	UMB BANK NA	MAY2026-332	Spotify --Hintz--Spotify for PRA	05/21/2026	20.58	20.58	05/31/2026
31500	UMB BANK NA	MAY2026-333	Amazon --Sovine--Nikwax tech w	04/29/2026	100.93	100.93	05/31/2026
31500	UMB BANK NA	MAY2026-334	Intermountain Safety--Henkel--Su	05/16/2026	268.75	268.75	05/31/2026
31500	UMB BANK NA	MAY2026-335	Intermountain Safety--Sovine--Saf	05/20/2026	305.68	305.68	05/31/2026
31500	UMB BANK NA	MAY2026-336	Murdochs --Sovine--Work gloves f	05/05/2026	108.93	108.93	05/31/2026
31500	UMB BANK NA	MAY2026-337	Sp Truewerk--Rosencrans--Refun	04/29/2026	342.47-	342.47-	05/31/2026
31500	UMB BANK NA	MAY2026-338	Sp Truewerk--Rosencrans--Truwe	04/28/2026	273.67	273.67	05/31/2026
31500	UMB BANK NA	MAY2026-339	Frisco Sanitation--Kender--Frisco	05/05/2026	1,470.00	1,470.00	05/31/2026
31500	UMB BANK NA	MAY2026-34	Safeway --Heth--Sparkling water f	05/11/2026	23.97	23.97	05/31/2026
31500	UMB BANK NA	MAY2026-340	Lowes --Beck--Fittings for snow m	05/08/2026	47.35	47.35	05/31/2026
31500	UMB BANK NA	MAY2026-341	Lowes --Beck--Fittings for snowm	05/08/2026	86.46	86.46	05/31/2026
31500	UMB BANK NA	MAY2026-342	Amazon --Socks--volleyball storag	05/21/2026	73.96	73.96	05/31/2026
31500	UMB BANK NA	MAY2026-343	Summit County Ace--Henkel--Hos	05/08/2026	408.98	408.98	05/31/2026
31500	UMB BANK NA	MAY2026-344	United Volleyball Supply--Socks--	05/08/2026	1,026.00	1,026.00	05/31/2026
31500	UMB BANK NA	MAY2026-345	Lowes --Sovine--Sanding discs an	05/10/2026	32.96	32.96	05/31/2026
31500	UMB BANK NA	MAY2026-346	Lowes --Sovine--Stain and wood	04/29/2026	171.90	171.90	05/31/2026
31500	UMB BANK NA	MAY2026-347	Wal-Mart --Sovine--mini picks for	05/27/2026	29.91	29.91	05/31/2026
31500	UMB BANK NA	MAY2026-348	Alsco Inc.--Davis--Rug service for	05/12/2026	382.42	382.42	05/31/2026
31500	UMB BANK NA	MAY2026-349	Amazon --Hintz--Cleaning surface	05/27/2026	37.30	37.30	05/31/2026
31500	UMB BANK NA	MAY2026-35	peppinos Pizza --Heth--Pizza for	05/13/2026	307.80	307.80	05/31/2026
31500	UMB BANK NA	MAY2026-350	Properly Cleaning--Hintz--Day Lo	05/04/2026	1,300.00	1,300.00	05/31/2026
31500	UMB BANK NA	MAY2026-351	Properly Cleaning--Hintz--Slopesi	05/04/2026	1,620.00	1,620.00	05/31/2026
31500	UMB BANK NA	MAY2026-352	Wm.Com--Davis--Trash and recyc	05/19/2026	289.26	289.26	05/31/2026
31500	UMB BANK NA	MAY2026-353	Co Bldg Sup --Melkonian--Rebar f	05/04/2026	80.15	80.15	05/31/2026
31500	UMB BANK NA	MAY2026-354	Gaia Gps Premium--Melkonian--G	05/24/2026	59.90	59.90	05/31/2026
31500	UMB BANK NA	MAY2026-355	Lowes --Melkonian--Cinder blocks	05/08/2026	119.00	119.00	05/31/2026
31500	UMB BANK NA	MAY2026-356	Lowes --Melkonian--Cinder blocks	05/04/2026	119.00	119.00	05/31/2026
31500	UMB BANK NA	MAY2026-357	Lowes --Melkonian--Cinder blocks	05/09/2026	131.92	131.92	05/31/2026
31500	UMB BANK NA	MAY2026-358	Rebel Sports--Swenson--Replace	05/05/2026	39.99	39.99	05/31/2026
31500	UMB BANK NA	MAY2026-359	Murdochs --Melkonian--Utility sled	05/22/2026	209.99	209.99	05/31/2026
31500	UMB BANK NA	MAY2026-36	Wal-Mart --Thompson--Gardening	04/28/2026	20.67	20.67	05/31/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
31500	UMB BANK NA	MAY2026-360	Summit County Ace--Melkonian--	05/04/2026	95.97	95.97	05/31/2026
31500	UMB BANK NA	MAY2026-361	Summit County Ace--Melkonian--	05/16/2026	122.34	122.34	05/31/2026
31500	UMB BANK NA	MAY2026-362	Wagner Parts --Souleret--doors a	05/14/2026	1,857.12	1,857.12	05/31/2026
31500	UMB BANK NA	MAY2026-363	Wal-Mart --Melkonian--Parts for w	05/17/2026	37.08	37.08	05/31/2026
31500	UMB BANK NA	MAY2026-364	Cross Country Ski Asoc--Swenso	05/07/2026	395.00	395.00	05/31/2026
31500	UMB BANK NA	MAY2026-365	Trail Builder Magazine--Swenson-	05/26/2026	9.99	9.99	05/31/2026
31500	UMB BANK NA	MAY2026-366	Empire --Swenson--Gas for perso	04/29/2026	31.22	31.22	05/31/2026
31500	UMB BANK NA	MAY2026-367	Wal-Mart --Melkonian--Shop coffe	05/02/2026	21.11	21.11	05/31/2026
31500	UMB BANK NA	MAY2026-368	tropical Threads, Llc--Swenson--E	05/15/2026	15.00	15.00	05/31/2026
31500	UMB BANK NA	MAY2026-369	Frisco Sanitation--Kender--Frisco	05/05/2026	88.75	88.75	05/31/2026
31500	UMB BANK NA	MAY2026-37	Rocky Mountain Coffee --Jackson	05/15/2026	150.00	150.00	05/31/2026
31500	UMB BANK NA	MAY2026-370	Xcel--Account--Gas/Electricity - N	05/04/2026	226.59	226.59	05/31/2026
31500	UMB BANK NA	MAY2026-371	Xcel--Account--Gas/Electricity - N	05/22/2026	252.81	252.81	05/31/2026
31500	UMB BANK NA	MAY2026-372	Wal-Mart --Muth--Tarps to cover th	04/29/2026	95.48	95.48	05/31/2026
31500	UMB BANK NA	MAY2026-373	Properly Cleaning--Hintz--Nordic	05/04/2026	296.00	296.00	05/31/2026
31500	UMB BANK NA	MAY2026-374	Wm.Com--Davis--Trash and recyc	05/19/2026	289.27	289.27	05/31/2026
31500	UMB BANK NA	MAY2026-375	Xcel--Account--Gas/Electricity - SI	05/22/2026	37.87	37.87	05/31/2026
31500	UMB BANK NA	MAY2026-376	Xcel--Account--Gas/Electricity - SI	05/22/2026	1,721.57	1,721.57	05/31/2026
31500	UMB BANK NA	MAY2026-377	Co Bldg Sup --Swenson--Cutting	05/07/2026	64.99	64.99	05/31/2026
31500	UMB BANK NA	MAY2026-378	Lowes --Joyce--Cinder blocks for t	05/27/2026	119.00	119.00	05/31/2026
31500	UMB BANK NA	MAY2026-379	Lowes --Swenson--Paint, texture	05/26/2026	202.90	202.90	05/31/2026
31500	UMB BANK NA	MAY2026-38	peppinos Pizza --Cruz--Food for s	05/17/2026	165.28	165.28	05/31/2026
31500	UMB BANK NA	MAY2026-380	Sherwin-Williams--Blasingame--P	05/05/2026	131.90	131.90	05/31/2026
31500	UMB BANK NA	MAY2026-381	Amazon --Gajewski--patch cables	05/13/2026	67.28	67.28	05/31/2026
31500	UMB BANK NA	MAY2026-382	Lowes --Zavagno--Surface Water	05/05/2026	25.73	25.73	05/31/2026
31500	UMB BANK NA	MAY2026-383	copy Copy Frisco--Irwin--Water M	05/18/2026	464.25	464.25	05/31/2026
31500	UMB BANK NA	MAY2026-384	Usabluebook--Irwin--Chemical Ha	05/19/2026	389.90	389.90	05/31/2026
31500	UMB BANK NA	MAY2026-385	Usabluebook--Irwin--Chlorine Ana	05/02/2026	1,640.17	1,640.17	05/31/2026
31500	UMB BANK NA	MAY2026-386	Centurylink Lumen--Jones--Water	05/05/2026	563.19	563.19	05/31/2026
31500	UMB BANK NA	MAY2026-387	Comcast --Jones--Water Departm	05/25/2026	105.92	105.92	05/31/2026
31500	UMB BANK NA	MAY2026-388	Vzwrllss--Jones--Water Departme	05/15/2026	271.61	271.61	05/31/2026
31500	UMB BANK NA	MAY2026-389	Atssa--Irwin--Flagger Certification	04/28/2026	95.00	95.00	05/31/2026
31500	UMB BANK NA	MAY2026-39	Caselle Llc--Kender--Caselle mon	05/21/2026	4,425.00	4,425.00	05/31/2026
31500	UMB BANK NA	MAY2026-390	Geowater Services, Llc--Thompso	04/30/2026	450.00	450.00	05/31/2026
31500	UMB BANK NA	MAY2026-391	Northern Power Products--Thomp	04/29/2026	55.80	55.80	05/31/2026
31500	UMB BANK NA	MAY2026-392	Xcel--Account--Gas/Electricity - W	05/22/2026	55.19	55.19	05/31/2026
31500	UMB BANK NA	MAY2026-393	Xcel--Account--Gas/Electricity - W	05/22/2026	2,508.42	2,508.42	05/31/2026
31500	UMB BANK NA	MAY2026-394	Lowes --Himes--Cabinets for wate	05/15/2026	578.00	578.00	05/31/2026
31500	UMB BANK NA	MAY2026-395	Lowes --Himes--Cabinets for mobi	05/27/2026	1,075.16	1,075.16	05/31/2026
31500	UMB BANK NA	MAY2026-396	Napa Auto --Himes--Tire carriers t	05/19/2026	840.00	840.00	05/31/2026
31500	UMB BANK NA	MAY2026-397	Xcel--Account--Gas/Electricity - E	05/22/2026	.41	.41	05/31/2026
31500	UMB BANK NA	MAY2026-398	Xcel--Account--Gas/Electricity - E	05/22/2026	3.46	3.46	05/31/2026
31500	UMB BANK NA	MAY2026-399	Xcel--Account--Gas/Electricity - E	05/22/2026	4.56	4.56	05/31/2026
31500	UMB BANK NA	MAY2026-4	At&t --Socks--Erin Socks FAP GM	05/04/2026	70.00	70.00	05/31/2026
31500	UMB BANK NA	MAY2026-40	Caselle Llc--Kender--Caselle Mon	05/06/2026	4,425.00	4,425.00	05/31/2026
31500	UMB BANK NA	MAY2026-400	Xcel--Account--Gas/Electricity - E	05/22/2026	18.85	18.85	05/31/2026
31500	UMB BANK NA	MAY2026-401	Xcel--Account--Gas/Electricity - E	05/22/2026	22.42	22.42	05/31/2026
31500	UMB BANK NA	MAY2026-402	Xcel--Account--Gas/Electricity - E	05/22/2026	36.39	36.39	05/31/2026
31500	UMB BANK NA	MAY2026-403	Xcel--Account--Gas/Electricity - E	05/22/2026	103.81	103.81	05/31/2026
31500	UMB BANK NA	MAY2026-404	Xcel--Account--Gas/Electricity - E	05/22/2026	207.40	207.40	05/31/2026
31500	UMB BANK NA	MAY2026-405	Xcel--Account--Gas/Electricity - E	05/22/2026	357.70	357.70	05/31/2026
31500	UMB BANK NA	MAY2026-406	Xcel--Account--Gas/Electricity - E	05/22/2026	1.70	1.70	05/31/2026
31500	UMB BANK NA	MAY2026-407	Xcel--Account--Gas/Electricity - E	05/22/2026	77.10	77.10	05/31/2026
31500	UMB BANK NA	MAY2026-408	Xcel--Account--Gas/Electricity - E	05/22/2026	80.14	80.14	05/31/2026
31500	UMB BANK NA	MAY2026-409	Frisco Sanitation--Kender--Frisco	05/05/2026	372.50	372.50	05/31/2026
31500	UMB BANK NA	MAY2026-41	Ccsi Efax Corporate--Gajewski--ef	05/12/2026	39.99	39.99	05/31/2026
31500	UMB BANK NA	MAY2026-410	Comcast --Jones--VIC internet/ph	05/12/2026	547.50	547.50	05/31/2026
31500	UMB BANK NA	MAY2026-411	Comcast --Jones--Internet VIC	05/25/2026	105.92	105.92	05/31/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
31500	UMB BANK NA	MAY2026-412	Amazon --Holley--dolly	04/30/2026	56.43	56.43	05/31/2026
31500	UMB BANK NA	MAY2026-413	Amazon --Holley--refund for velvet	05/13/2026	18.00-	18.00-	05/31/2026
31500	UMB BANK NA	MAY2026-414	Cloud Cover Music--Holley--cloud	05/02/2026	18.95	18.95	05/31/2026
31500	UMB BANK NA	MAY2026-415	Vistaprint--Broadbent--Business c	05/13/2026	15.41	15.41	05/31/2026
31500	UMB BANK NA	MAY2026-416	Vistaprint--Broadbent--Business c	05/13/2026	15.41	15.41	05/31/2026
31500	UMB BANK NA	MAY2026-417	Vistaprint--Broadbent--Business c	05/13/2026	15.41	15.41	05/31/2026
31500	UMB BANK NA	MAY2026-418	Vistaprint--Broadbent--Business c	05/13/2026	15.41	15.41	05/31/2026
31500	UMB BANK NA	MAY2026-419	Xcel--Account--Gas/Electricity - OI	05/22/2026	619.69	619.69	05/31/2026
31500	UMB BANK NA	MAY2026-42	Duo*com--Gajewski--DUO 2 facto	05/15/2026	180.00	180.00	05/31/2026
31500	UMB BANK NA	MAY2026-420	Xcel--Account--Gas/Electricity - OI	05/04/2026	738.69	738.69	05/31/2026
31500	UMB BANK NA	MAY2026-421	Properly Cleaning--Schleifer--VIC	05/18/2026	1,660.00	1,660.00	05/31/2026
31500	UMB BANK NA	MAY2026-422	P4 Services Inc.--Holley--window	05/22/2026	262.65	262.65	05/31/2026
31500	UMB BANK NA	MAY2026-423	Lowe's --Ventrella--Irrigation suppl	05/21/2026	11.16	11.16	05/31/2026
31500	UMB BANK NA	MAY2026-424	Lowe's --Walters--hardware for me	05/16/2026	20.90	20.90	05/31/2026
31500	UMB BANK NA	MAY2026-425	Lowe's --Ventrella--Hardware for	04/28/2026	22.98	22.98	05/31/2026
31500	UMB BANK NA	MAY2026-426	Lowe's --Hutchinson--concrete for	05/14/2026	27.92	27.92	05/31/2026
31500	UMB BANK NA	MAY2026-427	Lowe's --Walters--graffitti remover	05/07/2026	27.96	27.96	05/31/2026
31500	UMB BANK NA	MAY2026-428	Lowe's --McCay--trimmer string for	05/19/2026	36.86	36.86	05/31/2026
31500	UMB BANK NA	MAY2026-429	Lowe's --Ventrella--100 ft pipe irrig	05/19/2026	69.80	69.80	05/31/2026
31500	UMB BANK NA	MAY2026-43	Https://Scribe.How--Gajewski--IT	05/24/2026	85.00	85.00	05/31/2026
31500	UMB BANK NA	MAY2026-430	Lowe's --Ventrella--Weed and fees	05/18/2026	427.36	427.36	05/31/2026
31500	UMB BANK NA	MAY2026-431	Rainmaster--Johnsen--I Central M	05/26/2026	80.98	80.98	05/31/2026
31500	UMB BANK NA	MAY2026-432	Rocky Top Resources--Collins--M	05/27/2026	758.73	758.73	05/31/2026
31500	UMB BANK NA	MAY2026-433	Wal-Mart --Hutchinson--top soil for	05/12/2026	20.64	20.64	05/31/2026
31500	UMB BANK NA	MAY2026-434	Lowe's --Sovine--4x4x8 lumber for	05/13/2026	24.18	24.18	05/31/2026
31500	UMB BANK NA	MAY2026-435	Lowe's --Henkel--Chainsaw, chaps	05/10/2026	520.84	520.84	05/31/2026
31500	UMB BANK NA	MAY2026-436	Sp Discstore--Henkel--Permanent	05/17/2026	59.98	59.98	05/31/2026
31500	UMB BANK NA	MAY2026-437	United Volleyball Supply--Socks--	05/08/2026	1,000.00	1,000.00	05/31/2026
31500	UMB BANK NA	MAY2026-438	Wal-Mart --Henkel--Volley ball tent	05/23/2026	23.76	23.76	05/31/2026
31500	UMB BANK NA	MAY2026-439	Maxwell Medals And Award--Pierc	04/30/2026	478.69	478.69	05/31/2026
31500	UMB BANK NA	MAY2026-44	Insight Public Sector--Gajewski--A	05/23/2026	4,590.25	4,590.25	05/31/2026
31500	UMB BANK NA	MAY2026-440	Maxwell Medals And Award--Pierc	04/30/2026	478.70	478.70	05/31/2026
31500	UMB BANK NA	MAY2026-441	Maxwell Medals And Award--Pierc	04/30/2026	478.69	478.69	05/31/2026
31500	UMB BANK NA	MAY2026-442	Sockguy--Pierce--Socks for registr	05/21/2026	1,330.29	1,330.29	05/31/2026
31500	UMB BANK NA	MAY2026-443	Colorado Creative --Agee--Registr	04/29/2026	213.48	213.48	05/31/2026
31500	UMB BANK NA	MAY2026-444	Amazon --Theiss--pontoon boat C	05/07/2026	23.74	23.74	05/31/2026
31500	UMB BANK NA	MAY2026-445	Wal-Mart --Brown--SHARPIES, E	05/07/2026	140.91	140.91	05/31/2026
31500	UMB BANK NA	MAY2026-446	Amazon --Theiss--LATEX GLOVE	05/12/2026	69.49	69.49	05/31/2026
31500	UMB BANK NA	MAY2026-447	Hd Supply Facilities--Brown--100	05/19/2026	50.59	50.59	05/31/2026
31500	UMB BANK NA	MAY2026-448	Hd Supply Facilities--Brown--100	05/19/2026	53.12	53.12	05/31/2026
31500	UMB BANK NA	MAY2026-449	Ifurnish--Snyder--Office Chair for	05/01/2026	409.99	409.99	05/31/2026
31500	UMB BANK NA	MAY2026-45	Microsoft--Gajewski--microsoft se	05/09/2026	211.54	211.54	05/31/2026
31500	UMB BANK NA	MAY2026-450	Ifurnish--Snyder--Outdoor furnitur	05/01/2026	4,649.85	4,649.85	05/31/2026
31500	UMB BANK NA	MAY2026-451	Lowe's --Hogeman--Tools for shop	05/17/2026	176.00	176.00	05/31/2026
31500	UMB BANK NA	MAY2026-452	Napa Auto --Hogeman--Thread se	05/17/2026	20.99	20.99	05/31/2026
31500	UMB BANK NA	MAY2026-453	epic Print Pros--Brown--100 trailer	05/27/2026	42.50	42.50	05/31/2026
31500	UMB BANK NA	MAY2026-454	ship Supplies--Lope--Wobble Boar	05/15/2026	577.35	577.35	05/31/2026
31500	UMB BANK NA	MAY2026-455	Wal-Mart --Brown--Heavy Duty sta	05/13/2026	27.96	27.96	05/31/2026
31500	UMB BANK NA	MAY2026-456	Wal-Mart --Brown--RACK FOR CL	05/07/2026	88.06	88.06	05/31/2026
31500	UMB BANK NA	MAY2026-457	At&t --Jones--Marina cell phones,	05/13/2026	366.05	366.05	05/31/2026
31500	UMB BANK NA	MAY2026-458	Centurylink Lumen--Jones--Marin	05/05/2026	190.12	190.12	05/31/2026
31500	UMB BANK NA	MAY2026-459	Comcast --Jones--Marina Internet/	05/12/2026	775.65	775.65	05/31/2026
31500	UMB BANK NA	MAY2026-46	chatgpt Subscription--Gajewski--O	05/24/2026	20.00	20.00	05/31/2026
31500	UMB BANK NA	MAY2026-460	Comcast --Jones--Marina Internet	05/25/2026	105.92	105.92	05/31/2026
31500	UMB BANK NA	MAY2026-461	Boats.Net--Hogeman--Prop hub fo	05/14/2026	88.31	88.31	05/31/2026
31500	UMB BANK NA	MAY2026-462	Napa Auto --Souleret--battery	05/05/2026	133.66	133.66	05/31/2026
31500	UMB BANK NA	MAY2026-463	Napa Auto --Souleret--batteries fo	05/18/2026	240.60	240.60	05/31/2026
31500	UMB BANK NA	MAY2026-464	Piranha Propellers--Hogeman--Pr	04/29/2026	161.00	161.00	05/31/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
31500	UMB BANK NA	MAY2026-465	Wal-Mart --Hogeman--Wiper blad	05/18/2026	39.72	39.72	05/31/2026
31500	UMB BANK NA	MAY2026-466	Amazon --Hogeman--Floating key	05/17/2026	16.48	16.48	05/31/2026
31500	UMB BANK NA	MAY2026-467	Amazon --Theiss--boat names, C	05/07/2026	168.50	168.50	05/31/2026
31500	UMB BANK NA	MAY2026-468	Napa Auto --Souleret--batteries fo	05/08/2026	240.60	240.60	05/31/2026
31500	UMB BANK NA	MAY2026-469	Wal-Mart --Hogeman--Fire extingu	05/18/2026	22.47	22.47	05/31/2026
31500	UMB BANK NA	MAY2026-47	Godaddy--Gajewski--SSL certifica	05/20/2026	239.98	239.98	05/31/2026
31500	UMB BANK NA	MAY2026-470	Garmin--Hogeman--Subscription f	05/12/2026	101.99	101.99	05/31/2026
31500	UMB BANK NA	MAY2026-471	Dunkin --Snyder--Donuts for retur	05/05/2026	18.62	18.62	05/31/2026
31500	UMB BANK NA	MAY2026-472	Safeway --Snyder--Breakfast for r	05/04/2026	124.06	124.06	05/31/2026
31500	UMB BANK NA	MAY2026-473	Safeway --Snyder--Food & Bever	05/19/2026	202.88	202.88	05/31/2026
31500	UMB BANK NA	MAY2026-474	Safeway --Snyder--Breakfast for n	05/17/2026	452.55	452.55	05/31/2026
31500	UMB BANK NA	MAY2026-475	Dry Box Inc --Snyder--Monthly Ma	05/20/2026	154.50	154.50	05/31/2026
31500	UMB BANK NA	MAY2026-476	all Stars Ink & Threads--Theiss--F	05/21/2026	370.00	370.00	05/31/2026
31500	UMB BANK NA	MAY2026-477	all Stars Ink & Threads--Theiss--F	05/20/2026	507.75	507.75	05/31/2026
31500	UMB BANK NA	MAY2026-478	all Stars Ink & Threads--Theiss--F	05/21/2026	589.75	589.75	05/31/2026
31500	UMB BANK NA	MAY2026-479	all Stars Ink & Threads--Theiss--F	05/21/2026	1,166.50	1,166.50	05/31/2026
31500	UMB BANK NA	MAY2026-48	Insight Public Sector--Gajewski--a	05/12/2026	12,387.95	12,387.95	05/31/2026
31500	UMB BANK NA	MAY2026-480	all Stars Ink & Threads--Theiss--F	05/21/2026	2,561.50	2,561.50	05/31/2026
31500	UMB BANK NA	MAY2026-481	hookfish Llc--Theiss--sublimated L	05/20/2026	986.46	986.46	05/31/2026
31500	UMB BANK NA	MAY2026-482	mickeys Trophy Shop--Barrick--20	04/30/2026	265.12	265.12	05/31/2026
31500	UMB BANK NA	MAY2026-483	Centurylink Lumen--Jones--Ether	05/05/2026	35.57	35.57	05/31/2026
31500	UMB BANK NA	MAY2026-484	Frisco Sanitation--Kender--Frisco	05/05/2026	317.50	317.50	05/31/2026
31500	UMB BANK NA	MAY2026-485	Xcel--Account--Gas/Electric Frisc	05/22/2026	.30	.30	05/31/2026
31500	UMB BANK NA	MAY2026-486	Xcel--Account--Gas/Electricity - M	05/22/2026	.46	.46	05/31/2026
31500	UMB BANK NA	MAY2026-487	Xcel--Account--Gas/Electric Frisc	05/22/2026	2.43	2.43	05/31/2026
31500	UMB BANK NA	MAY2026-488	Xcel--Account--Gas/Electric Frisc	05/22/2026	13.42	13.42	05/31/2026
31500	UMB BANK NA	MAY2026-489	Xcel--Account--Gas/Electricity - M	05/22/2026	20.71	20.71	05/31/2026
31500	UMB BANK NA	MAY2026-49	Zoom.Com --Campbell--Zoom mo	05/10/2026	10.00	10.00	05/31/2026
31500	UMB BANK NA	MAY2026-490	Xcel--Account--Gas/Electric Frisc	05/22/2026	110.39	110.39	05/31/2026
31500	UMB BANK NA	MAY2026-491	Xcel--Account--Gas/Electricity - Fr	05/22/2026	908.72	908.72	05/31/2026
31500	UMB BANK NA	MAY2026-492	Properly Cleaning--Snyder--Month	05/05/2026	540.00	540.00	05/31/2026
31500	UMB BANK NA	MAY2026-493	Wal-Mart --Brown--DISH SOAP, D	05/07/2026	93.76	93.76	05/31/2026
31500	UMB BANK NA	MAY2026-494	Campbell Scientific, Inc.--Theiss--	04/28/2026	150.00	150.00	05/31/2026
31500	UMB BANK NA	MAY2026-495	Spotify --Theiss--Spotify- monthly	05/25/2026	20.58	20.58	05/31/2026
31500	UMB BANK NA	MAY2026-496	all Stars Ink & Threads--Theiss--F	05/21/2026	443.00	443.00	05/31/2026
31500	UMB BANK NA	MAY2026-497	all Stars Ink & Threads--Theiss--F	05/21/2026	1,457.15	1,457.15	05/31/2026
31500	UMB BANK NA	MAY2026-498	Johnson Outdoor Wtrcraft--Theiss	05/04/2026	1,134.99	1,134.99	05/31/2026
31500	UMB BANK NA	MAY2026-499	Sun Bum--Brown--Sun Bum Suns	05/20/2026	800.28	800.28	05/31/2026
31500	UMB BANK NA	MAY2026-5	At&t --Jones--Rec and PD phones	05/13/2026	1,877.33	1,877.33	05/31/2026
31500	UMB BANK NA	MAY2026-50	Zoom.Com--Campbell--Zoom mo	05/10/2026	100.00	100.00	05/31/2026
31500	UMB BANK NA	MAY2026-500	Surf Technicians Llc--Theiss--SUP	05/05/2026	650.00	650.00	05/31/2026
31500	UMB BANK NA	MAY2026-501	Grainger--Hogeman--Drain hose f	05/27/2026	77.33	77.33	05/31/2026
31500	UMB BANK NA	MAY2026-502	Amazon --Snyder--Mooring Tags t	05/08/2026	28.99	28.99	05/31/2026
31500	UMB BANK NA	MAY2026-503	Grainger--Hogeman--Tools for ass	05/18/2026	47.24	47.24	05/31/2026
31500	UMB BANK NA	MAY2026-504	Grainger--Hogeman--Screw tips f	05/05/2026	56.87	56.87	05/31/2026
31500	UMB BANK NA	MAY2026-505	Grainger--Hogeman--Tools for ass	05/18/2026	134.22	134.22	05/31/2026
31500	UMB BANK NA	MAY2026-51	Amazon --Gajewski--Tom Fisher e	05/02/2026	89.99	89.99	05/31/2026
31500	UMB BANK NA	MAY2026-52	Colorado Municipal League--Jone	05/05/2026	530.00	530.00	05/31/2026
31500	UMB BANK NA	MAY2026-53	Amazon --Broadbent--Restock of	05/04/2026	29.99	29.99	05/31/2026
31500	UMB BANK NA	MAY2026-54	Safeway --Campbell--TOWN COU	04/28/2026	21.97	21.97	05/31/2026
31500	UMB BANK NA	MAY2026-55	Safeway --Broadbent--TC dinner	05/12/2026	23.06	23.06	05/31/2026
31500	UMB BANK NA	MAY2026-56	Safeway --Broadbent--TC dinner	05/26/2026	24.93	24.93	05/31/2026
31500	UMB BANK NA	MAY2026-57	Safeway --Broadbent--Cocktail na	04/27/2026	32.47	32.47	05/31/2026
31500	UMB BANK NA	MAY2026-58	Safeway --Broadbent--TC dinner c	04/28/2026	223.81	223.81	05/31/2026
31500	UMB BANK NA	MAY2026-59	summit County Signs--Broadbent-	05/11/2026	39.00	39.00	05/31/2026
31500	UMB BANK NA	MAY2026-6	Centurylink Lumen--Jones--Voice	05/01/2026	16.18	16.18	05/31/2026
31500	UMB BANK NA	MAY2026-60	Which Wich --Broadbent--TC dinn	05/13/2026	369.04	369.04	05/31/2026
31500	UMB BANK NA	MAY2026-61	kemosabe--Broadbent--TC dinner	04/28/2026	840.00	840.00	05/31/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
31500	UMB BANK NA	MAY2026-62	Vistaprint--Broadbent--tax refund f	05/08/2026	.68-	.68-	05/31/2026
31500	UMB BANK NA	MAY2026-63	Vistaprint--Broadbent--Updated bu	05/13/2026	19.88	19.88	05/31/2026
31500	UMB BANK NA	MAY2026-64	Wholefds --Broadbent--TC dinner	05/12/2026	10.99	10.99	05/31/2026
31500	UMB BANK NA	MAY2026-65	cgfoa--Kender--CGFOA members	05/04/2026	65.00	65.00	05/31/2026
31500	UMB BANK NA	MAY2026-66	Amazon --Broadbent--New phone	05/06/2026	6.83	6.83	05/31/2026
31500	UMB BANK NA	MAY2026-67	Amazon --Kender--Calendar for of	05/12/2026	12.99	12.99	05/31/2026
31500	UMB BANK NA	MAY2026-68	Amazon --Kender--lnk for check p	05/12/2026	146.89	146.89	05/31/2026
31500	UMB BANK NA	MAY2026-69	Vistaprint--Broadbent--tax refund f	05/08/2026	.68-	.68-	05/31/2026
31500	UMB BANK NA	MAY2026-7	Centurylink Lumen--Jones--Ether	05/05/2026	862.93	862.93	05/31/2026
31500	UMB BANK NA	MAY2026-70	Cccma--Jones--Tom's yearly dues	05/15/2026	525.00	525.00	05/31/2026
31500	UMB BANK NA	MAY2026-71	Colorado Municipal Clerks--Camp	05/14/2026	1,340.00	1,340.00	05/31/2026
31500	UMB BANK NA	MAY2026-72	Ccsi Efax Corporate--Gajewski--R	05/19/2026	104.79-	104.79-	05/31/2026
31500	UMB BANK NA	MAY2026-73	Gaylord Rockies--Fette--parking f	05/14/2026	21.99	21.99	05/31/2026
31500	UMB BANK NA	MAY2026-74	Maverik --Fette--Gas for Town Car	05/14/2026	19.67	19.67	05/31/2026
31500	UMB BANK NA	MAY2026-75	Starbucks --Zablocki--Starbucks -	05/18/2026	45.00	45.00	05/31/2026
31500	UMB BANK NA	MAY2026-76	Subway --Zablocki--HR mtg suppli	05/19/2026	27.38	27.38	05/31/2026
31500	UMB BANK NA	MAY2026-77	Google --Agee--Recruitment ads	05/01/2026	442.74	442.74	05/31/2026
31500	UMB BANK NA	MAY2026-78	Swift Communications--Zablocki--	05/15/2026	1,158.70	1,158.70	05/31/2026
31500	UMB BANK NA	MAY2026-79	Costco --Edwards--Food for all sta	05/17/2026	147.61	147.61	05/31/2026
31500	UMB BANK NA	MAY2026-8	Comcast --Jones--Town and rec l	05/12/2026	3,263.27	3,263.27	05/31/2026
31500	UMB BANK NA	MAY2026-80	Wal-Mart --Edwards--Food and su	05/17/2026	130.36	130.36	05/31/2026
31500	UMB BANK NA	MAY2026-81	Wal-Mart --Edwards--Food for all	05/17/2026	65.20	65.20	05/31/2026
31500	UMB BANK NA	MAY2026-82	Hyatt Regency --Agee--Parking fo	05/27/2026	19.00	19.00	05/31/2026
31500	UMB BANK NA	MAY2026-83	epic Print Pros--Holley--summer e	04/30/2026	57.00	57.00	05/31/2026
31500	UMB BANK NA	MAY2026-84	epic Print Pros--Agee--Large sum	05/20/2026	363.85	363.85	05/31/2026
31500	UMB BANK NA	MAY2026-85	Swift Communications--Harper--Di	05/15/2026	2,282.80	2,282.80	05/31/2026
31500	UMB BANK NA	MAY2026-86	Godaddy--Agee--Domain renewal	05/26/2026	12.19	12.19	05/31/2026
31500	UMB BANK NA	MAY2026-87	Tinypng--Agee--Website email opt	05/04/2026	2.12	2.12	05/31/2026
31500	UMB BANK NA	MAY2026-88	downtown Colorado--Gorham--Do	05/01/2026	361.89	361.89	05/31/2026
31500	UMB BANK NA	MAY2026-89	Butterhorn Bakery--Kent--Building	05/14/2026	50.10	50.10	05/31/2026
31500	UMB BANK NA	MAY2026-9	Comcast --Jones--TH, Rec, PD, a	05/25/2026	847.29	847.29	05/31/2026
31500	UMB BANK NA	MAY2026-90	Vistaprint--Broadbent--tax refund f	05/08/2026	.68-	.68-	05/31/2026
31500	UMB BANK NA	MAY2026-91	Wal-Mart --Jackson--Red Light He	05/04/2026	24.43	24.43	05/31/2026
31500	UMB BANK NA	MAY2026-92	Wholefds --Kent--ComDev Staff S	05/13/2026	104.44	104.44	05/31/2026
31500	UMB BANK NA	MAY2026-93	Column Public Notice--Jackson--P	05/22/2026	29.48	29.48	05/31/2026
31500	UMB BANK NA	MAY2026-94	Swift Communications--Jackson--	05/19/2026	227.43	227.43	05/31/2026
31500	UMB BANK NA	MAY2026-95	peppinos Pizza --Jackson--Food f	05/20/2026	176.96	176.96	05/31/2026
31500	UMB BANK NA	MAY2026-96	Rebel Sports--Crawford--Spring R	05/14/2026	50.00	50.00	05/31/2026
31500	UMB BANK NA	MAY2026-97	Safeway --Crawford--Spring 2026	05/14/2026	49.92	49.92	05/31/2026
31500	UMB BANK NA	MAY2026-98	Xcel--Account--Electricity - EV Ch	05/22/2026	3.25	3.25	05/31/2026
31500	UMB BANK NA	MAY2026-99	Xcel--Account--Electricity - EV Ch	05/22/2026	6.59	6.59	05/31/2026

Total UMB BANK NA:

193,720.99 193,720.99

UNIVERSITY OF COLORADO BOULDER

31710	UNIVERSITY OF COLORADO B	060012026	Student ID: 111989775 Jacob Kni	06/01/2026	1,500.00	1,500.00	06/03/2026
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Total UNIVERSITY OF COLORADO BOULDER:

1,500.00 1,500.00

UPPER CASE PRINTING, INK.

31800	UPPER CASE PRINTING, INK.	4477	Utility bill and envelope	06/01/2026	330.25	330.25	06/11/2026
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Total UPPER CASE PRINTING, INK.:

330.25 330.25

USDA FOREST SERVICE

31891	USDA FOREST SERVICE	BF021510AG2	Actual use for Run the Rockies an	06/03/2026	3,367.26	3,367.26	06/03/2026
31891	USDA FOREST SERVICE	BF021510AG2	Actual use for Run the Rockies an	06/03/2026	48.75	48.75	06/03/2026

Vendor	Vendor Name	Invoice Number	Description	Invoice Date	Net Invoice Amount	Amount Paid	Date Paid
Total USDA FOREST SERVICE:					3,416.01	3,416.01	
UTILITY NOTIFICATION CENTER CO							
31930	UTILITY NOTIFICATION CENTE	226050698	Utility Locating Service Monthly Bi	05/31/2026	189.12	189.12	06/11/2026
Total UTILITY NOTIFICATION CENTER CO:					189.12	189.12	
VERMONT SYSTEMS							
32135	VERMONT SYSTEMS	VS020825	Monthly registration software fees	06/01/2026	559.13	559.13	06/03/2026
32135	VERMONT SYSTEMS	VS020825	Monthly registration software fees	06/01/2026	279.56	279.56	06/03/2026
32135	VERMONT SYSTEMS	VS020825	Monthly registration software fees	06/01/2026	279.57	279.57	06/03/2026
Total VERMONT SYSTEMS:					1,118.26	1,118.26	
VINE STREET SOCIAL							
32171	VINE STREET SOCIAL	005 VSS	July 4th Frisco Arts & Culture Cou	06/12/2026	1,000.00	1,000.00	06/18/2026
Total VINE STREET SOCIAL:					1,000.00	1,000.00	
WALKER'S BAIT II							
32430	WALKER'S BAIT II	52081	32 containers on worms for retail r	05/28/2026	96.00	96.00	06/03/2026
Total WALKER'S BAIT II:					96.00	96.00	
ZACHARY ALAN CLARK							
33469	ZACHARY ALAN CLARK	000042	History Day music deposit	05/27/2026	2,000.00	2,000.00	06/03/2026
Total ZACHARY ALAN CLARK:					2,000.00	2,000.00	
Grand Totals:					854,073.31	850,854.01	

Dated: _____

Finance Director: _____

Dated: _____

Accountant: _____

Report Criteria:

Detail report.

Invoices with totals above \$0.00 included.

Paid and unpaid invoices included.

P Card Charges 6.28.26

Transaction Date	Supplier Name	Transaction Amount	GL Coding	Transaction Description
06/19/2026	2pitney Bowes Leasing	\$ 408.99	10-1115-4202	Lease payment for mail machine
06/01/2026	3cma Onlin* Inv-5902	\$ 845.00	10-1118-4210	Membership in 3CMA- The City-County Communications & Marketing Association
06/22/2026	5280 Elevated, Inc.	\$ 1,000.00	10-1118-4265	Getaways destination email for summer marketing
06/10/2026	Abbey's Coffee	\$ 173.40	10-1110-4233	Coffee purchase for all of TH, HR events, Council, Arts etc. Had sales tax on it then refunded.
06/10/2026	Abbey's Coffee	\$ (173.40)	10-1110-4233	Coffee purchase for all of TH, HR events, Council, Arts etc. Refunded due to sales tax.
06/10/2026	Abbey's Coffee	\$ 184.00	10-1110-4233	Coffee purchase for all of TH, HR events, Council, Arts etc. Refunded due to sales tax.
06/25/2026	Allied Security Group In	\$ 1,150.80	10-1132-4207	Town wide fire alarm monitoring
06/24/2026	Alpine Lumber 33	\$ 1,984.76	10-1160-4409	Concrete for gate posts and disc golf tee pad, 6x6 gate posts, and sono tubes for concrete
06/11/2026	AlSCO Inc.	\$ 382.42	10-1160-4477	Rug cleaning service for Slope side and Day lodge
06/11/2026	AlSCO Inc.	\$ 519.87	10-1125-4477	AlSCO rug cleaning
05/29/2026	AlSCO Inc.	\$ 392.26	10-1121-4250	April and May 2026 floor mats
06/23/2026	Amazon Mark* Ru6x181a3	\$ 118.47	80-8001-4233	Bike locks for guests to borrow, page prtectors for FAQ binder,
06/04/2026	Amazon Mark* Te2wi5bw3	\$ 141.39	10-1121-4233	Evidence envelopes and copy paper for PD
06/22/2026	Amazon Mark* Xy6cg4an3	\$ 73.75	80-8001-4233	Dog treats, paper towels, fly swatters
06/19/2026	Amazon Mktp	\$ 39.90	10-1125-4205	Lavalier recording mics for lectures as needed
06/19/2026	Amazon Mktp	\$ 70.97	10-1125-4890	Crayons and markers for field trips and history day crafts
06/13/2026	Amazon Mktp	\$ 299.10	10-1125-4890	Pyrite for history day and field trips
06/03/2026	Amazon Mktp	\$ 56.87	10-1125-4233	New first aid kit and acrylic bonder
06/03/2026	Amazon Mktp	\$ 94.19	10-1125-4890	Supplies for history day and kids watercolor
06/22/2026	Amazon Mktp	\$ 59.44	90-9000-4201	New table clothes/linens for Flex Space rentals
06/19/2026	Amazon Mktp	\$ 181.76	90-9000-4201	New table clothes/linens for Flex Space rentals. Size 2
06/18/2026	Amazon Mktp	\$ 49.90	90-9000-4201	New table clothes/linens for Flex Space rentals. Size 3
06/16/2026	Amazon Mktp	\$ 79.78	10-1110-4233	Restock of popcorn
06/16/2026	Amazon Mktp	\$ 69.26	10-1111-4229	Restock of Council snacks
06/15/2026	Amazon Mktp	\$ 27.45	10-1111-4229	Restock of Council snacks
06/08/2026	Amazon Mktp	\$ 103.42	10-1111-4229	Personal purchase, refunded to town
06/18/2026	Amazon Mktp	\$ 15.95	90-9000-4201	Watch your step grip tape and watch your step metal signs
06/18/2026	Amazon Mktp	\$ 31.98	90-9000-4201	Watch your step signs
06/15/2026	Amazon Mktp	\$ 115.90	90-9000-4201	2 BROCHURE HOLDERS FOR THE PADDLE SHACK.
06/01/2026	Amazon Mktp	\$ 57.65	10-1150-4605	Ice packs for youth camps
06/01/2026	Amazon Mktp	\$ 286.04	10-1150-4605	Art materials, reusable ice packs, science materials for youth camps
06/26/2026	Amazon Mktp	\$ 1,308.90	10-1130-4270	15 count 5lb fire extinguishers w/ HD bracket for trucks and equipment
06/26/2026	Amazon Mktp	\$ 749.85	10-1130-4270	2.5lb Fire Extinguishers for fleet vehicles
06/22/2026	Amazon Mktp	\$ 31.99	10-1133-4205	Propane tank mounts for fleet trucks
06/03/2026	Amazon Mktp	\$ 57.23	10-1133-4205	Exterior DOT inspection stickers for DOT Trucks and Equipment
06/04/2026	Amazon Mktp	\$ 65.25	10-1130-4233	Markers, pens, notebooks for the office
06/18/2026	Amazon Mktp	\$ 33.96	10-1160-4225	Canned gatorade for retail sales
06/18/2026	Amazon Mktp	\$ 39.99	10-1160-4207	Solar string lights
06/18/2026	Amazon Mktp	\$ 41.69	10-1160-4207	Brochure holders for day lodge exterior
06/17/2026	Amazon Mktp	\$ 144.98	10-1160-4207	Stanchions for day lodge
06/23/2026	Amazon Mktp	\$ 31.05	90-9000-4892	Spark plugs for work order
06/23/2026	Amazon Mktp	\$ 20.35	90-9000-4201	Nitrile gloves
06/23/2026	Amazon Mktp	\$ 42.43	90-9000-4201	Nitrile gloves and boat hook for marina boat
06/25/2026	Amazon Mktp	\$ 196.77	80-8004-4589	Fertilizer for Main St flowers
06/19/2026	Amazon Mktp	\$ 629.65	10-1131-4403	Colorado flag for 4th of July
06/17/2026	Amazon Mktp	\$ 123.96	80-8003-4882	Straps and sting lights for Rock the Dock Show
06/13/2026	Amazon Mktp	\$ 272.42	10-1150-4605	Jump ropes, door chimes, timers, and spooner boards for Fun Club
06/10/2026	Amazon Mktp	\$ 10.74	10-1121-4233	Plaque for 30 year recognition
05/30/2026	Amazon Mktp	\$ 73.88	10-1121-4270	Police and name patches
06/23/2026	Amazon Mktp	\$ 63.95	10-1132-4207	Drain service supplies
06/04/2026	Amazon Mktp	\$ 55.00	10-1160-4225	Water cooler for the team truck
06/21/2026	Amazon Mktp	\$ 230.37	90-9000-4891	Captain hats
06/21/2026	Amazon Mktp	\$ 58.96	90-9000-4201	Sunscreen for staff, grip tape for the dock, flags for twq boats
05/31/2026	Amazon Mktp	\$ 42.45	90-9000-4208	CL# stickers for Pontoon boats
06/07/2026	Amazon Mktp	\$ 101.66	10-1125-4894	Archaeology Camp activity materials
06/09/2026	Amazon Mktplace Pmts	\$ (15.88)	10-1130-4233	Refund on pens and dry erase markers
06/04/2026	Amazon Mktplace Pmts	\$ (7.99)	10-1160-4221	Amazon refund for code locks. Size was incorrect.
06/02/2026	Amazon Mktplace Pmts	\$ (79.77)	90-9000-4201	Garage door openers refund
06/02/2026	Amazon Mktplace Pmts	\$ (79.77)	90-9000-4201	Garage door openers refund
05/30/2026	Amazon Reta* Ts9kl87x3	\$ 16.09	90-9000-4205	Velcro for pontoon boats
06/22/2026	Amazon.Com*3c04j38m3	\$ 79.34	10-1110-4233	Restock of disinfecting wipes & tissues for TH
06/19/2026	Amazon.Com*h55eu4743	\$ 44.98	10-1132-4207	Ceiling tile tool for council chambers
06/03/2026	Amazon.Com*np0251go3	\$ 62.84	10-1114-4233	Office supplies
06/19/2026	Amazon.Com*o135g88i3	\$ 97.98	10-1110-4233	Restock of printer paper for TH
06/15/2026	American Association For	\$ 176.00	10-1125-4210	Annual membership fee to the American Association for State and Local History
06/23/2026	Americas Belting Indus	\$ 229.76	10-1160-4205	Rivets for splicing magic carpet belts together.
06/23/2026	Americas Belting Indus	\$ 105.16	10-1160-4205	Materials for splicing magic carpet belt
06/18/2026	Americas Belting Indus	\$ 6,296.65	10-1160-4205	Belt cutting device, rivet bracket kit, 1 splice
06/08/2026	At&t Bill Payment	\$ 70.00	10-1110-4203	May phone reimbursement
06/13/2026	At&t Mobility Epay	\$ 1,889.61	10-1110-4203	Pd and Town Hall cell phones and car phones
06/13/2026	At&t Mobility Epay	\$ 393.45	90-9000-4203	Marina cell phones
06/13/2026	Autonation Dodge Ram D	\$ 1,316.67	10-1133-4205	Autonation Dodge electrical repair for PD 25-02. Two part repair with partial warranty coverage.
06/01/2026	Autostar Subaru Of Silver	\$ 404.13	10-1133-4205	PD Cruiser 25-02 Electrical Diag
06/01/2026	Autostar Subaru Of Silver	\$ 404.13	10-1133-4205	Duplicate charge receipt same as first. Disputed.
06/26/2026	Big O Tires 6279	\$ 987.96	10-1133-4205	Replacement tires for van 15-02
06/01/2026	Bil*iconix Llc	\$ 133.88	10-1160-4270	Embroidery uniform shirts x2
06/08/2026	Blackhawk Equipment Corp	\$ (422.44)	10-1133-4205	Sullair compressor parts refund due to tax
06/08/2026	Blackhawk Equipment Corp	\$ 381.00	10-1133-4205	Sullair compressor parts no tax
06/19/2026	Boats.Net	\$ 3,575.54	90-9000-4892	Gearcase and water pump for work order
06/02/2026	Brp US Inc	\$ 302.48	90-9000-4201	Bulk fuel line
06/02/2026	Brp US Inc	\$ 274.72	90-9000-4210	Bossweb service charge
06/17/2026	Carquest 3948	\$ 136.55	10-1133-4205	Oil Filters, Oil, someone used the wrong card by accident
06/10/2026	Ccsi Efax Corporate	\$ 39.99	10-1110-4702	Efax web fax for HR Dept.
05/28/2026	Ccsi Efax Corporate	\$ (39.99)	10-1110-4702	Web based fax service for HR Department

06/08/2026	Centurylink Lumen	\$	190.12	90-9000-4203	Marina Ethernet
06/08/2026	Centurylink Lumen	\$	35.57	90-9000-4401	Ethernet Marina Lift for water
06/08/2026	Centurylink Lumen	\$	508.20	40-4000-4203	Ethernet Water Department and wells
06/08/2026	Centurylink Lumen	\$	921.66	10-1110-4203	Ethernet Town Hall and Rec
05/31/2026	Centurylink Lumen	\$	7.72	10-1110-4203	Long Distance TH
06/16/2026	Ces 307	\$	12.06	40-4000-4201	Electrical Supplies
06/27/2026	Checks In The Mail Inc	\$	434.96	10-1114-4233	New AP checks and checkbooks for PNC
06/03/2026	Chick-Fil-A #1110	\$	18.74	10-1131-4227	Food for LTAP class
06/05/2026	Cintas Corp	\$	543.12	10-1133-4270	Fleet uniform service autopay
06/25/2026	City-Market #0420	\$	13.57	10-1110-4227	Class supplies for orientation on 6/25
06/10/2026	Cke*the Breakfast Deli Fr	\$	50.00	10-1110-4650	Restock of Peak Awards
06/09/2026	Cke*the Breakfast Deli Fr	\$	108.53	10-1131-4227	Parklet day Bfast for crew
06/02/2026	Cloud Cover Music	\$	18.95	10-1125-4233	Cloud cover subscription
06/02/2026	Cloud Cover Music	\$	18.95	80-8001-4233	Cloud cover subscription
06/22/2026	Co Bldg Sup 051001 Bre	\$	49.54	10-1170-4205	Chainsaw files bar oil and angle grinder wheels
06/17/2026	Co Bldg Sup 051001 Bre	\$	23.98	20-2000-5066	Pin Flags for Backyard trail alignments.
06/10/2026	Co E-Gov Services Emv	\$	106.08	80-8003-4882	Health Dept inspection / Rock the Dock
06/23/2026	Co Govt Services	\$	31.44	10-1150-4250	Background check for employee
06/10/2026	Co Govt Services	\$	31.44	10-1150-4250	Background check for employee
06/10/2026	Co Govt Services	\$	31.44	10-1150-4250	Background check for employee
06/09/2026	Co Govt Services	\$	31.44	10-1150-4250	Background check for employee
05/28/2026	Co Govt Services	\$	31.44	10-1150-4250	Background Check for staff for camps
05/28/2026	Co Govt Services	\$	31.44	10-1150-4250	Trails Background Check for Employees for Summer Camp
05/28/2026	Co Govt Services	\$	31.44	10-1150-4250	Background check for child abuse staff for camps
05/28/2026	Co Govt Services	\$	31.44	10-1150-4250	Background check for child abuse for kids camp staff
05/28/2026	Co Govt Services	\$	31.44	10-1150-4250	Background Check for Child Abuse for Kids camp staff
05/29/2026	Co Summit Co Svs	\$	88.70	10-0010-2601	Recorded Plat & Declaration Fees - Charge DRA#394 - 400 Granite St
06/15/2026	Co Summit Co Svs	\$	88.70	10-0010-2601	Payment for recording plat and declarations for Teller Landing - DRA #423
06/11/2026	Codegeek	\$	830.95	10-1118-4655	Website hosting, Sendgrid, and troubleshooting
06/11/2026	Codegeek	\$	1,280.00	80-8004-4579	Website improvements- including fire/water restriction alerts
06/05/2026	Codegeek	\$	800.00	80-8004-4579	Fixed development issues on FriscoGov.com
06/05/2026	Codegeek	\$	470.95	10-1118-4655	Website hosting and Sendgrid for emails
06/10/2026	Colorado Analytical	\$	125.00	40-4000-4250	June Bacteriological Samples
06/02/2026	Colorado Analytical	\$	288.00	40-4000-4250	Lead And Copper Sampling at Summit County Preschool
05/27/2026	Colorado Analytical	\$	440.00	40-4000-4250	2nd Quarter Disinfection By-Product Sampling Round
06/09/2026	Colorado Municipal Lea	\$	435.00	10-1111-4227	CML Annual Conference Registration - Martin Allen
06/03/2026	Colorado Municipal Lea	\$	435.00	10-1111-4227	CML Registration Annual Conference Elizabeth
06/11/2026	Comcast / Xfinity	\$	(117.52)	55-5500-4268	Life safety system refund
06/12/2026	Comcast / Xfinity	\$	3,363.55	10-1110-4203	Town of Frisco Phones
06/12/2026	Comcast / Xfinity	\$	777.22	80-8001-4203	VIC Phones
06/12/2026	Comcast / Xfinity	\$	775.64	90-9000-4203	Marina Phones
06/24/2026	Comcast Business	\$	105.92	80-8001-4203	Ethernet - VIC
06/24/2026	Comcast Business	\$	105.92	40-4000-4203	Ethernet - Water Department
06/24/2026	Comcast Business	\$	105.92	90-9000-4203	Ethernet - Marina
06/24/2026	Comcast Business	\$	847.29	10-1110-4203	Ethernet - Town Hall and Rec buildings
06/16/2026	Comfort Inn Stes Carbond	\$	198.33	10-1111-4227	Hotel for CAST Carbondale August. Working on tax refund.
06/24/2026	Criterion - Anuvu	\$	505.00	85-8500-4576	Movie right for Sandlot for Movie Night at the Marina
06/01/2026	Culvers Castle Rock	\$	15.29	10-1131-4227	Food for LTAP class
06/03/2026	Days Inns/Daystop	\$	11.52	10-1131-4227	Hotel for LTAP conference
06/01/2026	Days Inns/Daystop	\$	192.10	10-1131-4227	Hotel for LTAP conference
06/03/2026	Days Inns/Daystop	\$	11.52	10-1131-4227	Hotel for LTAP class
06/01/2026	Days Inns/Daystop	\$	192.10	10-1131-4227	Hotel for LTAP class
06/10/2026	Desertmountainmedicine	\$	350.00	10-1160-4227	Wilderness First Responders (WFR) Re-cert for year round lead.
06/18/2026	Dri*signs	\$	80.35	10-1160-4207	Day lodge Event Signage
06/20/2026	Dry Box Inc - Surcharge	\$	154.50	90-9000-4250	Monthly Marine Container charge for service yard storage.
06/15/2026	Duo*com	\$	180.00	10-1110-4702	DUO 2 factor for VPN access
06/10/2026	East Evans-Gmp-Parkwell	\$	10.95	10-1125-4894	Parking cost for archaeology camp field trip to History Colorado
06/04/2026	Eclectic Kitchen And Bar	\$	243.60	10-1114-4227	Food for staff
06/06/2026	Etrailer Corporation	\$	431.32	90-9000-4892	New wheels, tires, and hubs for work order
05/28/2026	Etsy.Com*heartbloommm	\$	39.48	10-1150-4602	Skateboarding stickers for Skate Camp when the kids are being good
06/03/2026	Event Stable	\$	595.25	10-1160-4207	Wedding chairs for Day Lodge
06/10/2026	Ezcater*subway	\$	194.64	10-1111-4229	Dinner Council June 9th
06/10/2026	Fedex	\$	24.80	10-1121-4202	Postage to ship kit to lab for cae 2026-2664
06/02/2026	Fedex	\$	24.80	10-1121-4202	Shipped lab kit to CBI case 2026-2664
06/15/2026	Firc Summit County	\$	72.85	10-1118-4825	Tickets for FIRC event for councilmember
06/25/2026	Fsp*house Of Signs	\$	6,394.08	20-2000-5067	Main Street Wayfinding
06/08/2026	G & G Equipment	\$	267.30	10-1133-4205	Dethatching tines for Walker mower turf maintenance
06/08/2026	G & G Equipment	\$	102.58	10-1133-4205	Belts for Scag mower turf maintenance
06/08/2026	G & G Equipment	\$	56.50	10-1133-4205	Spring for Scag mower turf maintenance
05/29/2026	Geowater Services, Llc	\$	200.00	40-4000-4250	May Bacteriological Samples Analysis
06/21/2026	Gilbarco Invenco	\$	2,027.00	90-9000-4704	Annual Fuel System Software & IT Support
06/03/2026	Godaddy*#4103947923	\$	12.19	10-1118-4655	Domain renewal LOVEFRISCO.COM
06/11/2026	Godaddy*#4110301899	\$	24.38	10-1118-4655	Domain renewal TownofFrisco.com and StayFriscoCO.com
06/15/2026	Godaddy*#4113007998	\$	12.19	10-1118-4655	Domain renewal FRISCOTRAILS.COM
06/16/2026	Godaddy*#4114005600	\$	36.57	10-1118-4265	Domain renewal FRISCO4TH.COM and SUMMITGRANTS.COM
06/01/2026	Google Ads9512978270	\$	462.22	10-1117-4265	Recruitment ads
06/10/2026	Government Finance Off	\$	250.00	10-1114-4210	GFOA membership 2026
06/15/2026	Government Finance Off	\$	385.00	10-1114-4227	Procurement class GFOA
06/08/2026	Grainger	\$	182.23	40-4000-4444	New Chlorine Analyzer's Sensor Wire
06/23/2026	Grainger	\$	2,155.40	10-1132-4207	TH council chambers ceiling tiles
06/02/2026	Greco's Pastaria	\$	281.60	10-1111-4229	TC dinner 5.26.26
06/17/2026	Hach Company	\$	12,981.00	40-4000-4704	Hach Service Maintenance for Water Quality On-line and Bench Instrumentation
06/18/2026	Hacienda Real	\$	73.20	10-1134-4205	Thank you lunch - 25 years of service
06/06/2026	Hd Supply Facilities	\$	19.72	90-9000-4201	Paper towel dispenser for the flex room
06/26/2026	Hd Supply Facilities	\$	139.92	10-1160-4477	Paper Towels for the Day lodge for Events and weddings
06/17/2026	Hd Supply Facilities	\$	601.35	10-1160-4477	Trash bags for both the Day lodge and slope side hall
06/16/2026	Hd Supply Facilities	\$	(100.42)	10-1160-4221	This was a refund for a charge, we never received the product.

06/27/2026	Hd Supply Facilities	\$	708.92	10-1132-4207	Bathroom supplies
06/23/2026	Hd Supply Facilities	\$	500.80	90-9000-4201	Toilet Paper for the Marina Restrooms
06/16/2026	Hexnode Mitsogo Inc	\$	583.20	10-1110-4702	Hexnode mobile device management for all POLICE iphones
06/18/2026	Hotel Frisco Colorado	\$	178.65	10-1118-4590	Media hosting
06/24/2026	Https://Scribe.How/B	\$	85.00	10-1110-4702	Docum,entation software to create instructions for systems- council chambers
06/25/2026	Identogo - Co Fingerprint	\$	57.50	10-1150-4250	Fingerprinting for background checks for kids camp staff
06/10/2026	Identogo - Co Fingerprint	\$	57.50	10-1150-4250	Fingerprint Background checks for kids camp
06/10/2026	Identogo - Co Fingerprint	\$	57.50	10-1150-4250	Fingerprint background check for kids camp staff
06/10/2026	In *amp Properly Cleaning	\$	720.00	10-1160-4477	May SH cleaning
06/10/2026	In *amp Properly Cleaning	\$	1,000.00	10-1160-4477	Day Lodge May cleaning
06/10/2026	In *amp Properly Cleaning	\$	370.00	10-1170-4477	Nordic Cleaning May
06/10/2026	In *amp Properly Cleaning	\$	1,750.00	80-8001-4477	VIC cleaning
06/10/2026	In *amp Properly Cleaning	\$	630.00	10-1132-4412	CC cleaning
06/10/2026	In *amp Properly Cleaning	\$	325.00	10-1132-4412	1M cleaning
06/10/2026	In *amp Properly Cleaning	\$	100.00	10-1132-4412	THR cleaning
06/10/2026	In *amp Properly Cleaning	\$	988.00	10-1132-4412	PW cleaning
06/10/2026	In *amp Properly Cleaning	\$	630.00	10-1125-4477	HP cleaning
06/10/2026	In *amp Properly Cleaning	\$	325.00	10-1132-4412	WB cleaning
06/10/2026	In *amp Properly Cleaning	\$	1,080.00	10-1132-4412	TH cleaning
06/10/2026	In *amp Properly Cleaning	\$	774.00	10-1132-4412	PD cleaning
06/14/2026	In *amp Properly Cleaning	\$	60.00	90-9000-4477	Monthly Lund Office Cleaning - May
06/14/2026	In *amp Properly Cleaning	\$	1,440.00	90-9000-4477	Marina Landing and Restroom Cleaning for May 2026
06/14/2026	In *amp Properly Cleaning	\$	675.00	90-9000-4477	Monthly Marina Office Cleaning. May-2026
06/01/2026	In *boco Gear	\$	4,462.50	80-8003-4481	Hats for run the Rockies road registration prize
06/03/2026	In *colorado Learning Con	\$	1,500.00	10-1150-4604	Colorado Learning Connections enrichment program for summer camp fun club kids
06/08/2026	In *height Of Land Public	\$	400.00	10-1170-4265	Resort guide listing in winter 2026 issue of Cross Country Skier Magazine
06/08/2026	In *height Of Land Public	\$	400.00	10-1170-4265	Resort guide listing in spring 2026 issue of Cross Country Skier Magazine
06/08/2026	In *height Of Land Public	\$	2,000.00	10-1170-4265	Full page ad in spring 2026 issue of Cross Country Skier Magazine
06/01/2026	In *jaunt Media Collectiv	\$	2,649.00	10-1118-4265	General summer print and digital advertising in What to Do
05/28/2026	In *joe Kusumoto Photogra	\$	450.00	80-8004-4266	Easter egg hunt and Council photographs
06/03/2026	In *mountain Dweller Coff	\$	80.00	10-1130-4233	Coffee for the office
06/25/2026	In *neotreks, Inc	\$	390.00	10-1131-4271	Plow ops monthly service
06/22/2026	In *patriot Portables & E	\$	400.00	10-1160-4409	Portable potty bike park June
05/28/2026	In *patriot Portables & E	\$	2,340.00	80-8002-4585	Portos - Monthly service
06/16/2026	In *patriot Portables & E	\$	570.00	10-1120-4715	Toilets for clean up day
06/18/2026	In *patriot Portables & E	\$	3,770.00	90-9000-4477	Porta Potty Rentals for May - Early June 2026
06/17/2026	In *rocky Mountain Recrea	\$	2,259.00	80-8001-4421	Memorial bench purchase
06/18/2026	Intermtn Enterprises Inc	\$	1,863.45	10-1160-4201	Bike park signage. x21
06/05/2026	Johnson Outdoor Wtrcra	\$	1,006.90	90-9000-4208	New Pedal drive for malibu kayak
06/09/2026	Joinhomebase.Com	\$	30.00	10-1125-4210	Staff scheduling subscription
06/19/2026	Lawson Products Inc	\$	356.74	10-1133-4205	Hardware and supplies for fleet repair
06/19/2026	Lawson Products Inc	\$	451.41	10-1133-4205	Hardware and supplies for fleet repair
06/19/2026	Lawson Products Inc	\$	82.91	10-1133-4205	Hardware and supplies for fleet repair
06/11/2026	Laz Parking M26309phub	\$	23.00	10-1160-4225	Team activity parking. (baseball game)
06/18/2026	Lowes #03206	\$	1,330.16	10-1160-4409	Gates for park entrances
06/18/2026	Lowes #03206	\$	109.57	10-1160-4201	Bench's for park
06/08/2026	Lowes #03206	\$	44.98	10-1160-4205	Fire glass for fire pits that are used at the Day lodge
06/11/2026	Lowes #03206	\$	73.48	10-1133-4271	Direct current amperage clamp tester for vehicle electrical diagnosis
06/03/2026	Lowes #03206	\$	(578.00)	40-4000-4444	Cord cabinet return, mobile generator project
06/02/2026	Lowes #03206	\$	1,133.96	40-4000-4444	Cord storage cabinets for mobile generator project
06/02/2026	Lowes #03206	\$	(508.18)	40-4000-4444	Cord cabinet return, mobile generator project
06/02/2026	Lowes #03206	\$	(566.98)	40-4000-4444	Cord cabinet return, mobile generator project
05/28/2026	Lowes #03206	\$	34.98	10-1131-4271	Wrench
05/28/2026	Lowes #03206	\$	35.96	10-1130-4233	Water for cooler
06/03/2026	Lowes #03206	\$	26.94	90-9000-4895	Chain hooks for new paddle dock anchoring
06/02/2026	Lowes #03206	\$	24.48	40-4000-4201	Utility Locating Supply
05/28/2026	Lowes #03206	\$	88.78	10-1131-4403	Plow damage repair - concrete, shovel
06/17/2026	Lowes #03206	\$	107.10	80-8003-4882	Toilets
05/29/2026	Lowes #03206	\$	119.00	20-2000-5066	Supplies for Bike Trails on FRAP
06/18/2026	Lowes #03206	\$	71.96	10-1134-4205	Tools and edging blades for Mow
06/16/2026	Lowes #03206	\$	49.96	10-1134-4205	Trimmer string for Mow
05/31/2026	Lowes #03206	\$	119.00	20-2000-5066	Cinder blocks for sky pilot
06/09/2026	Lowes #03206	\$	47.90	10-1125-4207	Wasp traps for the historic park
06/20/2026	Lowes #03206	\$	(508.18)	40-4000-4444	Return kobolt
06/08/2026	Lowes #03206	\$	37.96	10-1133-4271	Replacement cutting wheels
06/08/2026	Lowes #03206	\$	30.98	40-4000-4444	Hole saw for water well generator project
06/03/2026	Lowes #03206	\$	(62.29)	10-1133-4205	Returned because they did not take tax off
06/03/2026	Lowes #03206	\$	62.29	10-1133-4205	Replacement pad locks (returned)
05/28/2026	Lowes #03206	\$	508.18	40-4000-4444	Box to hold wires to plug in water wells to generator
06/19/2026	Lowes #03206	\$	99.54	10-1160-4221	Lock box for cleaning supply closet key, replacement tires for dolly
06/19/2026	Lowes #03206	\$	138.90	10-1132-4207	TH council chambers paint protection
06/08/2026	Lowes #03206	\$	59.96	90-9000-4207	Deck screws to repair damage to boardwalk.
06/02/2026	Lowes #03206	\$	119.00	20-2000-5066	Cinder blocks for sky pilot trail improvements
06/09/2026	Lowes #03206	\$	144.74	10-1160-4409	Trash bags, reusable rags for the shop
06/02/2026	Lowes #03206	\$	77.14	10-1160-4412	Carabiner for lock keys in bike park, tamper starting cord, chain quick links
06/10/2026	Lowes #03206	\$	154.88	90-9000-4205	LOCKS, ELECTRICAL TAPE, DUCT TAPE FOR DOCKS- DOICK BOXES
06/25/2026	Lowes #03206	\$	47.34	80-8002-4585	Irrigation supply for HP
06/11/2026	Lowes #03206	\$	18.88	80-8002-4585	Irrigation supply/tools
06/10/2026	Lowes #03206	\$	119.54	80-8002-4585	Tools for irrigation
06/02/2026	Lowes #03206	\$	34.26	80-8002-4585	Irrigation supply for PRA
06/18/2026	Lowes #03206	\$	89.24	10-1132-4207	Drain service supplies and TH bee removal supplies
06/16/2026	Lowes #03206	\$	39.26	10-1132-4207	Lowes PW greenhouse outlet repair
06/10/2026	Lowes #03206	\$	12.46	10-1132-4207	TH bee removals - and norci center fountain repairs
06/09/2026	Lowes #03206	\$	67.96	10-1132-4207	Parklet repairs
05/29/2026	Lowes #03206	\$	11.57	10-1132-4207	Slopeside kithcen reepair parts
05/28/2026	Lowes #03206	\$	28.85	10-1132-4207	Slopeside plumbing repair parts
06/15/2026	Lowes #03206	\$	22.03	80-8002-4585	Zip ties for ball field

06/04/2026	Lowes #03206	\$	52.88	80-8004-4589	Paint supply for planter boxes
06/22/2026	Lowes #03206	\$	87.66	40-4000-4201	Surface Water Treatment Plant Operating Supplies
06/04/2026	Lowes #03206	\$	19.60	40-4000-4201	Chlorine Analyzer Supplies
06/12/2026	Lowes #03206	\$	58.26	10-1131-4403	Paint and sign shop supply
06/25/2026	Marriott Westminster	\$	27.88	10-1111-4227	CML Annual Conference Hotel
06/25/2026	Marriott Westminster	\$	597.01	10-1111-4227	CML Annual Conference Hotel
06/25/2026	Marriott Westminster	\$	852.31	10-1111-4227	Hotel Room CML Annual Conference
06/25/2026	Marriott Westminster	\$	398.01	10-1111-4227	CML Annual Conference Hotel
06/23/2026	Marriott Westminster	\$	266.49	10-1111-4227	CML Annual Conference Hotel
05/29/2026	Maxwell Medals And Award	\$	14.89	80-8003-4482	A refund for a mistake charge on shipping
06/09/2026	Microsoft#g163934696	\$	231.66	10-1110-4702	Microsoft Sentinel Avertium
06/03/2026	Mountain Pest	\$	80.00	10-1132-4400	Rodents at Nordic
06/03/2026	Mountain Pest	\$	115.00	10-1134-4400	Ground squirrels at MCP
06/03/2026	Murdochs Silverthorne	\$	33.95	90-9000-4895	Chain hooks for new paddle dock anchoring
05/28/2026	Murdochs Silverthorne	\$	215.00	90-9000-4205	Hose and swivel to extend reach of fuel transfer pump
06/04/2026	Murdochs Silverthorne	\$	272.31	10-1131-4233	Propane tank, Propane, for thermo plastic torch
06/15/2026	Murdochs Silverthorne	\$	109.99	10-1133-4271	Replacement torch
06/23/2026	Murdochs Silverthorne	\$	44.97	10-1160-4270	Hand PPE (gloves) for staff members
06/22/2026	Murdochs Silverthorne	\$	99.98	10-1134-4270	Work clothes
06/18/2026	Napa Auto & Truck Frisco	\$	171.81	10-1133-4205	Front brakes for Rec van 15-02
06/17/2026	Napa Auto & Truck Frisco	\$	378.52	10-1133-4205	Fuel Pump + additional parts for 16-03 PD
06/12/2026	Napa Auto & Truck Frisco	\$	12.24	10-1133-4205	Coolant connector for mobile generator
06/12/2026	Napa Auto & Truck Frisco	\$	165.41	10-1133-4205	Battery for 16-03 PD
06/12/2026	Napa Auto & Truck Frisco	\$	8.26	10-1133-4205	Battery protector for 16-03 PD
06/12/2026	Napa Auto & Truck Frisco	\$	32.72	10-1133-4205	Air filter for 16-03 PD
06/10/2026	Napa Auto & Truck Frisco	\$	52.11	10-1133-4205	Repair parts for mobile generator fuel tank lines, hitch pin
06/04/2026	Napa Auto & Truck Frisco	\$	4.31	90-9000-4201	Fuel line connector to join hoses for gas tank in truck
05/28/2026	Napa Auto & Truck Frisco	\$	46.99	90-9000-4205	Hose adapter for fuel lines on transfer pump
05/28/2026	Napa Auto & Truck Frisco	\$	5.31	90-9000-4201	Nitrile gloves
06/16/2026	Napa Auto & Truck Frisco	\$	5.24	10-1133-4271	Replacement wire brush and gates O ring
06/15/2026	Napa Auto & Truck Frisco	\$	13.48	10-1133-4271	Replacement wire brush and o ring
06/17/2026	Napa Auto & Truck Frisco	\$	263.46	90-9000-4205	Batteries and brake clean.
06/10/2026	Natural Grocers DI	\$	100.00	10-1110-4650	Restock of Peak Awards
06/10/2026	Next Page Books And Nosh-	\$	50.00	10-1110-4650	Restock of Peak Awards
06/15/2026	Northwest Parkway Llc	\$	8.90	10-1131-4227	Toll road for LTAP class
06/21/2026	Nytimes Disc	\$	4.02	10-1110-4210	NY Times Subscription
06/24/2026	Openai *chatgpt Subscr	\$	20.00	10-1110-4702	Chatgpt upgrade to reduce support costs form 3rd party support
06/25/2026	Otc Brands	\$	63.38	10-1140-4804	Games and decorations for 4th of july
06/25/2026	Otc Brands	\$	257.46	10-1140-4804	Decorations for the 4th of July parade
06/18/2026	Parchment-Univ Docs	\$	10.00	10-1150-4250	Official transcript for PDIS Certification
06/17/2026	Pay*mountain Recreation	\$	150.00	10-1150-4602	Pool for Water Camp
06/07/2026	Pdq.Com	\$	1,650.00	10-1110-4702	Device management and software/ updates deployment for all devices in all departments
05/28/2026	Pioneer Landscape Centers	\$	945.00	80-8002-4585	Top soil for Median project
06/26/2026	Pioneer Materials West In	\$	2,077.47	10-1132-4207	Council chambers ceiling tiles
06/01/2026	Piranha Propellers	\$	951.00	90-9000-4208	Propellers for rental boats
05/28/2026	Prinoth Llc	\$	573.53	10-1170-4205	Base line service for Husky
05/28/2026	Prinoth Llc	\$	3,410.34	10-1160-4205	Lifting ram replaced
06/25/2026	Rainmaster	\$	297.85	80-8002-4585	I Central monthly service
06/08/2026	Rampart Supply - 73 - Mot	\$	585.68	40-4000-4444	Surface Water Treatment Plant New Chlorine Analyzer Plumbing Supplies
06/02/2026	Rampart Supply - 73 - Mot	\$	9.58	40-4000-4275	Well 6 Repair Supply
05/29/2026	Raocoparks&wildlife Co	\$	71.25	90-9000-4208	Backup workboat barge registration
06/09/2026	Recycle Sports	\$	116.27	10-1150-4605	Bikes for fun club
06/10/2026	Rocky Mountain Coffee Ro	\$	50.00	10-1110-4650	Restock of Peak Awards
06/15/2026	Rush Trk Ctr Denver	\$	(6,275.98)	10-1133-4205	Turbo return truck 14-07
06/15/2026	Rush Trk Ctr Denver	\$	(2,017.33)	10-1133-4205	VGT Actuator return truck 14-07, second wrong part
06/16/2026	Rush Trk Ctr Tampa	\$	(2,001.85)	10-1133-4205	VGT Actuator return truck 14-07
06/05/2026	Safety Kleen Systems	\$	227.25	10-1133-4205	Parts washer solvent tank annual service 2025
06/05/2026	Safety Kleen Systems	\$	248.28	10-1133-4205	Parts washer solvent tank annual service
06/10/2026	Safeway #0836	\$	150.00	10-1110-4650	Restock of Peak Awards
06/08/2026	Safeway #0836	\$	73.35	10-1111-4229	TC dinner 6/9/26 chips, dessert and restock of seltzer waters for TC
06/11/2026	Safeway #0836	\$	51.42	10-1110-4227	Donuts & Coffee Creamer for Management Huddle on 6/11/26
06/23/2026	Safeway #0836	\$	43.25	10-1150-4605	Staff appreciation treats
06/22/2026	Safeway #0836	\$	28.69	10-1150-4605	Science materials, treats for counselors
06/04/2026	Safeway #0836	\$	111.98	10-1119-4306	Food for 6.4.26 Planning Commission Meeting
06/21/2026	Safeway #0836	\$	21.08	10-1110-4651	Frisco History Lunch and Learn food.
06/01/2026	Safeway #0836	\$	29.27	10-1110-4227	Food for CPR training on 6/2/26
06/23/2026	Safeway #0836	\$	294.69	10-1140-4851	Breakfast items for bike to work day
05/29/2026	Safeway #0836	\$	347.84	10-1120-4715	Food and snack for Volunteers for Town Clean up Day
06/08/2026	Safeway #0836	\$	396.64	90-9000-4227	Snacks & Drinks for Junior Onboarding - Training Week
06/16/2026	Safeway #0836	\$	63.93	10-1160-4227	5 cold drinks for bike park staff during green line completion
06/17/2026	Safeway #0836	\$	43.49	10-1110-4651	Poker walk food plater.
06/12/2026	Safeway #0836	\$	13.98	10-1125-4894	Cookies for Archaeology Camp
06/17/2026	Safeway #0836	\$	80.90	10-1110-4227	Town Hall supplies and supplies for PW mtg
06/16/2026	Service Monkey	\$	100.00	10-1132-4207	NC fireplace repairs and consult
06/03/2026	Service Monkey	\$	200.00	10-1132-4207	Day Lodge fireplace service
06/25/2026	Sherwin-Williams707277	\$	131.90	10-1131-4403	Paint for Wayfinding signage
06/04/2026	Shutterfly, Inc.	\$	10.21	10-1110-4233	Headshot for TH lobby Council display
06/05/2026	Sirchie Acquisition Compa	\$	125.00	10-1121-4233	Drug testing kits
06/02/2026	Smashburger - 1362	\$	23.30	10-1131-4227	Food for LTAP conference
06/01/2026	Smashburger - 1362	\$	22.22	10-1131-4227	Food for LTAP conference
06/02/2026	Smashburger - 1362	\$	21.59	10-1131-4227	Food for LTAP class
06/08/2026	Sp History Colorado	\$	25.00	10-1125-4894	Archaeology Camp Field Trip to the History Colorado Archaeology lab and museum
06/22/2026	Sp Mountainsmith	\$	4,039.07	80-8003-4481	Age category prizes for run the Rockies races
06/10/2026	Sp Shop Geocaching	\$	64.94	10-1125-4894	Geocache replacements
06/25/2026	Sp Squak.Com	\$	2,569.58	10-1160-4270	Squak Hoodies for PRA winter uniforms
06/13/2026	Spiritus Systems	\$	14.51	10-1121-4270	Replacement buckle on uniform vest after altercation with suspect
06/11/2026	Splash At Fossil Trace	\$	249.75	10-1150-4605	Field Trip younger group to swimming pool

06/25/2026	Spotify P43e738cfb	\$	20.58	90-9000-4704	Spotify monthly
06/21/2026	Spotify Usa	\$	20.58	10-1160-4250	PRA Spotify June
06/18/2026	Spotify Usa	\$	7.04	10-1150-4210	Music Streaming Subscription for Camps
06/18/2026	Spotify Usa	\$	7.04	10-1140-4210	Music Streaming Subscription for Events
06/23/2026	Sprinklerwarehouse	\$	119.96	80-8002-4585	Irrigation supply for West Main
06/03/2026	Sq *buckley Powder Co	\$	7,265.20	10-1121-4281	Emergency Response Team - explosives
06/05/2026	Sq *epic Print Pros	\$	1,068.00	10-1118-4265	Printing- summer event calendar postcards to boxholders
06/22/2026	Sq *epic Print Pros	\$	110.50	90-9000-4201	Power maps for boats with safety information.
06/22/2026	Sq *epic Print Pros	\$	37.50	10-1140-4261	Senior banner
06/19/2026	Sq *kodi Rafting	\$	2,287.00	10-1150-4602	Rafting for Water Camp
06/09/2026	Sq *ryans Recovery	\$	738.90	10-1133-4205	Tow for PD cruiser 22-02 to Columbine Ford
06/12/2026	Sq *ski Country Auto Repa	\$	175.00	10-1121-4273	Patrol vehicle broke down and was towed
06/10/2026	Sq *summit County Signs	\$	35.00	10-1125-4893	Temporary exhibit sign for yarn bombing
06/02/2026	Sq *summit County Signs	\$	39.00	10-1130-4233	Name tag and Nameplate
06/26/2026	Sq *summit County Signs	\$	159.00	10-1125-4893	DO NOT CLIMB signage for the statues at the historic park
06/24/2026	Sq *summit County Signs	\$	39.00	10-1125-4893	Additional signage for yarn installation
06/17/2026	Sq *summit County Signs	\$	756.00	10-1125-4893	Signage for yarn installation exhibit
05/28/2026	Sq *summit County Signs	\$	14.00	10-1125-4233	Name tag for our Museum Summer Intern
06/04/2026	Stapls7681005656000001	\$	194.79	10-1160-4477	Day Lodge garbage bags
06/01/2026	Summit Cleaners	\$	176.56	10-1121-4270	May 2026 uniform dry cleaning
06/25/2026	Summit County Ace Hdwe	\$	36.35	40-4000-4201	Mason Drill Bids
06/03/2026	Summit County Ace Hdwe	\$	45.75	40-4000-4201	Plumbing Supplies
05/29/2026	Summit County Ace Hdwe	\$	19.99	40-4000-4201	Hardware for Sensus Radios installations
05/28/2026	Summit County Ace Hdwe	\$	148.32	40-4000-4201	Electrical supplies for Sensus Radios Install, chainsaw case, chainsaw file holder
06/27/2026	Summit County Ace Hdwe	\$	16.98	10-1170-4205	Chainsaw tune up kit
05/28/2026	Summit County Ace Hdwe	\$	13.93	80-8002-4585	Irrigation supply - 90 fittings
06/12/2026	Surveymonkey Inc.	\$	6,553.99	80-8004-4579	Yearly survey subscription
06/10/2026	Swift Communications	\$	3,919.90	10-1118-4265	Digital ads, Explore Summit ad, and Sand Volleyball & Clean Up Day print ads
06/10/2026	Swift Communications	\$	518.55	10-1120-4277	Repair Fair print ads
05/28/2026	Sysco Corp	\$	725.08	90-9000-4225	Snacks and drinks for retail resale
06/05/2026	The Webstaurant Store Inc	\$	35.27	80-8003-4482	Hot cups for finishline and aid stations for hydration for races
06/05/2026	The Webstaurant Store Inc	\$	35.27	80-8003-4481	Hot cups for finishline and aid stations for hydration for races
06/05/2026	The Webstaurant Store Inc	\$	35.27	80-8003-4485	Hot cups for finishline and aid stations for hydration for races
06/02/2026	Tlo Transunion	\$	100.00	10-1121-4210	May 2026 Police Database subscription
05/31/2026	Tm	\$	195.25	10-1160-4227	11 rock pile Rockies tix for FAP staff team building event on 6/11
06/16/2026	Tmobile Postpaid Web	\$	70.00	10-1110-4203	Personal cell phone stipend.
06/21/2026	Tmobile*postpaid Pda	\$	70.00	10-1160-4203	Zach Henkel Phone bill June
06/16/2026	Tools Up Llc Cornwell	\$	210.90	10-1133-4271	Replacement ratchet wrench and caliper press
06/02/2026	Tools Up Llc Cornwell	\$	364.95	10-1133-4271	Short standard box wrench, gasket remover, replacement mech
06/02/2026	Town Of Vail	\$	300.00	10-1140-4227	Alcohol Training for Staff
06/26/2026	Trail Builder Magazine	\$	9.99	10-1170-4210	Magazine subscription for trail building
06/06/2026	Travelodge	\$	443.00	85-8500-4576	State arts conference
06/11/2026	Tst* Butterhorn Bakery &	\$	50.00	10-1110-4650	Restock of Peak Awards
06/16/2026	Tst* Mountain Dweller Cof	\$	22.54	10-1118-4227	Coffee meeting
06/23/2026	Tst* Mountain Dweller Cof	\$	75.00	10-1130-4250	Coffee for the shop
05/28/2026	Tst* Rudys Country Store	\$	15.95	10-1134-4227	Denver run lunch
06/22/2026	Tst*peppinos Pizza & Su	\$	272.42	10-1110-4651	Pizza for 6.22.26 Frisco History Lunch & Learn hosted by the Wellness Committee
06/24/2026	Tst*peppinos Pizza & Su	\$	564.20	80-8003-4485	Pizza for MGK
06/24/2026	Tst*summit Scoops - Fris	\$	14.22	10-1117-4227	HR weekly staff walking mtg
06/24/2026	Tuk Tuk Thai Eats	\$	121.31	10-1111-4227	Dinner with Council members at CML conf
06/03/2026	Uline *ship Supplies	\$	(308.38)	10-1140-4233	Wobble Return
06/03/2026	Uline *ship Supplies	\$	308.38	10-1140-4233	Wobble Board Purchase / Return
06/25/2026	Usabluebook	\$	281.59	40-4000-4201	Locates Flag, Lab Supplies and Plumbing Supplies
06/22/2026	Usps Po 0733840210	\$	8.05	10-1121-4202	Postage to send kit to lab for case 2026-3255
06/08/2026	Usps.Com Every Door Dtml	\$	779.78	10-1118-4265	Mailing Summer Calendar Postcard to boxholders
06/03/2026	Vesta	\$	35.98	10-1110-4203	May cell phone bill
06/18/2026	Vistaprint	\$	24.98	10-1130-4233	New business cards
06/18/2026	Vistaprint	\$	46.98	10-1121-4233	Business cards
06/15/2026	Vrc Companies Llc	\$	164.73	10-1110-4233	VRC Shred for month of May 2026
06/26/2026	Vsi*tos Rec Center	\$	112.00	10-1150-4605	Swimming Pool Field Trip for Fun Club
06/12/2026	Vsi*tos Rec Center	\$	122.00	10-1150-4605	Silverthorne pool
06/11/2026	Vsi*tos Rec Center	\$	390.00	10-1140-4227	CPR for Events Crew
06/22/2026	Vsi*tos Rec Center	\$	126.50	10-1150-4605	Swimming field trip
06/19/2026	Vsi*tos Rec Center	\$	88.00	10-1150-4605	Swimming field trip
06/08/2026	Vsi*tos Rec Center	\$	126.50	10-1150-4605	Swimming field trip
06/04/2026	Vsi*tos Rec Center	\$	715.00	90-9000-4227	CPR TRAINING SUMMER 2026 STAFF
06/15/2026	Vsi*tos Rec Center	\$	102.50	10-1150-4605	Monday swimming for younger group at Silverthorne Rec Center.
06/15/2026	Vzwrlls*apocc Visb	\$	965.83	10-1110-4203	Cell phones / hot spots, TH, Rec, PD, and PW
06/15/2026	Vzwrlls*apocc Visb	\$	261.78	40-4000-4203	Cell phones Water department, and hot spots.
06/13/2026	Vzwrlls*bill Pay Vn	\$	70.00	10-1110-4203	Monthly cell phone stipend.
06/19/2026	Vzwrlls*bill Pay Vw	\$	70.00	10-1110-4203	Cell phone reimbursement
06/19/2026	Vzwrlls*bill Pay Vw	\$	35.00	10-1110-4203	Employee cell phone stipend
06/01/2026	Wal-Mart #0984	\$	4.97	10-1131-4227	Food for LTAP conference
06/22/2026	Wal-Mart #0986	\$	189.88	10-1150-4602	Popsicles, bike parts, sports camp supplies
06/16/2026	Wal-Mart #0986	\$	29.94	80-8003-4485	Food safe gloves
06/16/2026	Wal-Mart #0986	\$	32.06	80-8003-4485	MGK prizes
06/03/2026	Wal-Mart #0986	\$	85.18	10-1150-4605	Snacks for staff, handles for scooters, bike tires
06/25/2026	Wal-Mart #0986	\$	109.03	10-1150-4605	Employee appreciation treats
06/16/2026	Wal-Mart #0986	\$	33.77	10-1150-4605	Prizes for campers, snacks for campers, science materials for camp
06/03/2026	Wal-Mart #0986	\$	24.79	10-1160-4221	Office Supplies, cable for ceremony site speakers
06/18/2026	Wal-Mart #0986	\$	12.51	10-1121-4205	New windshield wiper for patrol car 24-04
06/24/2026	Wal-Mart #0986	\$	15.68	10-1134-4233	Duct tape
06/26/2026	Wal-Mart #0986	\$	4.58	10-1150-4602	Prizes for bike camp
06/19/2026	Wal-Mart #0986	\$	9.94	10-1150-4602	Oreos for Water Camp
06/27/2026	Wal-Mart #0986	\$	24.78	10-1170-4227	Trail refreshments
06/22/2026	Wal-Mart #0986	\$	61.02	10-1170-4227	Trail refreshments
06/06/2026	Wal-Mart #0986	\$	31.38	10-1170-4227	Coffee for shop

06/01/2026	Wal-Mart #0986	\$	29.05	10-1170-4221	Whisk broom and push broom for shop.
06/18/2026	Wal-Mart #0986	\$	21.52	10-1118-4233	Paint for Summit Blvd Banner
06/08/2026	Wal-Mart #0986	\$	80.29	10-1150-4602	Snacks and supplies for sports camp
06/16/2026	Wal-Mart #0986	\$	9.18	10-1110-4651	Cards for 6/17 poker walk
06/16/2026	Wal-Mart #0986	\$	35.81	10-1160-4221	Office supply clips and black sharpie markers
06/03/2026	Wal-Mart #0986	\$	28.24	40-4000-4200	AA batteries
06/03/2026	Wal-Mart #0986	\$	19.98	40-4000-4201	Water Treatment Plant Supplies
06/05/2026	Wal-Mart #0986	\$	40.13	10-1125-4894	Archaeology Camp activity materials
06/27/2026	Wal-Mart #986	\$	15.84	10-1160-4201	Swivel hooks for flags
06/10/2026	Wal-Mart #986	\$	100.00	10-1110-4650	Restock of Peak Awards
06/10/2026	Wal-Mart #986	\$	15.55	10-1140-4233	Aid box supplies
06/02/2026	Wal-Mart #986	\$	127.42	10-1150-4605	Walmart shelving for closet
06/09/2026	Wal-Mart #986	\$	82.78	10-1160-4221	Emergency lighting supplies for Day Lodge
06/09/2026	Wal-Mart #986	\$	2.97	10-1160-4225	Popsicles for day lodge retail
06/21/2026	Wal-Mart #986	\$	42.74	10-1150-4602	Sports Camp Snacks
06/23/2026	Wal-Mart #986	\$	38.52	80-8003-4485	Staples for staple guns
06/20/2026	Wal-Mart #986	\$	108.62	10-1170-4205	Gloves, rope, tarp, hose repair, loppers, paper towels
06/14/2026	Wal-Mart #986	\$	63.42	10-1170-4227	Trail refreshments
06/23/2026	Wal-Mart #986	\$	5.36	10-1121-4233	Air freshner for office
06/27/2026	Wal-Mart #986	\$	5.47	10-1160-4221	Hooks to hang private event signs at day lodge
06/27/2026	Wal-Mart #986	\$	15.37	10-1160-4225	Ice cream to sell at Day Lodge
06/08/2026	Wal-Mart #986	\$	43.47	90-9000-4201	Replacement Coffee Maker for the Landing Flex Space
06/11/2026	Wal-Mart #986	\$	21.92	10-1170-4703	Tie-down cord for tarps over wax shed parts
05/31/2026	Wal-Mart #986	\$	15.88	10-1134-4233	Paint supply for MCP well house
06/08/2026	Wal-Mart #986	\$	11.44	10-1125-4894	Archaeology Camp tools and gloves
06/23/2026	Wal-Mart #986	\$	114.57	10-1150-4605	Craft supplies for all age groups of camp.
06/01/2026	Wal-Mart #986	\$	170.58	10-1150-4605	board games for summer fun club
06/23/2026	Walmart.Com	\$	(79.44)	10-1150-4605	Refund for broken shelf delivered
06/23/2026	Walmart.Com	\$	79.44	10-1150-4605	Shelf for staff belongings
06/19/2026	Walmart.Com	\$	79.44	10-1150-4605	Shelf for staff belongings
06/11/2026	Water World Park-Tix&g	\$	890.67	10-1150-4605	Water World
06/10/2026	Water World Park-Tix&g	\$	150.00	10-1150-4605	Cabana rental for swimming field trip summer camp
06/01/2026	Wci*timberline Disp	\$	482.27	90-9000-4401	Timberline trash service- May
05/28/2026	Wendys 9862	\$	18.45	10-1160-4227	2 medium lemonades, 3 strawberry lemonades for FAP bike park trail team.
06/19/2026	West Marine #400	\$	5.72	90-9000-4201	Stainless steel thimble for making mooring lines
06/17/2026	West Marine #400	\$	22.88	90-9000-4201	Stainless steel thimbles to make mooring lines
06/17/2026	West Marine #400	\$	64.51	90-9000-4201	Stainless hardware and boat hook for work boats
06/04/2026	Western States Fire Prote	\$	2,611.05	90-9000-4207	2026 Annual Fire Inspection
06/25/2026	Westin (Westin Hotels)	\$	663.57	10-1119-4227	Lodging for CML Annual Conference
06/22/2026	Westin Westminster F And	\$	33.28	10-1119-4227	Dinner at CML when was not provided through conference
06/02/2026	Wf *wayfair4720616119	\$	(66.86)	10-1160-4207	REFUND on tax for wayfair chair order
06/10/2026	Wholefids Fco #10470	\$	200.00	10-1110-4650	Restock of Peak Awards
06/09/2026	Wholefids Fco #10470	\$	11.99	10-1111-4229	Vegan meal TC dinner 6/9/26
06/24/2026	Wilcor International	\$	650.12	90-9000-4891	Phone pouches, dry bags, kids toys for retail re-sale
06/19/2026	Winreserve.Com	\$	5,000.00	10-1132-4210	WiiinReserve - facilities reserve study software
06/01/2026	Wm Supercenter #984	\$	24.28	10-1131-4227	Food for LTAP class
06/18/2026	Wm.Com	\$	345.21	10-1170-4401	Trash and recycling dumpster lease
06/18/2026	Wm.Com	\$	345.20	10-1160-4401	Trash and recycling dumpster lease
06/21/2026	Wm.Com	\$	382.32	10-1132-4411	MR trash and recycling
06/21/2026	Wm.Com	\$	1,508.09	10-1132-4411	PW dumpster
06/18/2026	Wm.Com	\$	919.72	10-1132-4411	1M dumpsters
06/18/2026	Wm.Com	\$	387.69	10-1132-4411	HP trash and recyc
06/18/2026	Wm.Com	\$	716.45	10-1132-4411	TH dumpster
06/18/2026	Wm.Com	\$	787.68	10-1132-4411	VIC dumpster
06/02/2026	Wsp Background Checks	\$	11.00	10-1160-4250	Out of state background check for employee
06/24/2026	Xcel Ez-Pay Fee Web	\$	0.31	90-9000-4401	Gas/Electric Frisco Bay Marina
06/24/2026	Xcel Ez-Pay Fee Web	\$	17.05	10-1120-4401	Electricity - EV Charge Station PW
06/23/2026	Xcel Ez-Pay Fee Web	\$	11.83	90-9000-4401	Gas/Electricity - Frisco Bay Marina
06/23/2026	Xcel Ez-Pay Fee Web	\$	2.02	10-1131-4401	Electricity - N. 1st Ave. Street Lights
06/24/2026	Xcel Ez-Pay Fee Web	\$	6.31	10-1125-4401	Gas/Electric Frisco Historic Park & Museum
06/24/2026	Xcel Ez-Pay Fee Web	\$	89.98	10-1131-4401	Electricity - Town Street Lights
06/23/2026	Xcel Ez-Pay Fee Web	\$	11.06	10-1120-4401	Gas/Electricity - EV Charging Station 99 S 3rd Ave
06/24/2026	Xcel Ez-Pay Fee Web	\$	3.27	10-1131-4401	Electricity - Street Lights
06/23/2026	Xcel Ez-Pay Fee Web	\$	3.77	10-1120-4401	Electricity - EV Charging Station 621 Recreation Way
06/23/2026	Xcel Ez-Pay Fee Web	\$	58.16	40-4000-4401	Gas/Electricity - Water Treatment Plant & Wells
06/24/2026	Xcel Ez-Pay Fee Web	\$	0.50	90-9000-4401	Gas/Electricity - Marina Lift Station
06/24/2026	Xcel Ez-Pay Fee Web	\$	84.56	10-1132-4401	Gas/Electricity - Town Buildings
06/23/2026	Xcel Ez-Pay Fee Web	\$	7.97	10-1140-4401	Gas/Electricity - Special Events Power Pedestals
06/24/2026	Xcel Ez-Pay Fee Web	\$	25.83	20-2000-5024	Gas/Electricity - Slopeside Hall
06/24/2026	Xcel Ez-Pay Fee Web	\$	1.71	55-5500-4268	Gas/Electricity - Employee Housing
06/24/2026	Xcel Ez-Pay Fee Web	\$	3.66	55-5500-4266	Gas/Electricity - Employee Housing
06/24/2026	Xcel Ez-Pay Fee Web	\$	11.21	90-9000-4401	Gas/Electric Frisco Bay Marina
06/23/2026	Xcel Ez-Pay Fee Web	\$	1.75	10-1132-4401	Gas/Electricity - Walter Byron Park Restrooms
06/24/2026	Xcel Ez-Pay Fee Web	\$	0.30	55-5500-4266	Gas/Electricity - Employee Housing
06/23/2026	Xcel Ez-Pay Fee Web	\$	3.81	10-1120-4401	Electricity - EV Charge Station Marina Road
06/24/2026	Xcel Ez-Pay Web	\$	173.21	10-1120-4401	Electricity - EV Charge Station Marina Road
06/24/2026	Xcel Ez-Pay Web	\$	1,174.22	20-2000-5024	Gas/Electricity - Slopeside Hall
06/24/2026	Xcel Ez-Pay Web	\$	91.70	10-1131-4401	Electricity - N. 1st Ave. Street Lights
06/24/2026	Xcel Ez-Pay Web	\$	774.89	10-1120-4401	Electricity - EV Charge Station PW
06/24/2026	Xcel Ez-Pay Web	\$	35.05	55-5500-4266	Gas/Electricity - Employee Housing
06/24/2026	Xcel Ez-Pay Web	\$	22.35	10-1132-4401	Gas/Electricity - Employee Housing
06/24/2026	Xcel Ez-Pay Web	\$	28.58	55-5500-4266	Gas/Electricity - Employee Housing
06/24/2026	Xcel Ez-Pay Web	\$	286.70	10-1125-4401	Gas/Electric Frisco Historic Park & Museum
06/24/2026	Xcel Ez-Pay Web	\$	148.48	10-1131-4401	Electricity - Street Lights
06/24/2026	Xcel Ez-Pay Web	\$	22.71	90-9000-4401	Gas/Electricity - Marina Lift Station
06/24/2026	Xcel Ez-Pay Web	\$	2,643.85	40-4000-4401	Gas/Electricity - Water Treatment Plant & Wells
06/24/2026	Xcel Ez-Pay Web	\$	13.84	55-5500-4266	Gas/Electricity - Employee Housing

06/24/2026	Xcel Ez-Pay Web	\$	13.94	90-9000-4401	Gas/Electric Frisco Bay Marina
06/24/2026	Xcel Ez-Pay Web	\$	171.29	10-1120-4401	Electricity - EV Charging Station 621 Recreation Way
06/24/2026	Xcel Ez-Pay Web	\$	77.60	55-5500-4268	Gas/Electricity - Employee Housing
06/24/2026	Xcel Ez-Pay Web	\$	502.73	10-1120-4401	Gas/Electricity - EV Charging Station 99 S 3rd Ave
06/24/2026	Xcel Ez-Pay Web	\$	537.78	90-9000-4401	Gas/Electricity - Frisco Bay Marina
06/24/2026	Xcel Ez-Pay Web	\$	255.36	55-5500-4266	Gas/Electricity - Employee Housing
06/24/2026	Xcel Ez-Pay Web	\$	66.32	55-5500-4268	Gas/Electricity - Employee Housing
06/24/2026	Xcel Ez-Pay Web	\$	79.32	10-1140-4401	Gas/Electricity - Special Events Power Pedestals
06/24/2026	Xcel Ez-Pay Web	\$	362.43	10-1140-4401	Gas/Electricity - Special Events Power Pedestals
06/24/2026	Xcel Ez-Pay Web	\$	4,089.95	10-1131-4401	Electricity - Town Street Lights
06/24/2026	Xcel Ez-Pay Web	\$	509.60	90-9000-4401	Gas/Electric Frisco Bay Marina
06/24/2026	Xcel Ez-Pay Web	\$	86.87	55-5500-4266	Gas/Electricity - Employee Housing
06/24/2026	Xcel Ez-Pay Web	\$	880.97	80-8001-4401	Gas/Electricity - Old Town Hall/VIC
06/24/2026	Xcel Ez-Pay Web	\$	190.71	10-1170-4401	Gas/Electricity - Nordic Building
06/24/2026	Xcel Ez-Pay Web	\$	2,771.73	10-1132-4401	Gas/Electricity - Town Buildings
06/24/2026	Xcel Ez-Pay Web	\$	166.37	55-5500-4266	Gas/Electricity - Employee Housing
06/05/2026	Zoho Corp	\$	867.51	10-1110-4702	AD Audit account management system 2026 renew- no TAX- they will refund the difference
06/10/2026	Zoom.Com 888-799-9666	\$	100.00	10-1110-4703	ZOOM ACCOUNT MONTHLY SUBSCRIPTION FEE
06/10/2026	Zoom.Com 888-799-9666	\$	10.00	10-1110-4703	ZOOM STORAGE MONTHLY FEE
		\$	200,576.80		



TO: MAYOR & TOWN COUNCIL
FROM: STACEY CAMPBELL, TOWN CLERK
KATIE KENT, COMMUNITY DEVELOPMENT DIRECTOR
JOSH SOUTHWORTH, PUBLIC WORKS DIRECTOR
RE: HOME RULE CHARTER CODE REVIEW (ARTICLE III, SECTION XIV)
– CHAPTER 97
DATE: JULY 28, 2026

Summary & Background:

The Frisco Home Rule Charter, Article 3, Section 14 is titled “Ordinance Review” and reads:

- (a) The Council shall review ordinances of a general and permanent nature adopted on or after the effective date of this Charter at least once every five (5) years after adoption for possible amendment or repeal.
- (b) The Council shall establish a schedule for reviewing all ordinances of a general and permanent nature which were adopted prior to the effective date of this Charter.
- (c) The failure to review any ordinance pursuant to this section shall not affect the validity or enforceability of the ordinance.

Analysis:

In the Code Review Schedule 2024-2028, approved by Town Council at the January 9, 2024 Regular Meeting, Town Code has been divided into a quarterly review schedule over the following 5 years, meant to repeat cyclically in accordance with the Charter’s stipulation for regular review, to be established upon approval of this Town Council.

The purpose of this Code review is three-fold:

- Conformation of Code with State and Federal legislation and regulations, if necessary
- Updates in accordance with best practices in various professions/fields/responsibilities of a Municipal government organization
- Opportunities to implement diversity, equity and inclusion-driven language

Today’s meeting marks the end of the second quarter of 2026, where the following Code Chapters are deemed up for review in the attached schedule:

- [Chapter 97 – Flood Hazard Areas](#)

Financial Impact:

The main Financial Impact to the Town for Code revisions, although required and necessary, is staff time to make such Code revisions, and potential legal review fees from the Town Attorney for such review.

Alignment with Strategic Plan: Operating in accordance with the Town’s Charter is a fundamental purpose of the Town government as a whole, and is a particular focus of the Administration Department based on direction from Town Council. While the Charter serves as the foundational legal document for the community and the municipal government structure that operates in its service, the Strategic Plan addresses the current direction of the Town Council. Woven throughout the Strategic Plan, are statements that expect administrative functions like this Code Review to proceed, such as the Public Service Commitment to “Provide leadership, civility, efficiency, transparency, accountability, and fiscal responsibility to assure a thriving future for the Town of Frisco”, as well as the first Strategic Objective “Quality Core Services” that commits Staff and Council to “providing timely and innovative core services...with professionalism”.

Staff Recommendation:

Staff have identified no need to amend the above listed chapters of Town Code at this time.

Reviews and Approvals:

- Diane McBride, Assistant Town Manager
- Tom Fisher, Town Manager



STAFF REPORT

TO: MAYOR & TOWN COUNCIL
FROM: JOSH SOUTHWORTH, PUBLIC WORKS DIRECTOR
RE: Consideration and Possible Approval of Resolution 26-18: A RESOLUTION OF THE TOWN COUNCIL FOR THE TOWN OF FRISCO, COLORADO, AUTHORIZING THE MAYOR AND TOWN CLERK TO EXECUTE A CONTRACT WITH WESTERN STATES RECLAMATION, LLC FOR THE PURPOSES OF REPLACING A WATER MAIN ON LAGOON DRIVE
DATE: JULY 28, 2026

Summary & Background:

The Town water distribution system includes a section of water main within the Lagoon Townhomes development near 746 Lagoon Drive. The existing main has experienced recurring leaks and significant condition issues. The project will remove or abandon deteriorated sections and install new pipe with enhanced corrosion protection, including polyethylene encasement and cathodic protection. Replacing this segment will improve system reliability, reduce water loss, and decrease the likelihood of emergency repairs in a residential area.

Town Council first appropriated \$500,000 in Water Fund capital funding for the Lagoon Drive water main replacement in 2024, and the project was subsequently carried forward. The project was bid in 2025; however, the bids received exceeded \$1 million, and concerns regarding the proposed construction schedules were a significant factor in not completing the project that year. Staff revised and rebid the project in 2026.

The base-bid scope includes approximately 455 linear feet of 6-inch ductile iron pipe and 40 linear feet of 8-inch ductile iron pipe; new valves; one new fire hydrant and reconnection of an existing hydrant; ten water-service reconnections; temporary water service; dewatering; cathodic protection; removal and replacement of a timber retaining wall; and restoration of disturbed pavement, topsoil, and vegetation. Existing waterline will be removed where uncovered and abandoned in place where it is not exposed by construction.

Analysis:

Procurement. The current solicitation closed on July 13, 2026. The Town received two qualified bids. Western States Reclamation, LLC submitted the lowest complete base bid in the amount of \$681,854. Staff reviewed the bid for completeness and recommends award of the base bid to Western States Reclamation.

Bid Alternate 1. The bid documents included an alternate for complete repaving of the project area. Bid Alternate 1 is excluded from Resolution 26-18 and the Town construction agreement. The Lagoon Townhomes Homeowners Association will contract directly for the additional repaving work.

Construction and resident coordination. Groundwater is anticipated within the project area. The contractor will maintain pedestrian access to residences and coordinate vehicle-access impacts with the property manager. The Water Department will remain involved in resident communications and service-interruption planning. Temporary water service will be coordinated when an interruption is expected to extend beyond one day.

Schedule. Substantial completion is required by October 15, 2026, consistent with the Town restriction on permits for trenches three feet or deeper after that date. Staff is coordinating with the HOA and contractor to establish the Notice to Proceed and final construction schedule.

Contract protections. The construction agreement requires performance and payment bonds and evidence of insurance within ten days of execution. The contract documents also include a two-year warranty for materials and workmanship.

Financial Impact:

The recommended construction contract amount is \$681,854 for the base bid only. The Water Capital Fund currently has approximately \$3.7 million available for capital improvements, and the contract award is within available fund resources. No supplemental appropriation or separate owner contingency is requested.

Although the base bid exceeds the original \$500,000 project planning amount by \$181,854, sufficient funding is available in the Water Capital Fund. Bid Alternate 1 is excluded from the Town award and will be funded and contracted separately by the Lagoon Townhomes Homeowners Association.

Alignment with Strategic Plan:

The project supports the Town Council priorities of Quality Core Services and Sustainable Environment by replacing failing water infrastructure, improving the reliability of domestic and fire-protection service, reducing water loss, and protecting a long-term Town utility asset.

Sustainability:

Replacing a leaking water main will reduce the loss of treated drinking water and the need for repeated emergency excavation and repair. The new ductile iron pipe, polyethylene encasement, and cathodic-protection system are intended to improve corrosion resistance and extend the useful life of the infrastructure. The contract also includes dewatering, erosion-control, revegetation, and surface-restoration requirements to address construction impacts.

Staff Recommendation:

Staff recommends that Town Council approve Resolution 26-18, awarding the Lagoon Drive Water Line Replacement base bid to Western States Reclamation, LLC in an

amount not to exceed \$681,854, excluding Bid Alternate 1, and authorizing the Mayor and Town Clerk to execute the construction agreement.

Reviews and Approvals:

- Diane McBride, Deputy Town Manager
- Tom Fisher, Town Manager

Attachments:

- Attachment 1 – Resolution 26-18
- Attachment 2 - Lagoon Townhomes Water Line Replacement Bid Submittal
- Attachment 3 – Lagoon Townhomes Water Line Replacement Bid Plans
- Attachment 4 – Construction Agreement

Lagoon Drive Water Line Replacement

BID ITEM	BID ITEM - BASE BID	UOM	QTY	UNIT PRICE	TOTAL PRICE
1	MOBILIZATION	LS	1	\$ 69,100.00	\$ 69,100.00
2	CONSTRUCTION SURVEYING	LS	1	\$ 11,600.00	\$ 11,600.00
3	GEOTECHNICAL TESTING	LS	1	\$ 10,100.00	\$ 10,100.00
4	TRAFFIC CONTROL MANAGEMENT	DAY	5	\$ 1,162.00	\$ 5,810.00
5	TRAFFIC CONTROL INSPECTION	DAY	2	\$ 300.00	\$ 600.00
6	FLAGGING	HOURL	90	\$ 75.00	\$ 6,750.00
7	TEMPORARY TRAFFIC CONTROL SIGN	EACH	5	\$ 150.00	\$ 750.00
8	TYPE 3 BARRICADE	EACH	2	\$ 60.00	\$ 120.00
9	CHANNELIZATION DEVICE (DRUM/CONE)	EACH	20	\$ 21.00	\$ 420.00
10	PORTABLE MESSAGE SIGN	DAY	30	\$ 170.00	\$ 5,100.00
11	POTHOLE UTILITIES	HOURL	40	\$ 700.00	\$ 28,000.00
12	TEMPORARY WATER CONNECTIONS	LS	1	\$ 10,765.00	\$ 10,765.00
13	DEWATERING	LS	1	\$ 134,500.00	\$ 134,500.00
14	CLEAR AND GRUB	SF	1000	\$ 3.25	\$ 3,250.00
15	SAWCUT EXISTING PAVEMENT (ASPHALY/CONCRETE)	LF	700	\$ 4.80	\$ 3,360.00
16	REMOVE CONCRETE PAVEMENT WITH HAUL AND OFFSITE DISPOSAL	SF	1700	\$ 7.00	\$ 11,900.00
17	REMOVE ASPHALY PAVEMENT WITH HAUL AND OFFSITE DISPOSAL	SF	4700	\$ 2.60	\$ 12,220.00
18	REMOVE WATER LINES AND APPURTENANCES W/ HAUL AND OFFSITE DISPOSAL (DI	PLF	300	\$ 19.70	\$ 5,910.00
19	6" WATER LINE (DIP) (V-BIO POLYWRAP)	LF	455	\$ 153.00	\$ 69,615.00
20	8" WATER LINE (DIP) (V-BIO POLYWRAP)	LF	40	\$ 301.00	\$ 12,040.00
21	6" WATER LINE GATE VALVE AND VALVE BOX	EACH	6	\$ 4,290.00	\$ 25,740.00
22	8" WATER LINE GATE VALVE AND VALVE BOX	EACH	4	\$ 5,040.00	\$ 20,160.00
23	FIRE HYDRANT ASSEMBLY	EACH	1	\$ 12,595.00	\$ 12,595.00
24	RECONNECT EXISTING FIRE HYDRANT	EACH	1	\$ 4,962.00	\$ 4,962.00
25	PIPE BOLLARD (FIRE HYDRANT PROTECTION)	EACH	1	\$ 1,250.00	\$ 1,250.00
26	RECONNECT 1" COPPER WATER SERVICE LINE, SADDLE AND CROP. STOP	EACH	10	\$ 1,760.00	\$ 17,600.00
27	1" COPPER WATER SERVICE LINE	LF	100	\$ 167.00	\$ 16,700.00
28	CONCRETE ENCASE SANITARY SEWER JOINT	EACH	6	\$ 1,677.00	\$ 10,062.00
29	CATHODIC PROTECTION COMPLETE IN PLACE PER FARWEST CORROSIONPROTECTION COMPANY DETAIL PAGES	LS	1	\$ 42,615.00	\$ 42,615.00
30	TIMBER RETAILING WALL REMOVAL AND REPLACEMENT (DESIGN/BUILD)	LS	1	\$ 16,450.00	\$ 16,450.00
31	RESET PROJECT SIGN	EACH	3	\$ 441.00	\$ 1,323.00
32	RESET DRAINAGE INLET	EACH	1	\$ 2,807.00	\$ 2,807.00
33	SUBGRADE PREPARATION	SY	700	\$ 9.40	\$ 6,580.00
34	EXCAVATION TO EXPORT (TO PAVEMENT SUBGRADE/TRECH STABILIZATION	CY	100	\$ 72.65	\$ 7,265.00
35	IMPORT STRUCTURAL FILL (NORTH DRIVE REALIGNMENT / TRECH STABILIZATION	CY	10	\$ 58.50	\$ 585.00
36	AGGREGATE BASE COURSE (CLASS 6) (6" DEPTH)	TON	250	\$ 44.50	\$ 11,125.00
37	CONCRETE PAVEMENT (REPLACE EXISTING IN KIND)	SF	1700	\$ 17.00	\$ 28,900.00
38	ASPHALT GR SX 4" SECTION	TON	120	\$ 380.00	\$ 45,600.00
39	TOPSOIL	CY	15	\$ 131.00	\$ 1,965.00
40	REVEGETATION	SF	2000	\$ 0.95	\$ 1,900.00
41	12" EXCELSIOR EROSION LOG	LF	100	\$ 9.00	\$ 900.00
42	SILT FENCE	LF	200	\$ 4.35	\$ 870.00
43	DUST ABATEMENT (WATER TRUCK)	HOURL	20	\$ 99.50	\$ 1,990.00
BASE BID TOTAL					\$ 681,854.00

BID ITEM	BID ITEM - BID ALTERNATIVE 1 (COMPLETE PROJECT REPAVING)	UOM	QTY	UNIT PRICE	TOTAL PRICE
45	CONSTRUCTION SURVEYING	LS	1	\$ 5,400.00	\$ 5,400.00
46	GEOTECHNICAL TESTING	LS	1	\$ 5,900.00	\$ 5,900.00
47	SUBGRADE PREPARATION	SY	2300	\$ 9.40	\$ 21,620.00
48	EXCAVATION TO EXPORT (TO PAVEMENT SUBGRADE)	CY	300	\$ 72.65	\$ 21,795.00
49	AGGREGATE BASE COURSE (CLASS 6) (6" DEPTH)	TON	750	\$ 44.50	\$ 33,375.00
50	CONCRETE PAVEMENT (REPLACE EXISTING IN KIND)	SF	5800	\$ 15.50	\$ 89,900.00
51	ASPHALT GR SX 4" SECTION	TON	400	\$ 350.00	\$ 140,000.00
BID ALTERNATE 1 TOTAL					\$ 317,990.00

The following addendums are acknowledged:

Addendum 1 dated 6/25/26
Addendum 2 dated 7/06/26

Western States Reclamation, LLC.

3601 Stagecoach Rd, Suite 101
Longmont, CO 80504



Signature: _____

Printed Name: JEN REEFROW / Civil Estimator

Date: 7/13/2026

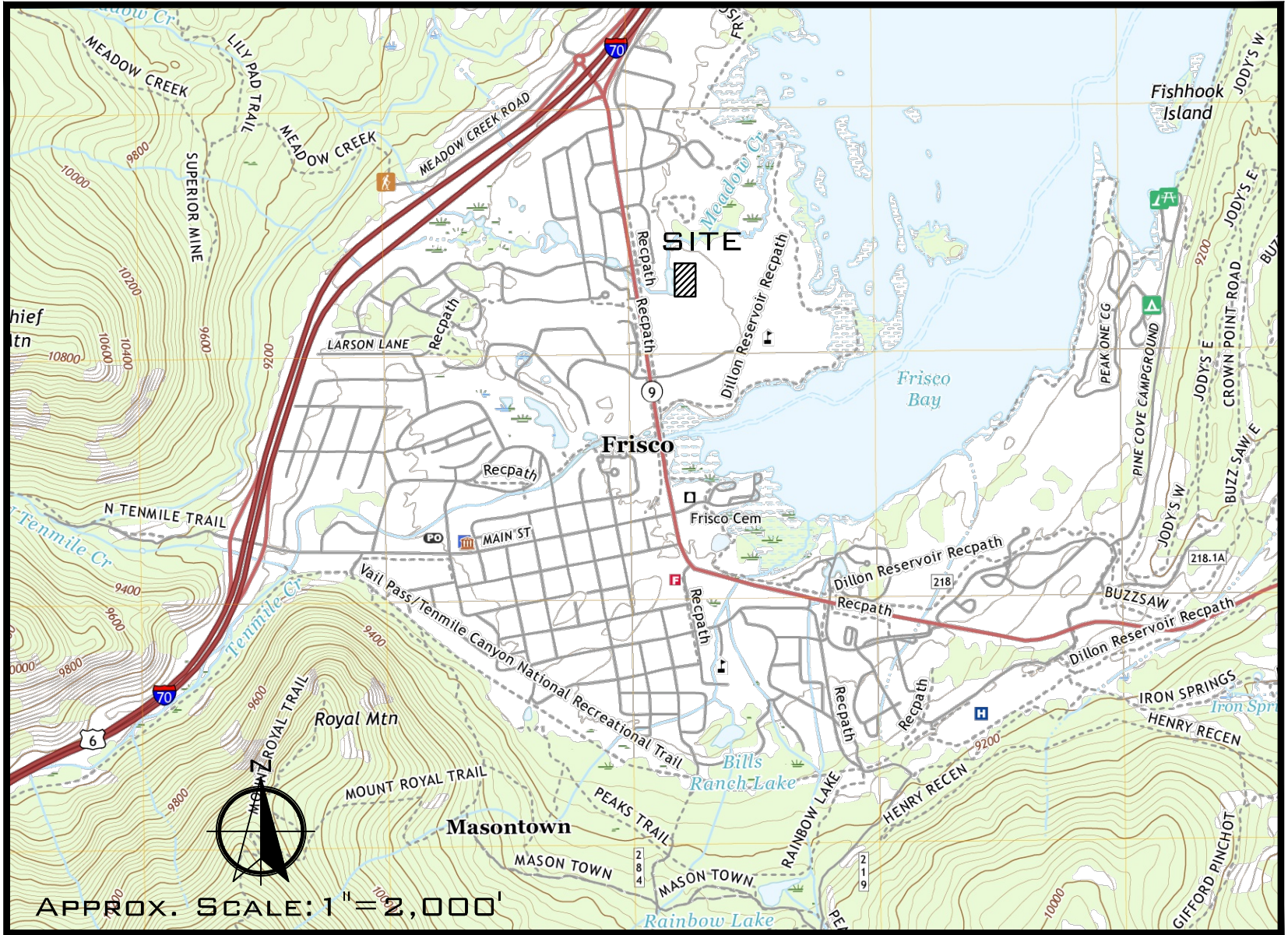
BID PLANS

LAGOON TOWNHOMES WATER LINE REPLACEMENT PROJECT

JUNE 2026

GENERAL NOTES:

- The Contractor is warned that conflicts with existing utility services may exist. Prior to beginning any construction, the Contractor shall contact all appropriate utility companies for line locations. He shall then locate all utilities (including depth). Any conflicts with the proposed construction shall be brought to the attention of the Engineer so that line or grade changes can be made to eliminate any conflicts with these existing utilities. All existing utilities shall be protected from damage by the Contractor. Damaged utilities shall be repaired by the Contractor at no expense to the Owner.
- The Contractor shall comply with Article 1.5 of Title 9, CRS ("Excavation Requirements") when excavating or grading is planned in the area of underground utility facilities. The Contractor shall notify affected utilities at least two (2) business days, not including the actual day of notice, prior to commencing such operations. The Contractor shall contact the Utility Notification Center of Colorado (UNCC) at 811, or 1-800-922-1987, to have locations of UNCC registered lines marked by member companies. All other underground facilities shall be located by contacting the respective owner. Utility service laterals shall also be located prior to beginning excavation or grading.
- All construction shall conform to Federal, State, and Town standards and specifications and be subject to construction observation by their representatives. Copies of Federal, State, and Town standards must be obtained by the Contractor. Contractor shall have one (1) copy of the plans and one (1) copy of the appropriate specifications on the job site at all times. The Contractor shall have one (1) complete set of the Contract Documents on the job site at all times.
- Contractor shall not scale drawings for construction purposes. Any missing dimensions or discrepancies in plans, field staking or physical features shall be brought to the attention of the Engineer. If Contractor proceeds with the work without notifying the Engineer, he does so at his own risk.
- Observations of the work in progress and on-site visits are not to be construed as a guarantee or warranty by the Engineer of the Contractor's contractual responsibilities.
- Safety is the responsibility of the Contractor. The Engineer is not the responsible for safety in, on or about the project site, nor for compliance by the appropriate party with any regulations relating thereto.
- The Contractor shall provide all lights, signs, barricades, flagmen or other devices necessary to provide for public safety in accordance with the current Manual on Uniform Traffic Control Devices.
- Contractor shall be required to maintain existing drainage channels, culverts and appurtenances during construction necessary to protect existing roads and property.
- It is the Contractor's responsibility to protect and preserve all trees, bushes, shrubs and ground cover in a manner acceptable to the Owner.
- Restore or replace all disturbed shoulder and landscaped areas to a condition equal to or better than preconstruction conditions.
- Contractor shall obtain all necessary permits to complete the work.
- Design is based upon PARTIAL TOPOGRAPHIC MAP OF LAGOON TOWNHOMES, June 2023 By Schmidt Land Surveying.



VICINITY MAP

SHEET INDEX

- | | |
|---|-------------------------------|
| 1 | COVER SHEET AND GENERAL NOTES |
| 2 | DEMOLITION PLAN |
| 3 | WATER RUN A PLAN AND PROFILE |
| 4 | WATER RUN B PLAN AND PROFILE |
| 5 | EROSION CONTROL PLAN |
| 6 | CONSTRUCTION DETAILS |
| 7 | CONSTRUCTION DETAILS |

FARWEST CORROSION CONTROL COMPANY
CORROSION PROTECTION DETAIL PAGES CP-1 TO CP-6

PARTIAL TOPOGRAPHIC MAP OF LAGOON TOWNHOMES

SUMMARY OF APPROXIMATE QUANTITIES

BID ITEM NO.	BID ITEM -- BASE BID	UNIT OF MEASURE	ESTIMATED QUANTITY
1	MOBILIZATION	LS	1
2	CONSTRUCTION SURVEYING	LS	1
3	GEOTECHNICAL TESTING	LS	1
4	TRAFFIC CONTROL MANAGEMENT	DAY	5
5	TRAFFIC CONTROL INSPECTION	DAY	2
6	FLAGGING	HOURL	90
7	TEMPORARY TRAFFIC CONTROL SIGN	EACH	5
8	TYPE 3 BARRICADE	EACH	2
9	CHANNELIZATION DEVICE (DRUM/CONE)	EACH	20
10	PORTABLE MESSAGE SIGN PANEL	DAY	30
11	POTHOLE UTILITIES	HOURL	40
12	TEMPORARY WATER CONNECTIONS	LS	1
13	DEWATERING	LS	1
14	CLEAR AND GRUB	SF	1,000
15	SAWCUT EXISTING PAVEMENT (ASPHALT/CONCRETE)	LF	700
16	REMOVE CONCRETE PAVEMENT WITH HAUL AND OFFSITE DISPOSAL	SF	1,700
17	REMOVE ASPHALT PAVEMENT WITH HAUL AND OFFSITE DISPOSAL	SF	4,700
18	REMOVE WATER LINES AND APPURTENANCES W/ HAUL AND OFFSITE DISPOSAL (DIP/COPPER)	LF	300
19	6" WATER LINE (DIP) (V-BIO POLYWRAP)	LF	455
20	8" WATER LINE (DIP) (V-BIO POLYWRAP)	LF	40
21	6" WATER LINE GATE VALVE AND VALVE BOX	EACH	6
22	8" WATER LINE GATE VALVE AND VALVE BOX	EACH	4
23	FIRE HYDRANT ASSEMBLY	EACH	1
24	RECONNECT EXISTING FIRE HYDRANT	EACH	1
25	PIPE BOLLARD (FIRE HYDRANT PROTECTION)	EACH	6
26	RECONNECT 1" COPPER WATER SERVICE LINE, SADDLE AND CORP. STOP	EACH	10
27	1" COPPER WATER SERVICE LINE	LF	100
28	CONCRETE ENCASE SANITARY SEWER JOINT	EACH	6
29	CATHODIC PROTECTION COMPLETE IN PLACE PER FARWEST CORROSION PROTECTION COMPANY DETAIL PAGES	LS	1
30	TIMBER RETAINING WALL REMOVAL AND REPLACEMENT (DESIGN/BUILD)	LS	1
31	RESET PROJECT SIGN	EACH	3
32	RESET DRAINAGE INLET	EACH	1
33	SUBGRADE PREPARATION	SY	700
34	EXCAVATION TO EXPORT (TO PAVEMENT SUBGRADE/TRENCH STABILIZATION)	CY	100
35	IMPORT STRUCTURAL FILL (NORTH DRIVE REALIGNMENT/TRENCH STABILIZATION)	CY	10
36	AGGREGATE BASE COURSE (CLASS 6) (6" DEPTH)	TON	250
37	CONCRETE PAVEMENT (REPLACE EXISTING IN KIND)	SF	1,700
38	ASPHALT GR SX 4" SECTION	TON	120
39	TOPSOIL	CY	15
40	REVEGETATION	SF	2,000
41	12" EXCELSIOR EROSION LOG	LF	100
42	SILT FENCE	LF	200
43	DUST ABATEMENT (WATER TRUCK)	HOURL	20
BID ITEM NO.	BID ITEM -- BID ALTERNATIVE 1 (COMPLETE PROJECT RE-PAVING)	UNIT OF MEASURE	ESTIMATED QUANTITY
44	CONSTRUCTION SURVEYING	LS	1
45	GEOTECHNICAL TESTING	LS	1
46	SUBGRADE PREPARATION	SY	2,300
47	EXCAVATION TO EXPORT (TO PAVEMENT SUBGRADE)	CY	300
48	AGGREGATE BASE COURSE (CLASS 6) (6" DEPTH)	TON	750
49	CONCRETE PAVEMENT (REPLACE EXISTING IN KIND)	SF	5,800
50	ASPHALT GR SX 4" SECTION	TON	400



Know what's below.
Call before you dig.

LAGOON
TOWNHOMES

FRISCO, COLORADO

COVER SHEET AND GENERAL NOTES

SCALE: 1"=20'

SHEET: 1 OF 7

ISSUE: BID PLAN

DATE: JUNE 23, 2026

DRAWN: D. LEINWEBER

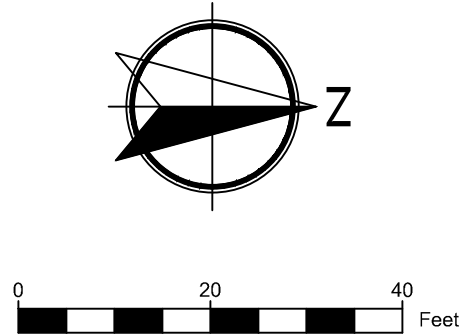
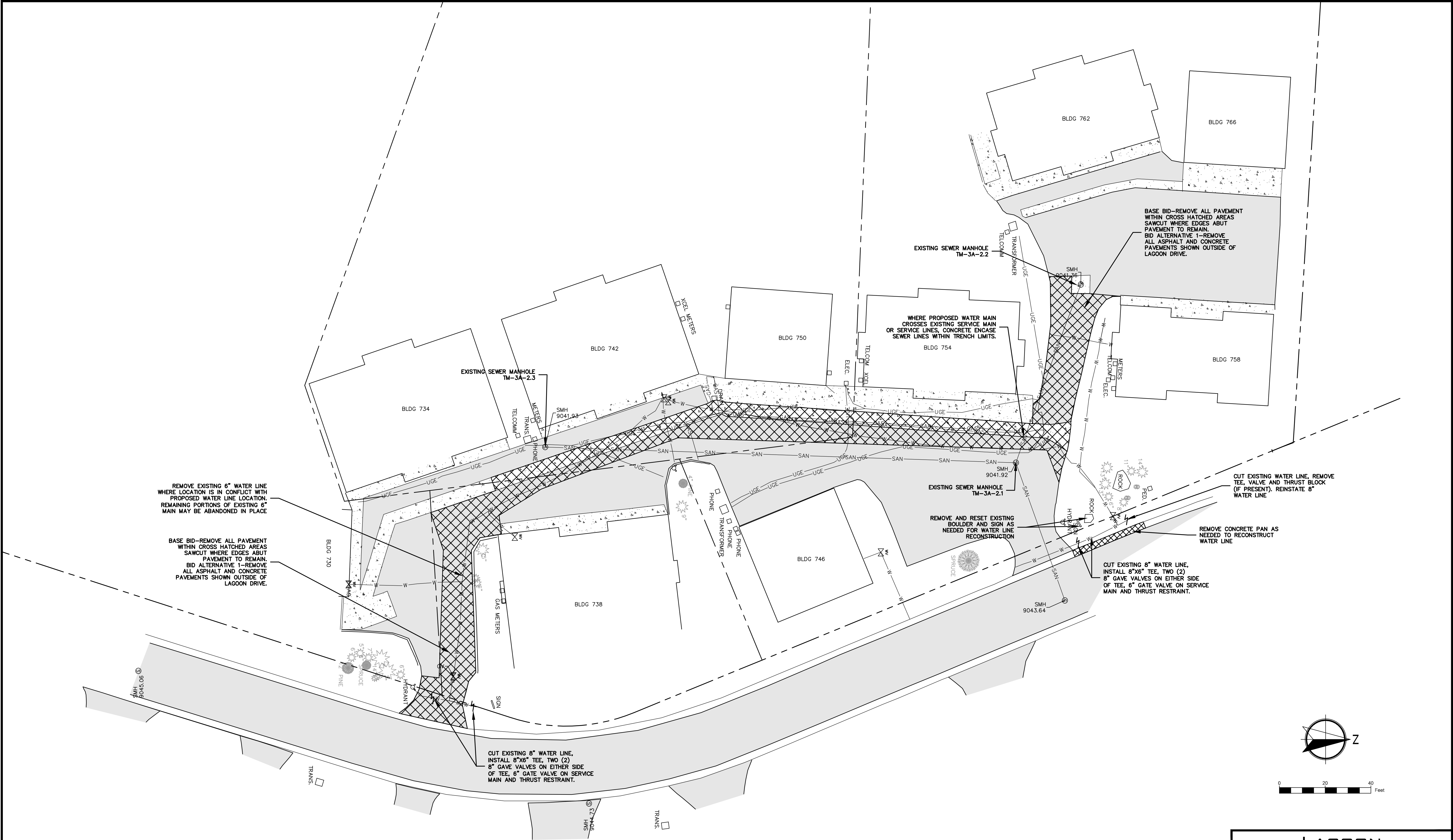
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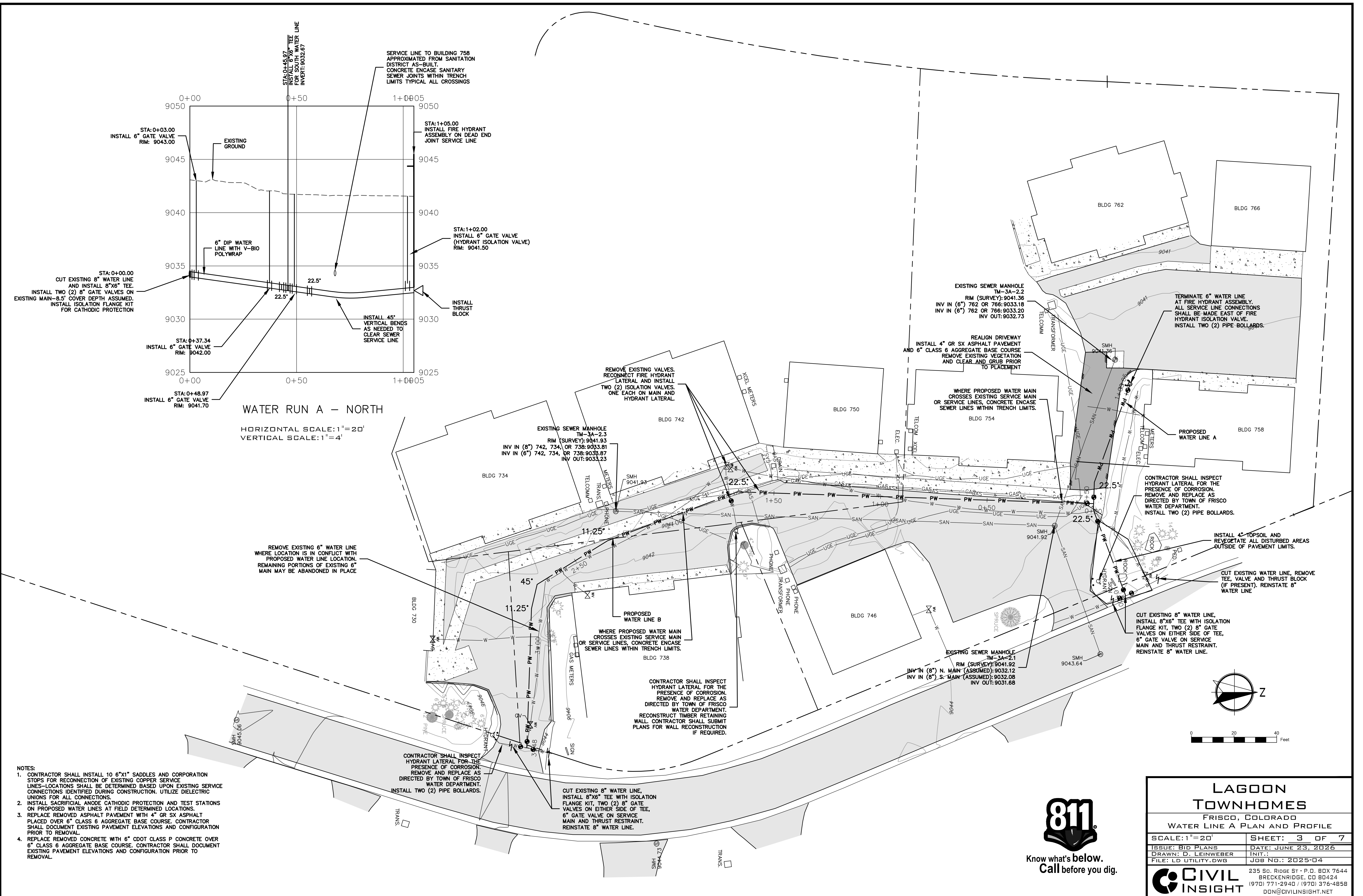
JOB No.: 2025-04

CIVIL
INSIGHT

235 So. Ridge St. - P.O. Box 7644
BRECKENRIDGE, CO 80424
(970) 771-2940 / (970) 376-4858
DON@CIVILINSIGHT.NET



LAGOON TOWNHOMES FRISCO, COLORADO DEMOLITION PLAN	
SCALE: 1"=20'	SHEET: 2 OF 7
ISSUE: BID PLANS	DATE: JUNE 23, 2026
DRAWN: D. LEINWEBER	INIT.:
FILE: LD DEMO.DWG	JOB NO.: 2025-04
235 So. Ridge St. - P.O. Box 7644 Breckenridge, CO 80424 (970) 771-2940 / (970) 376-4858 DON@CIVILINSIGHT.NET	



- NOTES:
1. CONTRACTOR SHALL INSTALL 10 6"x1" SADDLES AND CORPORATION STOPS FOR RECONNECTION OF EXISTING COPPER SERVICE LINES—LOCATIONS SHALL BE DETERMINED BASED UPON EXISTING SERVICE CONNECTIONS IDENTIFIED DURING CONSTRUCTION. UTILIZE DIELECTRIC UNIONS FOR ALL CONNECTIONS.
 2. INSTALL SACRIFICIAL ANODE CATHODIC PROTECTION AND TEST STATIONS ON PROPOSED WATER LINES AT FIELD DETERMINED LOCATIONS.
 3. REPLACE REMOVED ASPHALT PAVEMENT WITH 4" GR SX ASPHALT PLACED OVER 6" CLASS 6 AGGREGATE BASE COURSE. CONTRACTOR SHALL DOCUMENT EXISTING PAVEMENT ELEVATIONS AND CONFIGURATION PRIOR TO REMOVAL.
 4. REPLACE REMOVED CONCRETE WITH 6" CDDT CLASS P CONCRETE OVER 6" CLASS 6 AGGREGATE BASE COURSE. CONTRACTOR SHALL DOCUMENT EXISTING PAVEMENT ELEVATIONS AND CONFIGURATION PRIOR TO REMOVAL.



Know what's below.
Call before you dig.

LAGOON TOWNHOMES

FRISCO, COLORADO

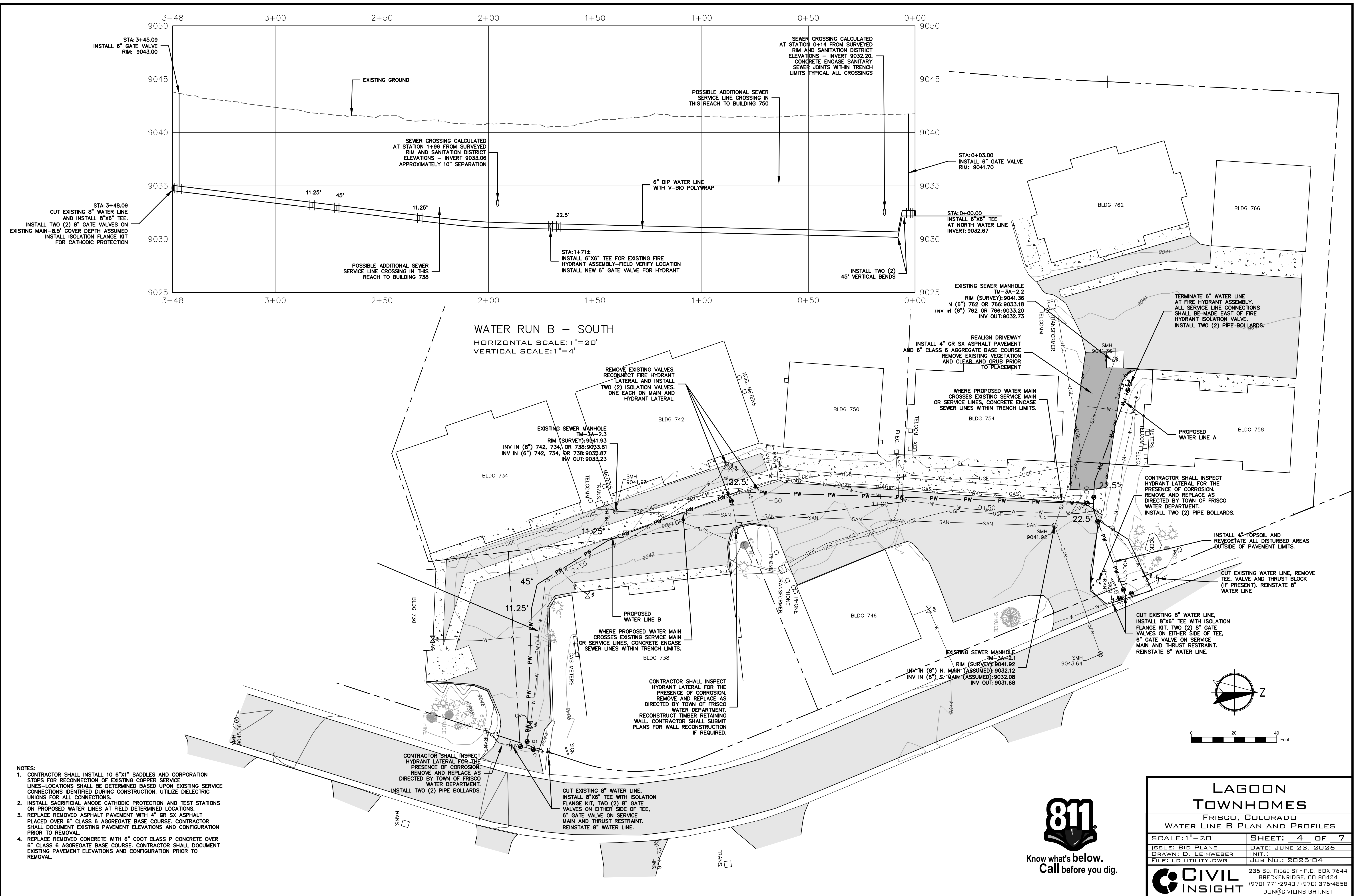
WATER LINE A PLAN AND PROFILE

SCALE: 1"=20'	SHEET: 3 OF 7
ISSUE: BID PLANS	DATE: JUNE 23, 2026
DRAWN: D. LEINWEBER	INIT.:
FILE: LD UTILITY.DWG	JOB NO.: 2025-04

235 So. Ridge St. • P.O. BOX 7644
BRECKENRIDGE, CO 80424
(970) 771-2940 / (970) 376-4858
DON@CIVILINSIGHT.NET



CIVIL INSIGHT



- NOTES:
1. CONTRACTOR SHALL INSTALL 10 6"x1" SADDLES AND CORPORATION STOPS FOR RECONNECTION OF EXISTING COPPER SERVICE LINES-LOCATIONS SHALL BE DETERMINED BASED UPON EXISTING SERVICE CONNECTIONS IDENTIFIED DURING CONSTRUCTION. UTILIZE DIELECTRIC UNIONS FOR ALL CONNECTIONS.
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Know what's below.
Call before you dig.

LAGOON TOWNHOMES

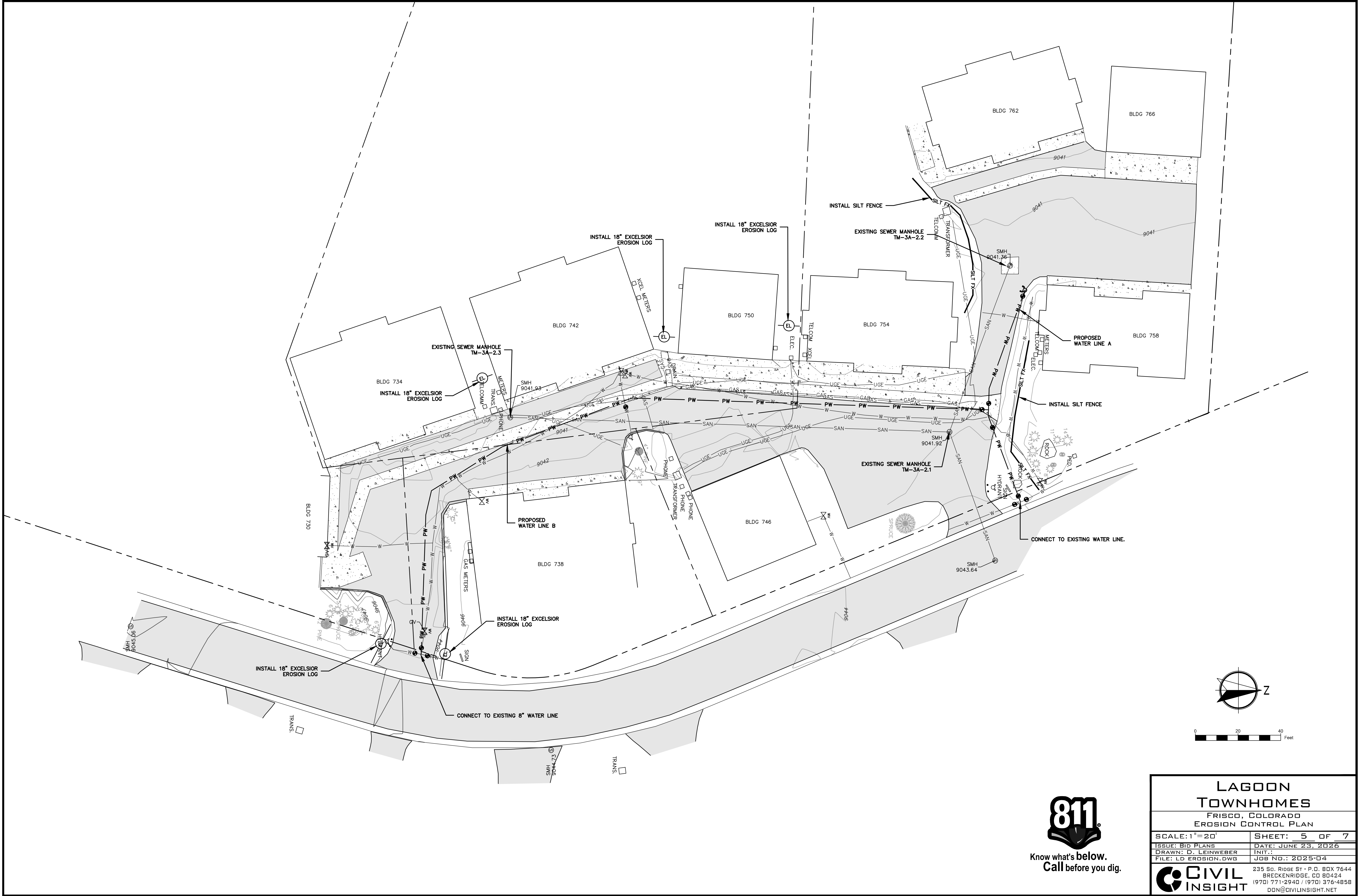
FRISCO, COLORADO

WATER LINE B PLAN AND PROFILES

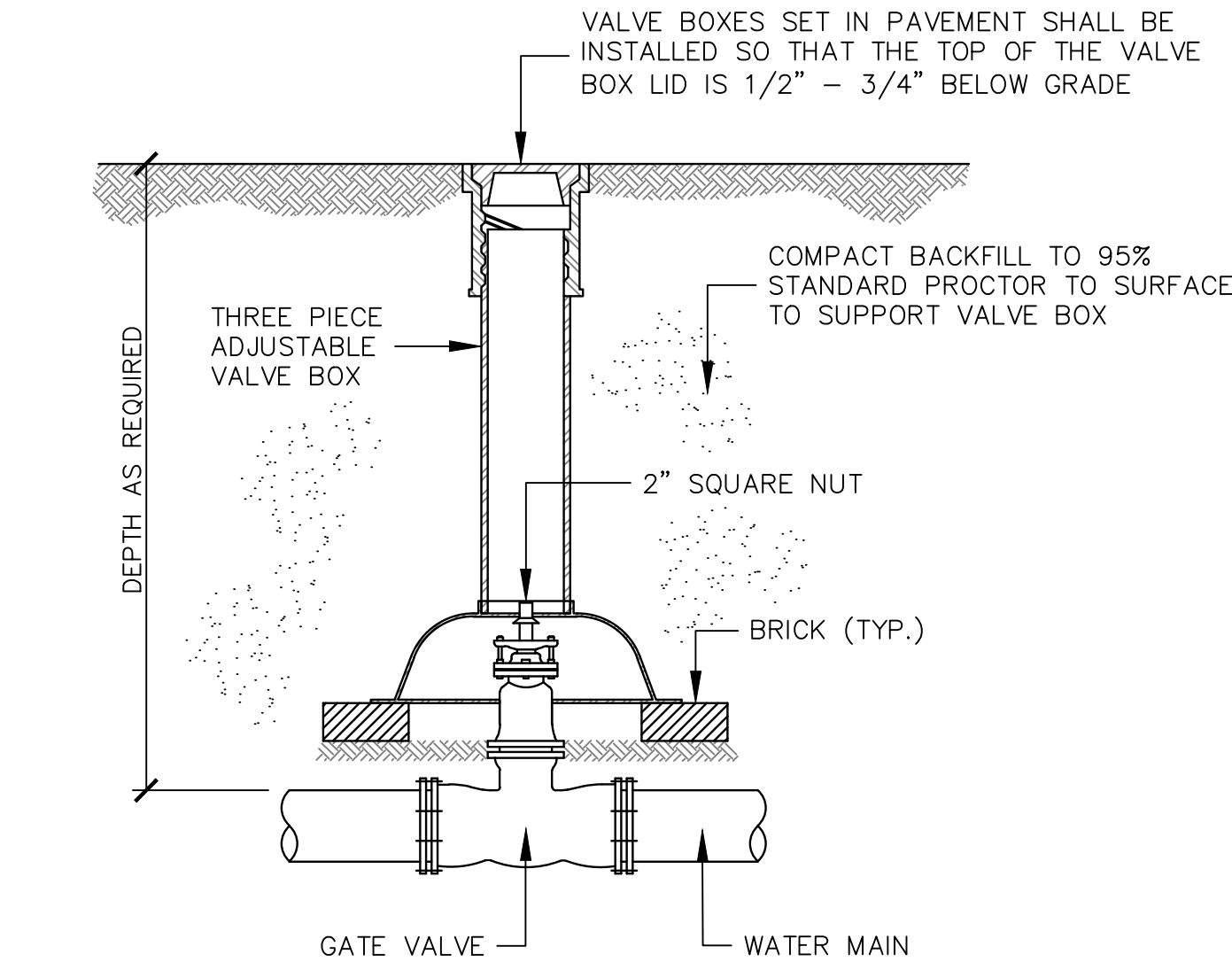
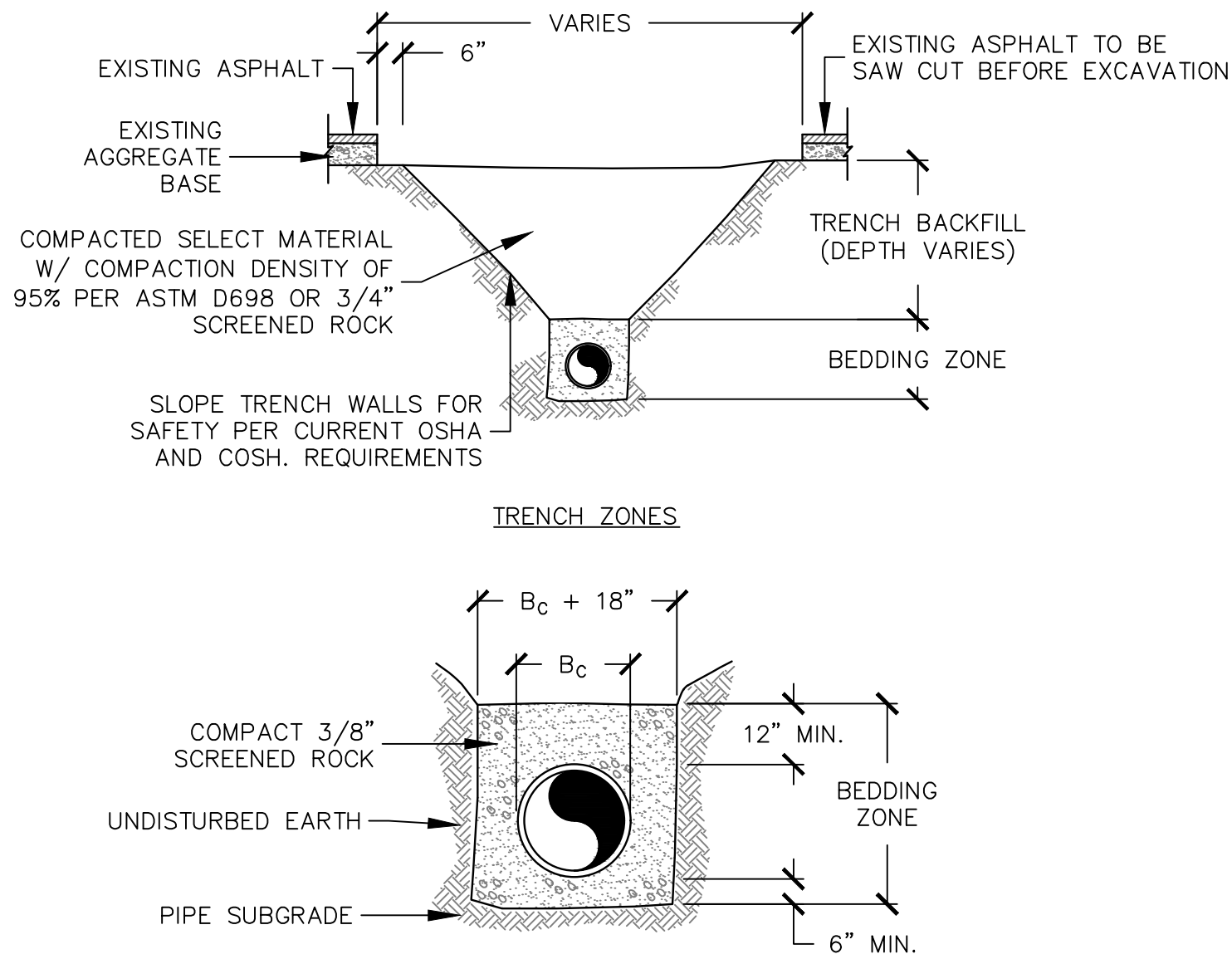
SCALE: 1"=20'	SHEET: 4 OF 7
ISSUE: BID PLANS	DATE: JUNE 23, 2026
DRAWN: D. LEINWEBER	INIT.:
FILE: LD UTILITY.DWG	JOB NO.: 2025-04

235 So. Ridge St. P.O. BOX 7644
BRECKENRIDGE, CO 80424
(970) 771-2940 / (970) 376-4858
DON@CIVILINSIGHT.NET

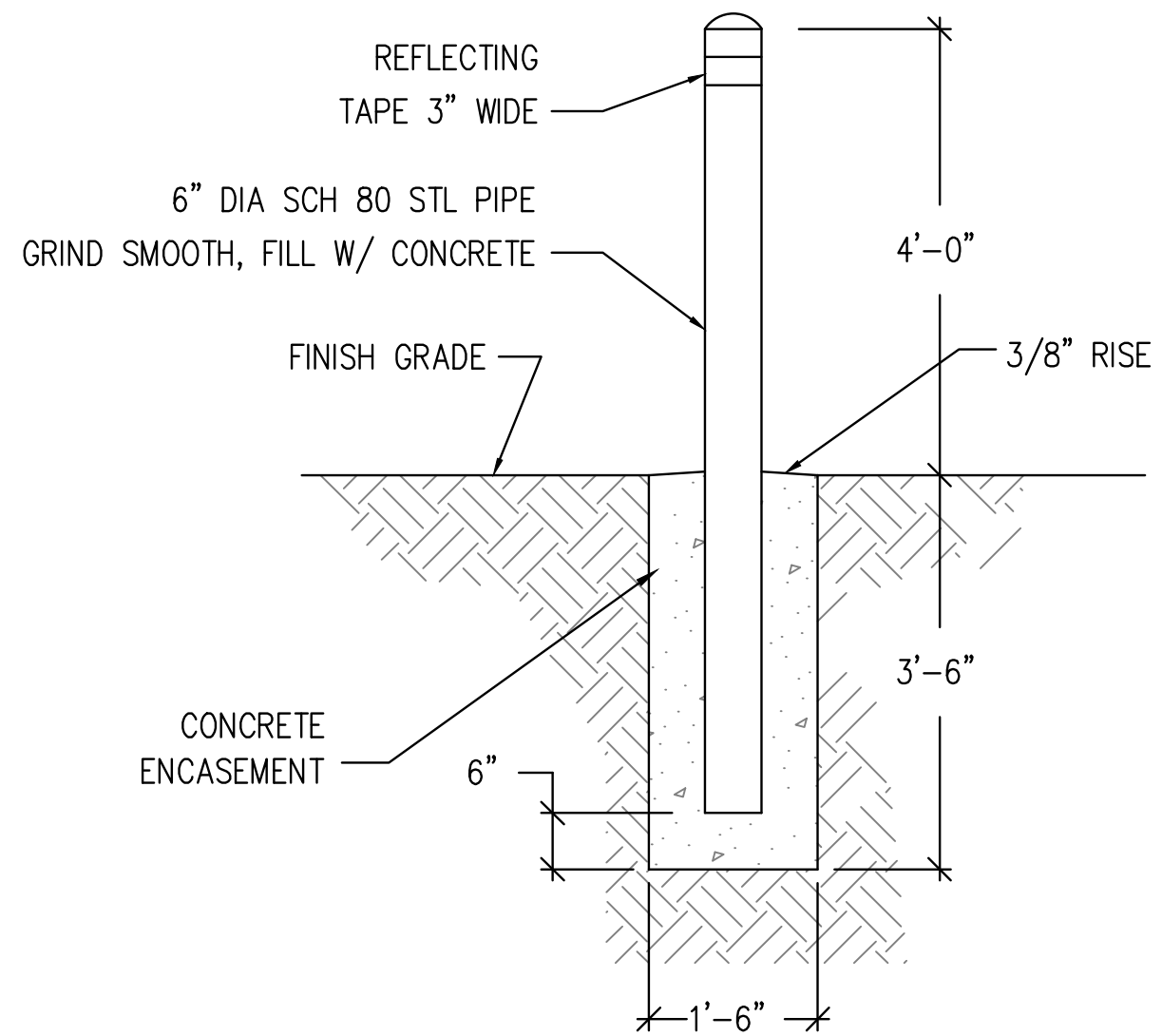




LAGOON TOWNHOMES FRISCO, COLORADO EROSION CONTROL PLAN	
SCALE: 1"=20'	SHEET: 5 OF 7
ISSUE: BID PLANS	DATE: JUNE 23, 2026
DRAWN: D. LEINWEBER	INIT.:
FILE: LD EROSION.DWG	JOB NO.: 2025-04
235 So. Ridge St. - P.O. Box 7644 Breckenridge, CO 80424 (970) 771-2940 / (970) 376-4858 DON@CIVILINSIGHT.NET	



- NOTES:
1. VALVES SHALL BE RESILIENT SEAT NRS GATE VALVES AND SHALL OPEN LEFT - MUELLER RESILIENT WEDGE AND WATEROUS F-2500 VALVES ONLY.
 2. VALVE BOXES SHALL BE SET PLUMB AND TRUE OVER THE VALVE OPERATING NUT.



N.T.S.

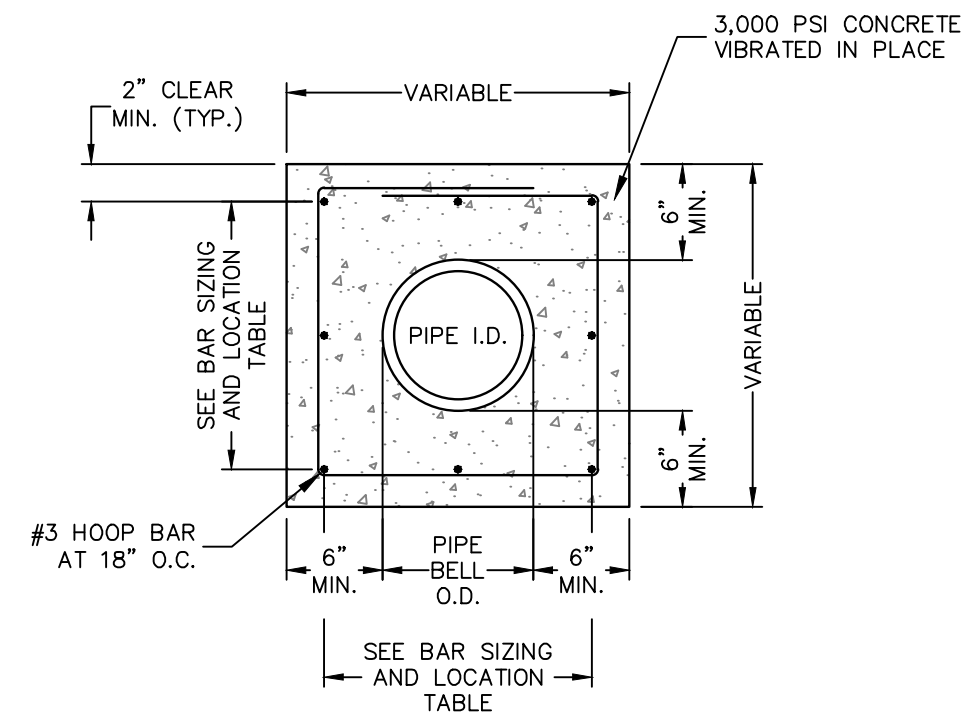
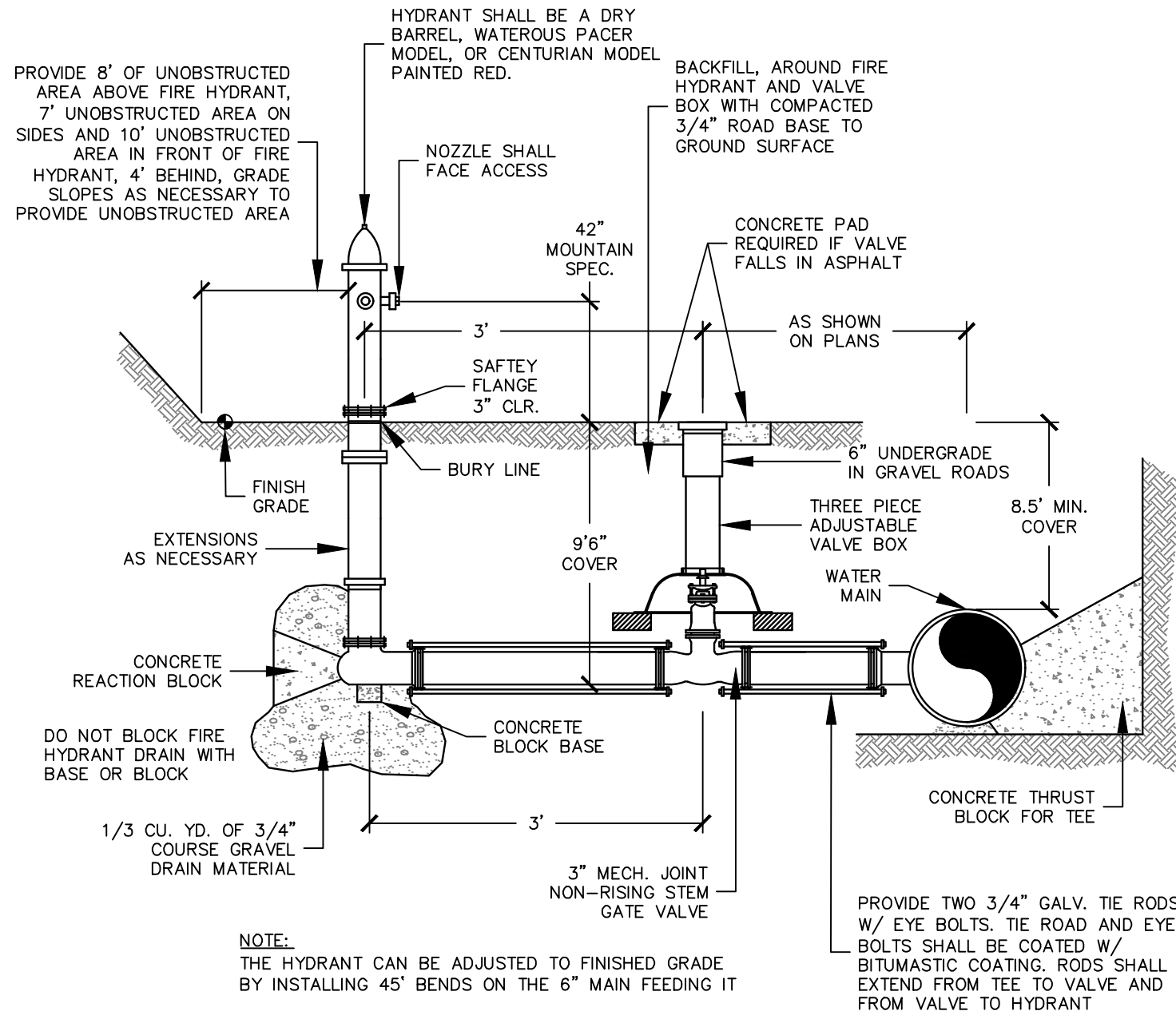
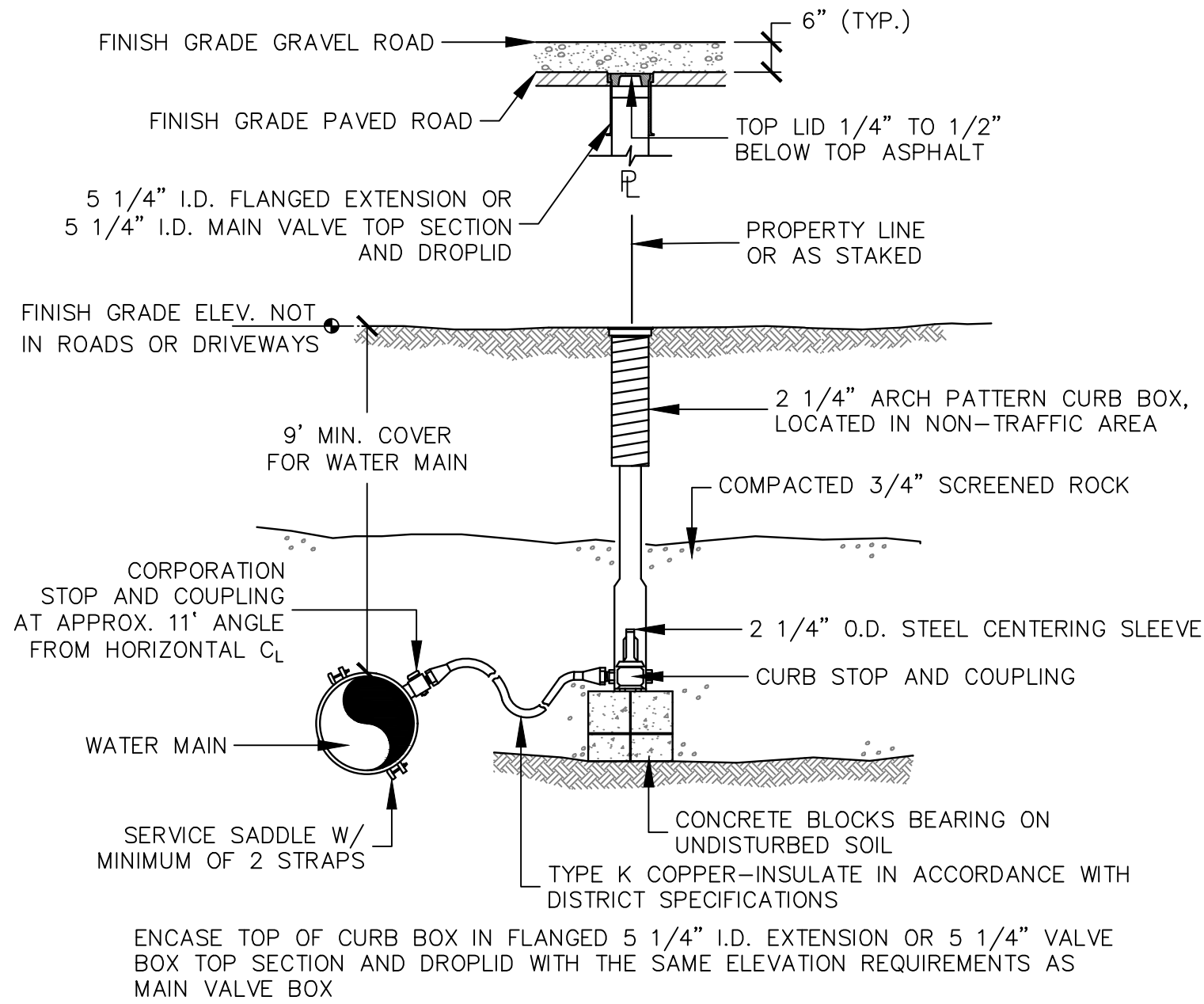
A TRENCH CROSS SECTION

N.T.S.

B MAIN LINE GATE VALVE DETAIL

N.T.S.

C PIPE BOLLARD



PIPE I.D.	NO. OF LONGITUDINAL BARS AND LOCATION
6 IN.	4 - NO. 4 BARS 1 EACH CORNER
8 IN.	4 - NO. 4 BARS 1 EACH CORNER
10 IN.	8 - NO. 8 BARS 3 EACH SIDE
12 IN.	8 - NO. 8 BARS 3 EACH SIDE
15 IN.	8 - NO. 8 BARS 3 EACH SIDE
18 IN.	8 - NO. 8 BARS 3 EACH SIDE
21 IN.	12 - NO. 4 BARS 4 EACH SIDE
24 IN.	12 - NO. 4 BARS 4 EACH SIDE
27 IN.	12 - NO. 4 BARS 4 EACH SIDE
30 IN.	12 - NO. 4 BARS 4 EACH SIDE
33 IN.	12 - NO. 4 BARS 4 EACH SIDE
36 IN.	16 - NO. 4 BARS 5 EACH SIDE



Know what's below.
Call before you dig.

LAGOON
TOWNHOMES
FRISCO, COLORADO
CONSTRUCTION DETAILS

SCALE: N/A	SHEET: 6 OF 7
ISSUE: BID PLANS	DATE: JUNE 23, 2026
DRAWN: D. LEINWEBER	INIT.:
FILE: LD DETAIL.DWG	JOB NO.: 2025-04



235 So. Ridge St. - P.O. BOX 7644
BRECKENRIDGE, CO 80424
(970) 771-2940 / (970) 376-4858
DON@CIVILINSIGHT.NET

N.T.S.

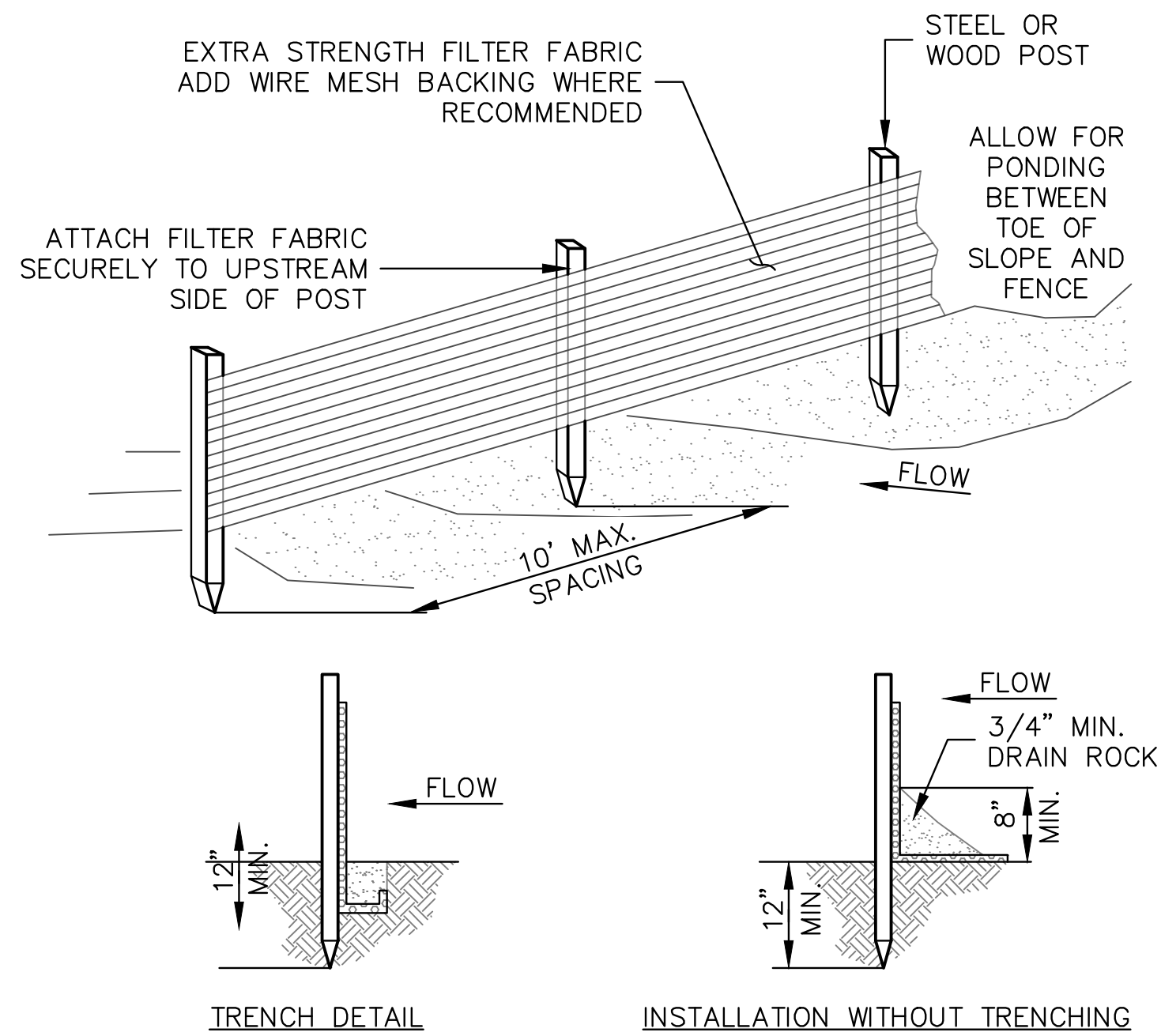
D TYPICAL WATER SERVICE

N.T.S.

E FIRE HYDRANT ASSEMBLY

N.T.S.

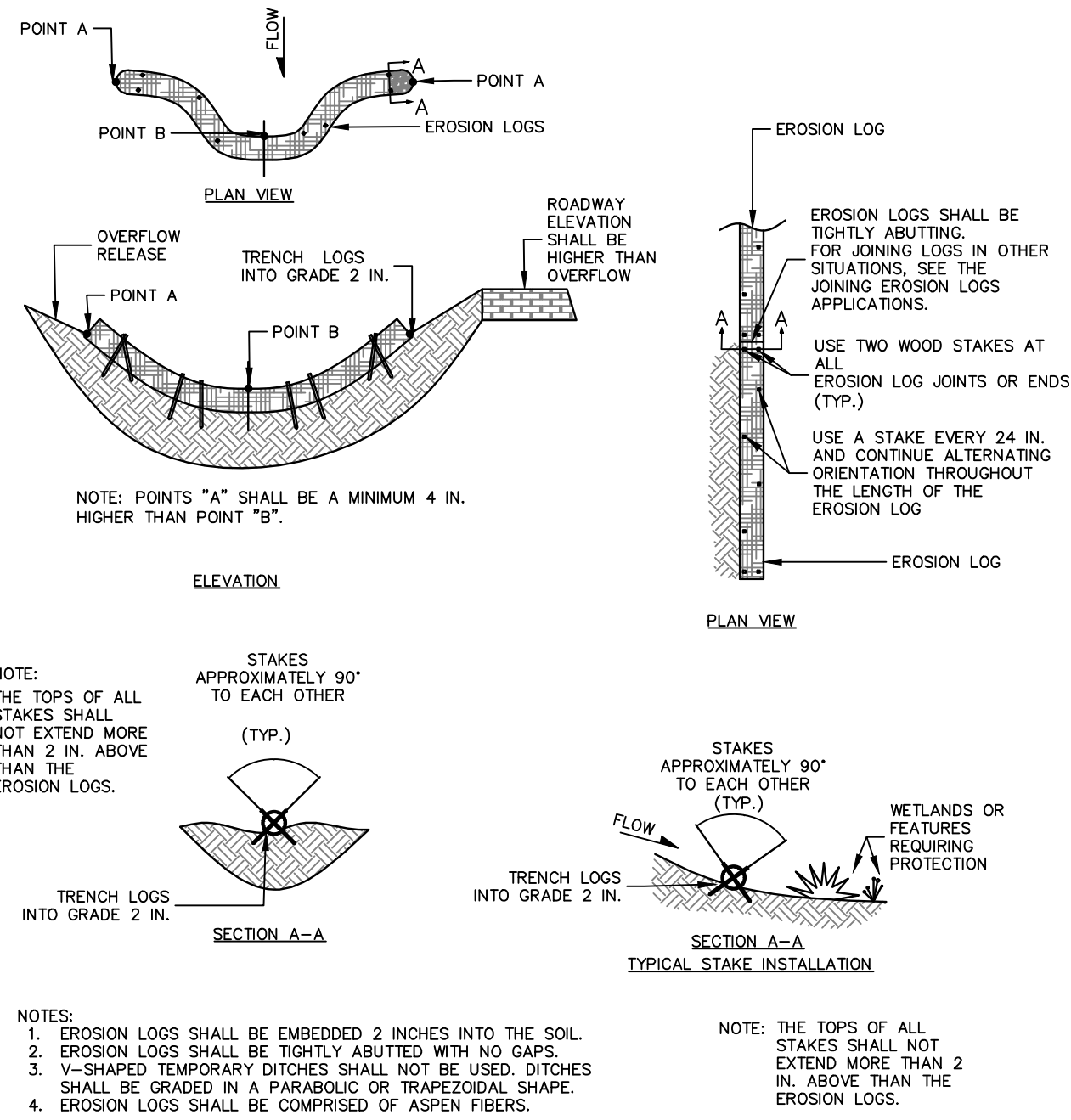
F CONCRETE ENCASMENT



N.T.S.

A

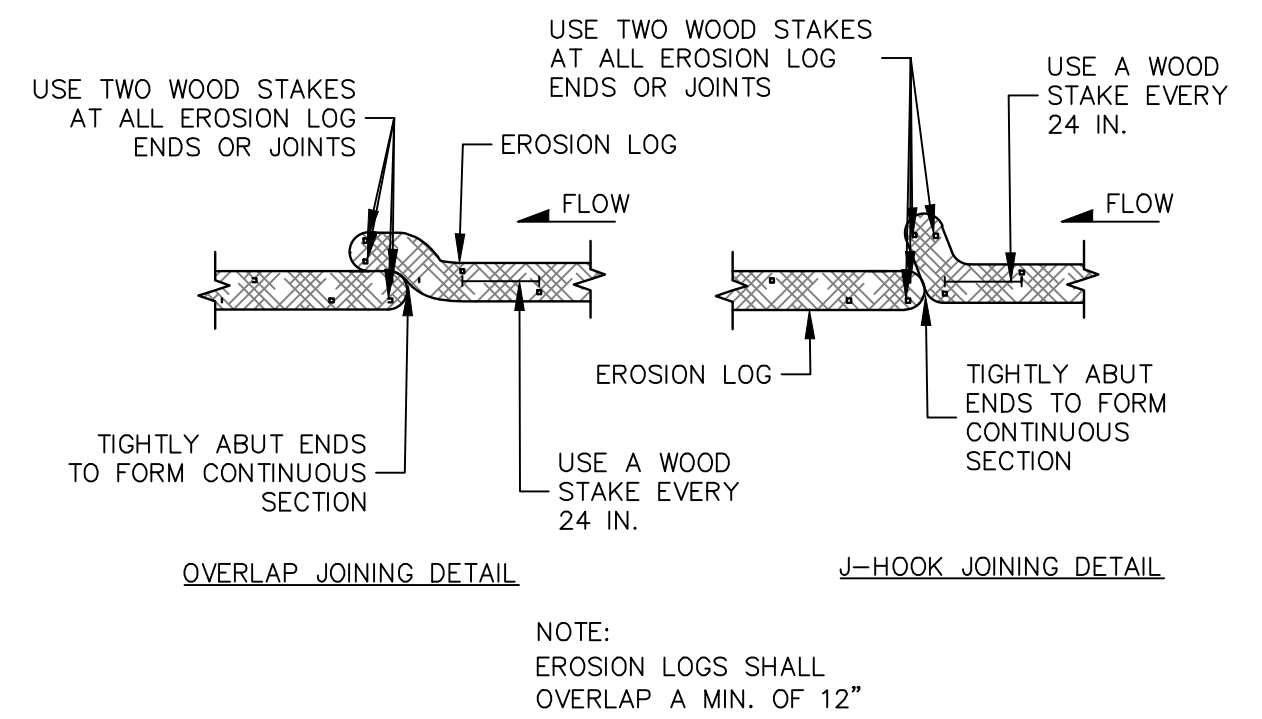
SILT FENCE DETAIL



N.T.S.

B

EROSION LOG DETAIL



JOINING EROSION LOGS APPLICATIONS

N.T.S.

C

JOINING EROSION LOGS



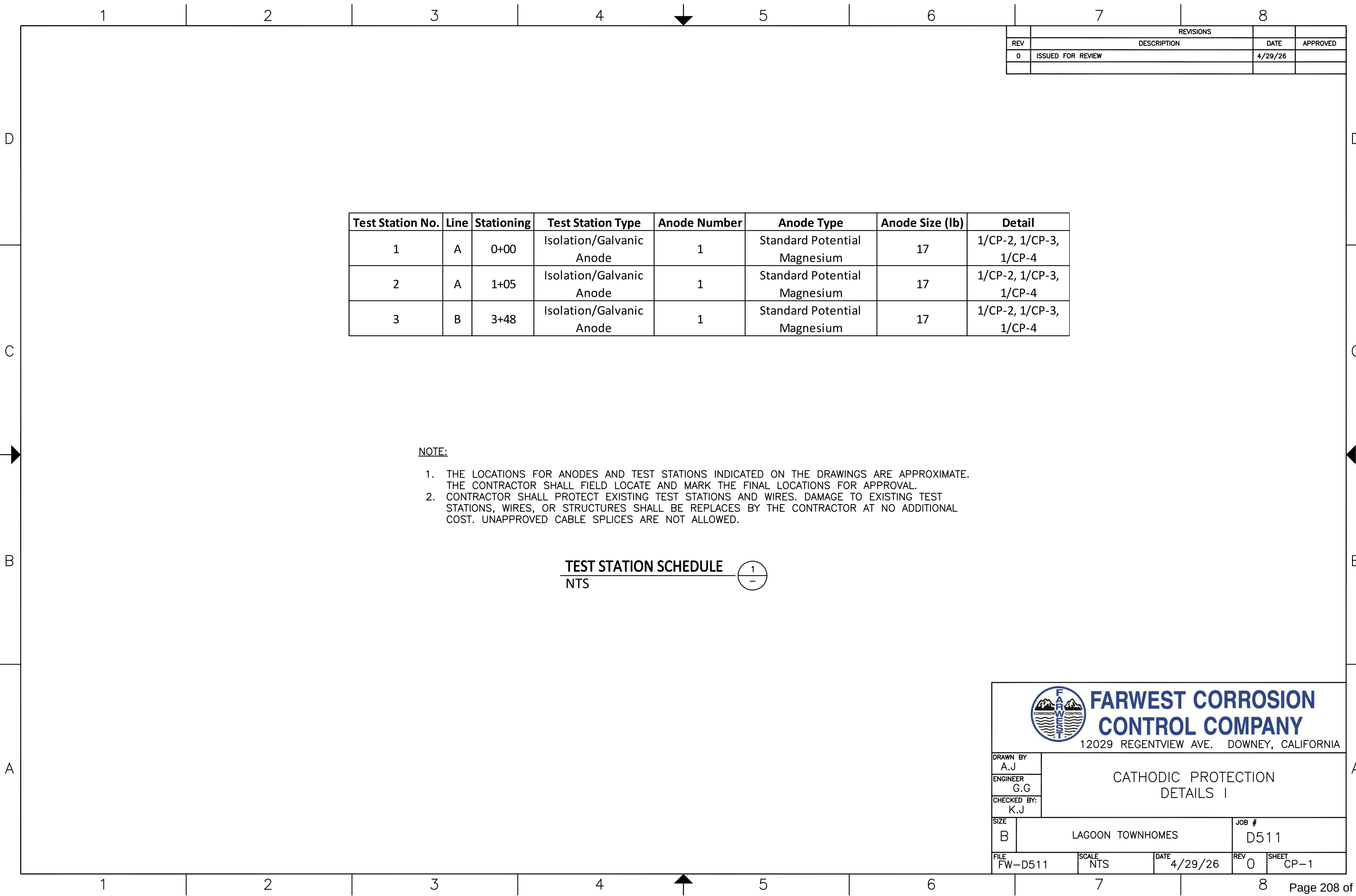
Know what's below.
Call before you dig.

LAGOON
TOWNHOMES
FRISCO, COLORADO
CONSTRUCTION DETAILS

SCALE: N/A	SHEET: 7 OF 7
ISSUE: BID PLANS	DATE: JUNE 23, 2026
DRAWN: D. LEINWEBER	INIT.:
FILE: LD DETAIL.DWG	JOB NO.: 2025-04



235 So. Ridge St. - P.O. BOX 7644
BRECKENRIDGE, CO 80424
(970) 771-2940 / (970) 376-4858
DON@CIVILINSIGHT.NET



REVISIONS			
REV	DESCRIPTION	DATE	APPROVED
0	ISSUED FOR REVIEW	4/29/26	



FARWEST CORROSION CONTROL COMPANY

12029 REGENTVIEW AVE. DOWNEY, CALIFORNIA

DRAWN BY
A.J

ENGINEER
G.G

CHECKED BY:
K.J

CATHODIC PROTECTION
DETAILS I

SIZE
B

LAGOON TOWNHOMES

JOB #
D511

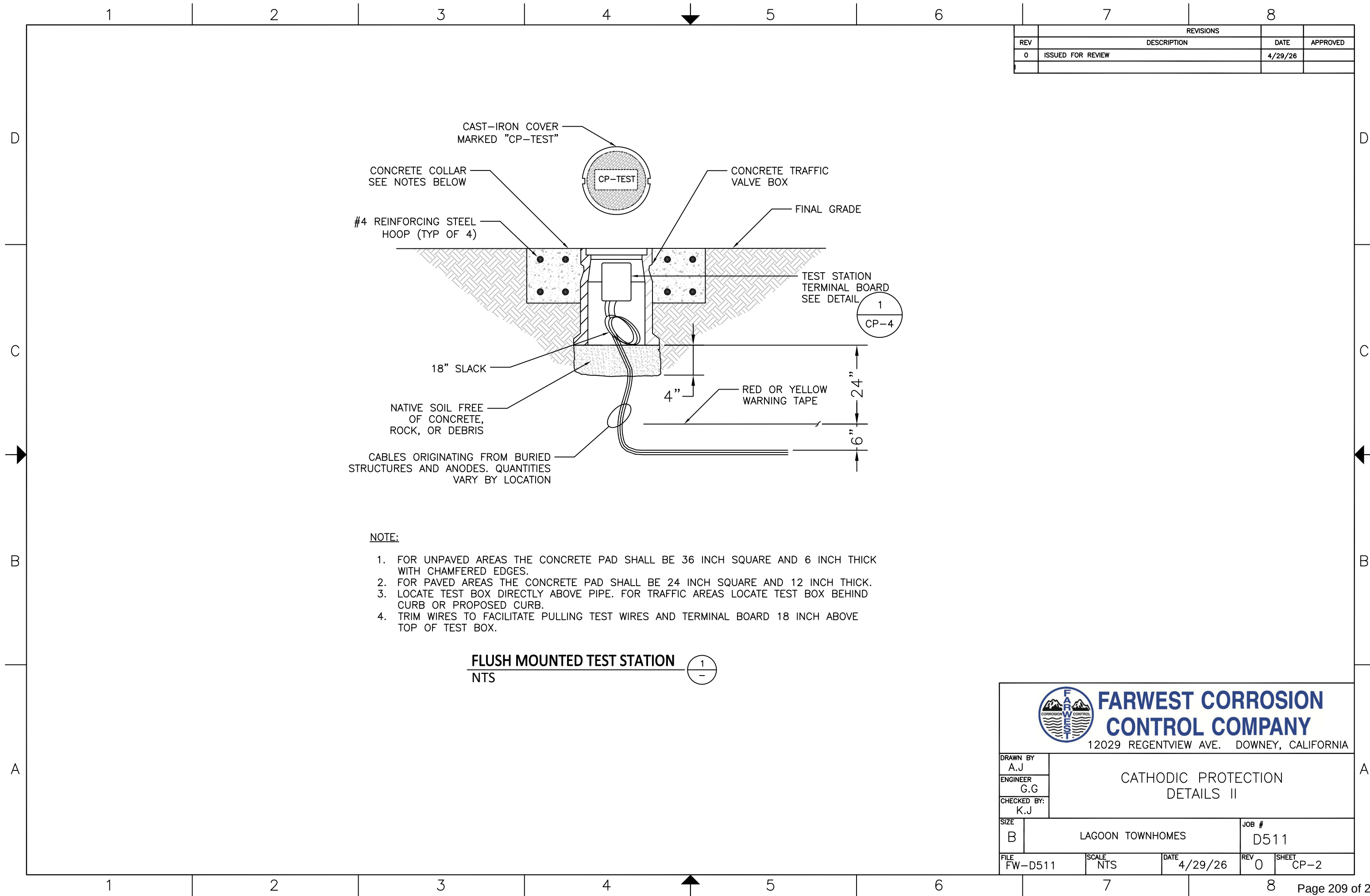
FILE
FW-D511

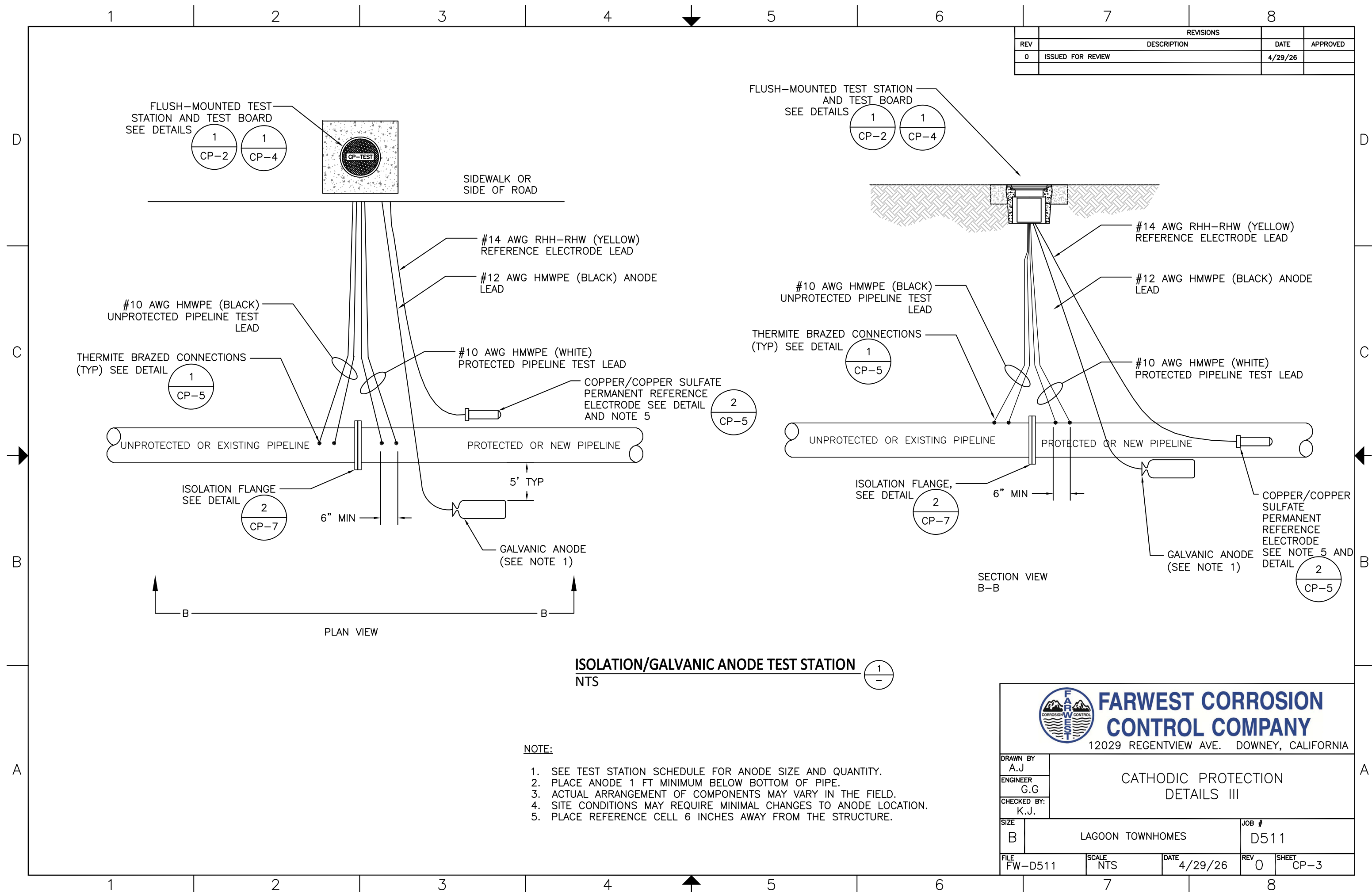
SCALE
NTS

DATE
4/29/26

REV
0

SHEET
CP-1





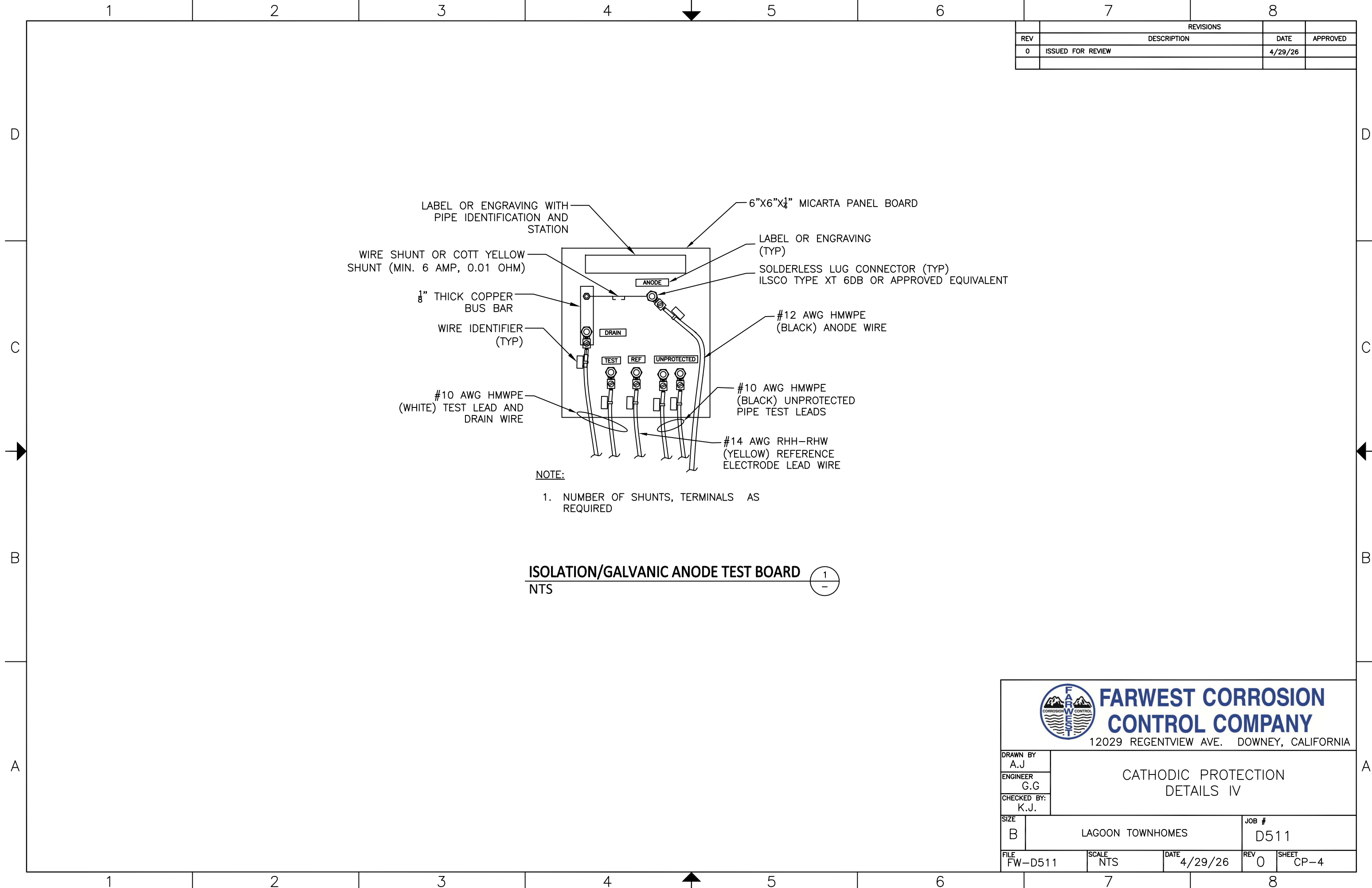
REVISIONS			
REV	DESCRIPTION	DATE	APPROVED
0	ISSUED FOR REVIEW	4/29/26	



FARWEST CORROSION CONTROL COMPANY
12029 REGENTVIEW AVE. DOWNEY, CALIFORNIA

DRAWN BY A.J.		CATHODIC PROTECTION DETAILS III	
ENGINEER G.G.			
CHECKED BY: K.J.			
SIZE B	LAGOON TOWNHOMES	JOB # D511	
FILE FW-D511	SCALE NTS	DATE 4/29/26	REV 0 SHEET CP-3

- NOTE:
1. SEE TEST STATION SCHEDULE FOR ANODE SIZE AND QUANTITY.
 2. PLACE ANODE 1 FT MINIMUM BELOW BOTTOM OF PIPE.
 3. ACTUAL ARRANGEMENT OF COMPONENTS MAY VARY IN THE FIELD.
 4. SITE CONDITIONS MAY REQUIRE MINIMAL CHANGES TO ANODE LOCATION.
 5. PLACE REFERENCE CELL 6 INCHES AWAY FROM THE STRUCTURE.



REVISIONS			
REV	DESCRIPTION	DATE	APPROVED
0	ISSUED FOR REVIEW	4/29/26	

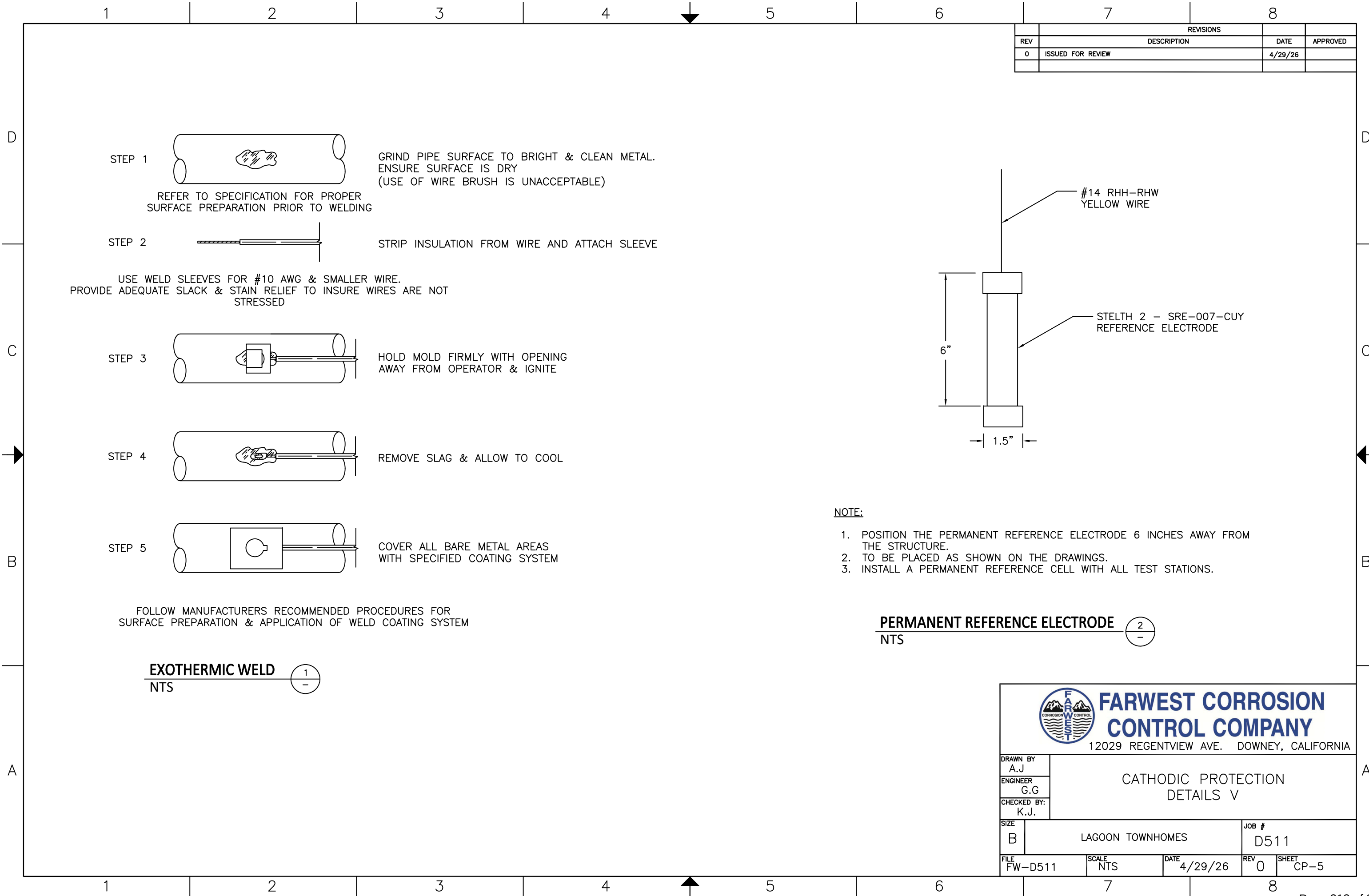
ISOLATION/GALVANIC ANODE TEST BOARD
NTS

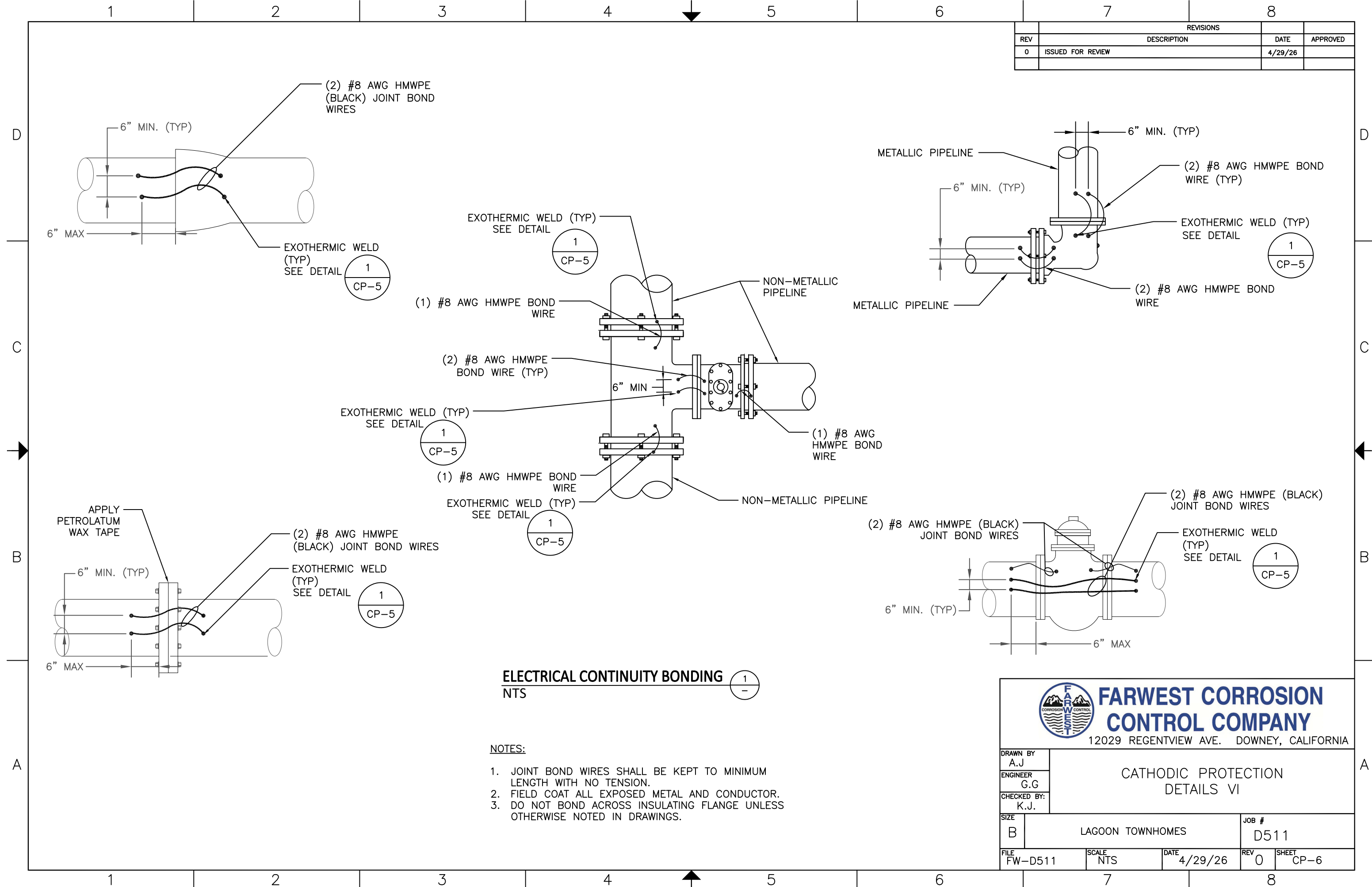


FARWEST CORROSION CONTROL COMPANY

12029 REGENTVIEW AVE. DOWNEY, CALIFORNIA

DRAWN BY A.J.	CATHODIC PROTECTION DETAILS IV			
ENGINEER G.G.				
CHECKED BY: K.J.				
SIZE B	LAGOON TOWNHOMES		JOB # D511	
FILE FW-D511	SCALE NTS	DATE 4/29/26	REV 0	SHEET CP-4





REVISIONS			
REV	DESCRIPTION	DATE	APPROVED
0	ISSUED FOR REVIEW	4/29/26	



FARWEST CORROSION CONTROL COMPANY
12029 REGENTVIEW AVE. DOWNEY, CALIFORNIA

DRAWN BY
A.J.

ENGINEER
G.G.

CHECKED BY:
K.J.

CATHODIC PROTECTION
DETAILS VI

SIZE
B

LAGOON TOWNHOMES

JOB #
D511

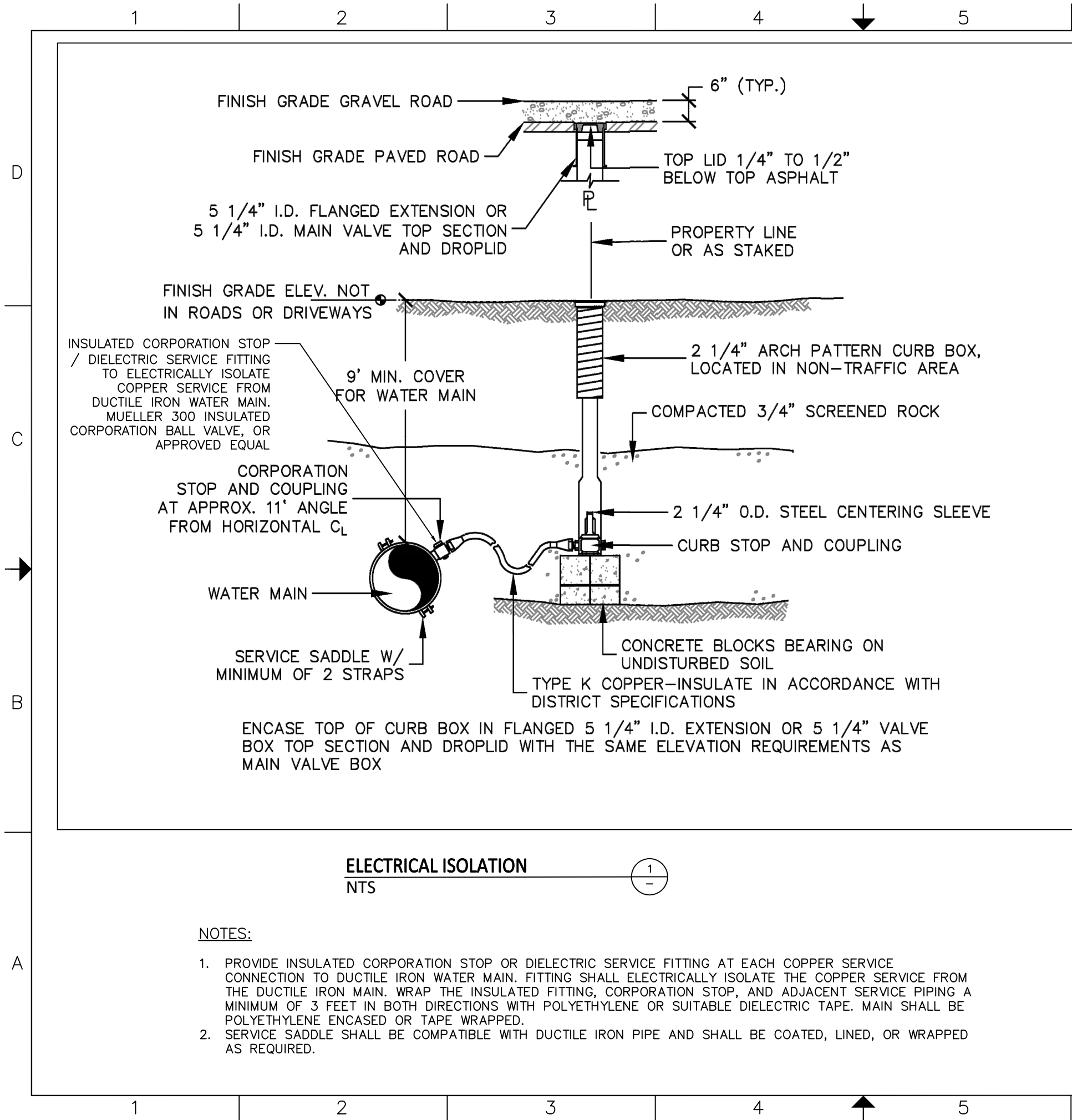
FILE
FW-D511

SCALE
NTS

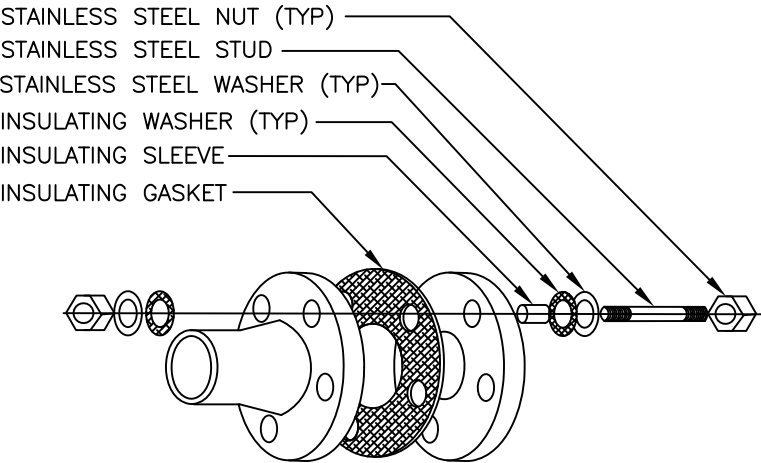
DATE
4/29/26

REV
0

SHEET
CP-6



REVISIONS			
REV	DESCRIPTION	DATE	APPROVED
0	ISSUED FOR REVIEW	4/29/26	



DIELECTRIC INSULATING FLANGE KIT 2
NTS -

- NOTES:**
- FULL LENGTH INSULATING SLEEVES REQUIRED AT ALL THRU-FLANGE BOLTS OR STUDS. HALF SLEEVE LENGTH SLEEVES REQUIRED BOLT HOLES AT VALVE BONNET AND BASE.
 - VALVE AND INSULATING FLANGE KIT TO BE ASSEMBLED BY THE CONTRACTOR AND TESTED BY ENGINEER PRIOR TO BURIAL. RE-TEST AFTER FINAL INSTALLATION.
 - BURIED INSULATION FLANGES ARE TO BE WRAPPED WITH WAX TAPE.
 - GASKET SHALL BE FOR WATER SERVICE AND BE OF SAME PRESSURE RATING AS THE FLANGE.

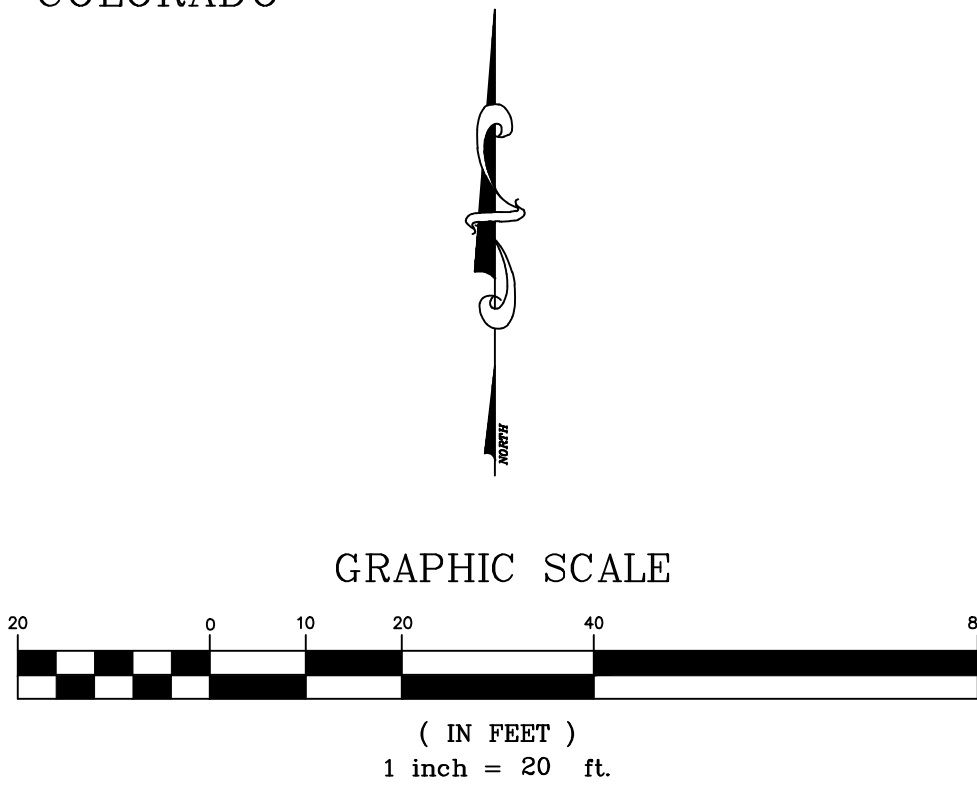
ELECTRICAL ISOLATION 1
NTS -

- NOTES:**
- PROVIDE INSULATED CORPORATION STOP OR DIELECTRIC SERVICE FITTING AT EACH COPPER SERVICE CONNECTION TO DUCTILE IRON WATER MAIN. FITTING SHALL ELECTRICALLY ISOLATE THE COPPER SERVICE FROM THE DUCTILE IRON MAIN. WRAP THE INSULATED FITTING, CORPORATION STOP, AND ADJACENT SERVICE PIPING A MINIMUM OF 3 FEET IN BOTH DIRECTIONS WITH POLYETHYLENE OR SUITABLE DIELECTRIC TAPE. MAIN SHALL BE POLYETHYLENE ENCASED OR TAPE WRAPPED.
 - SERVICE SADDLE SHALL BE COMPATIBLE WITH DUCTILE IRON PIPE AND SHALL BE COATED, LINED, OR WRAPPED AS REQUIRED.


FARWEST CORROSION CONTROL COMPANY
 12029 REGENTVIEW AVE. DOWNEY, CALIFORNIA

DRAWN BY A.J. ENGINEER G.G. CHECKED BY: K.J.		CATHODIC PROTECTION DETAILS VII	
SIZE B	LAGOON TOWNHOMES	JOB # D511	
FILE FW-D511	SCALE NTS	DATE 4/29/26	REV 0 SHEET CP-7

PARTIAL TOPOGRAPHIC MAP OF
LAGOON TOWN HOMES
TOWN OF FRISCO, SUMMIT COUNTY, COLORADO



LEGEND

	FIRE HYDRANT
	WATER VALVE
	WATER CURB STOP
	SEWER MANHOLE
	SEWER CLEANOUT
	UTILITY PEDESTAL
	SIGN
	ASPEN TREE WITH TRUNK DIAMETER
	PINE OR SPRUCE TREE WITH TRUNK DIAMETER
	WATER LINE
	UNDER GROUND CATV
	UNDERGROUND ELECTRIC
	UNDERGROUND TELEPHONE
	GAS
	UNDERGROUND GAS
	SANITARY SEWER
	STORM SEWER

GENERAL NOTES

1. DATE OF SURVEY: JUNE 2023.
AUGUST 14, 2023. ADD UNDERGROUND UTILITIES (AS MARKED BY OTHERS)
2. CONTOUR INTERVAL = ONE FOOT.
3. PROJECT BENCHMARK: HELD ELEVATION PER LAGOON TOWNHOMES SITE PLAN DATED 1996.
4. THE PLAT OF LAGOON TOWNHOMES CONDOMINIUM – PHASE IV, WAS RECORDED JANUARY 16, 1984 AT RECEPTION No. 271220 IN THE SUMMIT COUNTY CLERK AND RECORDER'S OFFICE. (BUILDINGS 734, 742 AND 750).
4. THE PLAT OF LAGOON TOWNHOMES CONDOMINIUM – PHASE VII, WAS RECORDED FEBRARY 28, 1985 AT RECEPTION No. 293036 IN THE SUMMIT COUNTY CLERK AND RECORDER'S OFFICE. (BUILDINGS 738).
4. THE PLAT OF LAGOON TOWNHOMES CONDOMINIUM – PHASE ONE & TWO, WAS RECORDED JULY 6, 1982 AT RECEPTION No. 241912 IN THE SUMMIT COUNTY CLERK AND RECORDER'S OFFICE. (BUILDINGS 746, 754, 762, 766 AND 758).
5. SCHMIDT LAND SURVEYING, INC. DID NOT PERFORM A TITLE SEARCH OF THE SUBJECT PROPERTY TO ESTABLISH OWNERSHIP, EASEMENTS OR RIGHTS-OF-WAY OF RECORD.

NOTICE:
ACCORDING TO COLORADO LAW YOU MUST COMMENCE ANY LEGAL ACTION BASED UPON ANY DEFECT IN THIS SURVEY WITHIN THREE YEARS AFTER YOU FIRST DISCOVER SUCH DEFECT. IN NO EVENT, MAY ANY ACTION BASED UPON ANY DEFECT IN THIS SURVEY BE COMMENCED MORE THAN TEN YEARS FROM THE DATE OF CERTIFICATION SHOWN HEREON.

CONSTRUCTION AGREEMENT

THIS CONSTRUCTION AGREEMENT is made and entered into this 28th day of July, 2026, by and between the TOWN OF FRISCO, a Colorado home rule municipal corporation with an address of 1 Main Street, Frisco, CO 80443 (the "Town"), and Western States Reclamation LLC, A Western States Water Company ("Contractor") (collectively the "Parties").

For the consideration described herein, the receipt and sufficiency of which is hereby acknowledged, the Parties hereby agree as follows:

Scope of Work. Contractor shall perform the following described work (the "Project"), in accordance with this Agreement and the Contract Documents, which Contract Documents are as defined in the General Conditions attached hereto and incorporated herein by this reference as Exhibit "A". The Project is generally described as follows:

Contractor shall furnish all labor, materials, equipment, and supervision necessary to remove and replace approximately 500 linear feet of existing ductile iron water main piping and install a professionally engineered cathodic protection system, all in accordance with the project plans, specifications, and applicable codes and standards.

The Project is described and/or depicted with particularity in the "Scope of Work" attached hereto as Exhibit B, which Exhibit is incorporated herein by this reference.

1. Bonds. Within ten (10) days of the date of this Agreement, Contractor shall provide the performance and payment bonds and certificate of insurance required by the Contract Documents.

2. Commencement and Completion of Work. Contractor shall commence the Project within ten (10) days of date of the Notice to Proceed. Substantial Completion of the Project shall be accomplished 79 days of the date of the Notice to Proceed, unless the period for completion is extended otherwise in accordance with the Contract Documents. Final Completion of the Project shall be accomplished within ten (10) days of the date of Substantial Completion.

3. Compensation/Contract Price. The Town agrees to pay Contractor, subject to all of the terms and conditions of the Contract Documents, for the Project, an amount not to exceed **Six hundred eighty-one thousand eight hundred fifty-four DOLLARS (\$681,854.00)** (the "Contract Price"). The Town shall pay Contractor in the manner and at such times as set forth in the General Conditions such amounts as required by the Contract Documents. The Town has appropriated funds equal to or in excess of the Contract Price.

4. Governing Law and Venue. This Agreement shall be governed by the laws of the State of Colorado, and any legal action concerning the provisions hereof shall be brought in Summit County, Colorado.

5. No Waiver. Delays in enforcement or the waiver of any one or more defaults or breaches of this Agreement by the Town shall not constitute a waiver of any of the other terms or obligation of this Agreement.

6. Integration. This Agreement and any attached exhibits constitute the entire Agreement between Contractor and the Town, superseding all prior oral or written communications.

7. Third Parties. There are no intended third-party beneficiaries to this Agreement.

8. Notice. Any notice under this Agreement shall be in writing, and shall be deemed sufficient when directly presented or sent pre-paid, first class United States Mail, addressed to:

The Town: Joseph Schleifer
Project and Facilities Manager
P.O. Box 4100
Frisco, CO 80443

Contractor: Western States Reclamation, LLC
A Western States Water Company
3601 Stagecoach Rd, Suite 101
Longmont, CO 80504

9. Severability. If any provision of this Agreement is found by a court of competent jurisdiction to be unlawful or unenforceable for any reason, the remaining provisions hereof shall remain in full force and effect.

10. Modification. This Agreement may only be modified upon written agreement of the Parties.

11. Assignment. Neither this Agreement nor any of the rights or obligations of the Parties hereto, shall be assigned by either party without the written consent of the other.

12. Governmental Immunity. The Town, its officers, and its employees, are relying on, and do not waive or intend to waive by any provision of this Agreement, the monetary limitations (presently three hundred eighty-seven thousand dollars (\$387,000) per person and one million ninety-three thousand dollars (\$1,093,000) per occurrence) or any other rights, immunities, and protections provided by the Colorado Governmental Immunity Act, C.R.S. § 24-10-101, *et seq.*, as amended, or otherwise available to the Town and its officers or employees.

13. Rights and Remedies. The rights and remedies of the Town under this Agreement are in addition to any other rights and remedies provided by law. The expiration of this Agreement shall in no way limit the Town's legal or equitable remedies, or the period in which such remedies may be asserted, for work negligently or defectively performed.

IN WITNESS WHEREOF, this Construction Agreement has been executed by the Parties as of the date first above written, whether or not the date of signing is some other date.

TOWN OF FRISCO, COLORADO

Frederick J. Ihnken, Mayor

ATTEST:

Stacey Campbell, CMC, Town Clerk

CONTRACTOR

By: _____
Its: _____

STATE OF COLORADO)
) ss.
COUNTY OF _____)

The foregoing instrument was subscribed, sworn to and acknowledged before me this ____
day of _____, 20__, by _____, as _____ of
_____.

My commission expires:

(S E A L)

Notary Public

EXHIBIT A TO CONSTRUCTION AGREEMENT

GENERAL CONDITIONS

PART 1. DEFINITIONS

1.01 CONTRACT DOCUMENTS:

- A. Invitation to Bid;
- [B. Bid Form];**
- [C. Bid Schedule];**
- D. Construction Agreement;
- E. General Conditions;
- F. Special Conditions;
- G. Technical Specifications;
- H. Notice of Award;
- I. Notice to Proceed;
- J. Payment Bond;
- K. Performance Bond;
- L. Construction Drawings;
- M. Documentation submitted by Contractor prior to Notice of Award; and
- N. Addenda ____ through ____.

1.02 CHANGE ORDER:

A written order issued by the Town after execution of the Construction Agreement authorizing an addition, deletion or revision in the Work, or an adjustment in the Contract Price or the Contract Time.

1.03 CONTRACT:

The entire written agreement covering the performance of the Work described in the Contract Documents including all supplemental agreements thereto and all general and special provisions pertaining to the Work and materials therefor.

1.04 CONTRACT PRICE:

The amount set forth in Paragraph 3 of the Construction Agreement.

1.05 CONTRACT TIME:

The time for completion of the Project as set forth in Paragraph 2 of the Construction Agreement.

1.06 DAY:

Calendar day, unless otherwise specified. When the last day for the occurrence of an event falls on a Saturday, Sunday or legal holiday as recognized by the Town, the time for performance shall be automatically extended to the next business day.

1.07 FINAL COMPLETION:

The date as certified by the Project Manager when all of the Work on the Project is completed and final payment may be made.

1.08 PROJECT:

The construction task or tasks more fully described in the “Scope of Work” provisions (Exhibit B) of the Construction Agreement.

1.09 PROJECT MANAGER:

The Town's duly authorized representative in connection with the Project.

1.10 SUBCONTRACTOR:

Any person, firm or corporation with a direct contract with Contractor who acts for or in behalf of Contractor in executing any part of the Contract, excluding one who merely furnishes material.

1.11 SUBSTANTIAL COMPLETION:

The date as certified by the Project Manager when the Town occupies or takes possession of all or substantially all of the Project, or when the Town may occupy or take possession of all or substantially all of the Project and put it to beneficial use for its intended purposes.

1.12 TOWN

The Town of Frisco, Colorado, a Colorado municipal corporation.

1.13 WORK:

All the work specified, indicated, shown or contemplated in the Contract Documents to construct the Project, including all alterations, amendments or extensions thereto made by supplemental agreements or written orders of the Project Manager.

PART 2. TIME

2.01 TIME OF THE ESSENCE:

All times stated in the Contract Documents are of the essence.

2.02 FINAL ACCEPTANCE:

Upon Final Completion, the Project Manager will issue final acceptance.

2.03 CHANGES IN THE WORK:

The Town reserves the right to order changes in the Work, in the nature of additions, deletions or modifications, without invalidating the Contract, and to make corresponding adjustments in the Contract Price and the Contract Time. All changes shall be authorized by a written Change Order signed by the Project Manager. The Change Order shall include appropriate changes in the Contract Documents and the Contract Time. The Work shall be changed and the Contract Price and Contract Time modified only as set forth in the written Change Order. Any adjustment in the Contract Price resulting in a credit or a charge to the Town shall be determined by mutual agreement of the parties before the work set forth in the Change Order is commenced. If a Change Order results in an increase in the Contract Price, approval of the Frisco Town Council may be required.

The Town shall provide Contractor with written assurance of additional appropriations should any change in the Work result in an increase in the Contract Price exceeding the amount originally appropriated for the Work.

2.07 DELAYS:

A. If Contractor is delayed in the progress of the Work by fire, unusual delay in transportation, adverse weather conditions not reasonably to be anticipated, or other unavoidable casualties beyond Contractor's control, the Contract Time shall be extended for a reasonable period of time.

B. Any request for extension of the Contract Time shall be made in writing to the Project Manager not more than seven (7) days after commencement of the delay; otherwise it shall be waived. Any such request shall contain an estimate of the probable effect of such delay on the progress of the Work.

C. Contractor shall not be entitled to any increase in the Contract Price, or to damages, or to additional compensation as a consequence of any such delays.

2.08 NO DAMAGES FOR DELAY:

The Town shall not amend the Contract Price nor shall Contractor be entitled to additional compensation of any sort for costs or damages incurred as a result of any delays in performance unless such delay is the direct result of the acts or omissions of the Town or persons acting on behalf of the Town, in accordance with C.R.S. § 24-91-103.5.

PART 3. CONTRACTOR'S RESPONSIBILITIES

3.01 COMPLETION/SUPERVISION OF WORK:

Contractor shall be responsible for completion of all Work in a timely and workmanlike manner in accordance with the terms and specifications of the Contract Documents, including the techniques, sequences, procedures and means. Contractor shall be responsible for the coordination of all Work. Contractor shall supervise and direct the Work and give it all attention necessary for proper supervision and direction. Contractor shall maintain a supervisor on site at all times when Contractor or any subcontractor is performing Work.

3.02 DUTY TO INSPECT AND CONTRACTOR'S REPRESENTATIONS:

Contractor shall inspect all Contract Documents, tests and reports, including soil tests and engineering tests, if applicable, and shall conduct a site or field review prior to executing the Contract. Contractor assumes the risk of all conditions which are disclosed, or which are reasonably suggested by any such tests or reports, or which would be disclosed by a field or site review. Contractor shall have the affirmative duty to advise the Town of any concerns which Contractor may have regarding construction conditions prior to executing the Contract.

In order to induce Town to enter into the Contract, Contractor makes the following representations:

- a. Contractor has examined and carefully studied the Contract Documents and the other related data identified in or related to the Contract Documents;

- b. Contractor has visited the site(s) and become familiar with and is satisfied as to the general, local and site conditions that may affect cost, progress, performance or furnishing of the Work;
- c. Contractor is familiar with and is satisfied as to all federal, state and local laws and regulations that may affect cost, progress, performance and furnishing of the Work; and
- d. Contractor has correlated the information known to Contractor, information and observations obtained from visits to the site(s), reports and drawings identified in the Contract Documents and all additional examinations, investigations, explorations, tests, studies and data with the Contract Documents.

3.03 FURNISHING OF LABOR AND MATERIALS:

- A. Contractor shall provide and pay for all labor, materials and equipment, including: tools; construction equipment and machinery; utilities, including water; transportation; and all other facilities and services necessary for the proper completion of the Work.
- B. While engaged in the performance of the Work, Contractor shall maintain employment practices that do not violate the provisions of the Colorado Antidiscrimination Act of 1957, C.R.S. § 24-34-301, *et seq.*, as amended.

3.04 EMPLOYEES AND SAFETY:

- A. Contractor shall maintain at all times strict discipline of its employees, and Contractor shall not employ on the Project any person unfit or without sufficient knowledge, skill, and experience to perform properly the job for which the employee was hired.
- B. Contractor shall be fully responsible to the Town for the acts, negligence and omissions of all direct and indirect employees and subcontractors. The Contract Documents shall not be construed as creating any contractual relation between any subcontractor and the Town.
- C. Contractor shall provide for and oversee all safety orders and precautions necessary for the safe performance of the Work. Contractor shall take reasonable precautions for the safety of all employees and others whom the Work might affect, all work and materials incorporated into the Work, and all property and improvements on the Project site(s) and adjacent property.

3.05 CLEANUP:

- A. Contractor shall keep the Project site(s) and adjoining ways free of waste material and rubbish caused by its employees or subcontractors. Contractor shall remove all such waste material and rubbish daily during construction, together with all tools, equipment, machinery and surplus materials. Contractor shall, upon termination of its Work, conduct general cleanup operations on the Project site(s), including the cleaning of all surfaces, paved streets and walks, and steps. Contractor shall also conduct such general cleanup operations on adjacent properties which were disturbed by the Work.
- B. If Contractor fails to perform the cleanup required by this Section, after written notice, the Town may cause the cleanup to be performed at Contractor's expense. Upon receipt of a statement for such cleanup, Contractor shall pay to the Town the costs incurred by the Town for such cleanup, or the Town shall have the right to withhold said amount from any final payment due to Contractor.

3.06 PAYMENT OF ROYALTIES AND LICENSE FEES:

Contractor agrees to pay all royalties and license fees necessary for the Project, and to defend against all actions for infringement of copyright or patent rights, and to save and hold the Town harmless from such actions.

3.07 TAXES, LICENSES AND PERMITS:

Contractor shall pay all taxes imposed by law in connection with the Project and shall procure all permits and licenses necessary for the prosecution of the Work.

3.08 SAMPLES AND SHOP DRAWINGS:

Contractor shall furnish, upon the request of the Project Manager, samples and shop drawings to the Project Manager, who shall review them for conformance with the Contract Documents. All Work shall comply with approved samples and drawings.

3.09 COMPLIANCE WITH LAWS AND REGULATIONS:

Contractor shall comply with all federal, state and local laws, ordinances, rules, regulations and orders in any manner relating to the Project. If any provision of the Contract Documents is at variance therewith, Contractor shall notify the Project Manager promptly.

3.10 SUBCONTRACTORS:

A. Contractor shall furnish to the Project Manager at the time the Construction Agreement is executed, a list of names of subcontractors to whom Contractor proposes to award the portions of the Work to be subcontracted by Contractor.

B. Contractor shall not employ a subcontractor to whose employment the Project Manager reasonably objects, nor shall Contractor be required to hire a subcontractor to whose employment Contractor reasonably objects.

C. All contracts between Contractor and subcontractor shall conform to the provisions of the Contract Documents, and shall incorporate the relevant provisions of the Contract Documents.

3.11 CORRECTIVE WORK:

When any Work does not conform to the Contract Documents, Contractor shall make the necessary corrections so that the Work will so conform. Such corrections shall be accomplished within the time period approved by the Project Manager. Failure to complete such required corrections within the time period required shall constitute a breach of the Contract.

3.12 OTHER CONTRACTS:

The Town reserves the right to let other contracts in connection with the Project. Contractor shall cooperate with all other contractors so that their work is not impeded by the Work, and Contractor shall give other contractors access to the Project site(s) necessary to perform their contracts.

3.13 COMMUNICATION:

Contractor shall direct all communications to the Town regarding the Project to the attention of the Project Manager.

PART 4. TERMINATION

4.01 LABOR DISPUTES:

Notwithstanding any other provision contained in this Contract, in the event of any picket or other form of labor dispute at the construction site(s), Contractor shall continue to perform the Work without interruption or delay. If Contractor ceases performance of the Work because of such picket or other form of labor dispute, the Town may terminate the services of Contractor after giving forty-eight (48) hours' written notice of its intent to do so.

4.02 DEFAULT:

The Town may terminate this Contract upon seven (7) days' written notice to Contractor if Contractor defaults in the timely performance of any provision of the Contract Documents, or otherwise fails to perform the Work, or any part thereof, in accordance with the Contract Documents. Termination of the Contract by the Town shall not be the Town's exclusive remedy, and the Town may pursue such other remedies and actions lawfully available to the Town including, but not limited to, an action at law for damages against Contractor or any bonding agency issuing a bond hereunder, or an action in equity for injunctive relief.

PART 5. WARRANTIES:

5.01 WARRANTY OR FITNESS OF EQUIPMENT AND MATERIALS:

Contractor represents and warrants to the Town that all equipment and materials used in the Project, and made a part of the Project, or placed permanently in the Project, shall be new unless otherwise specified in the Contract Documents. All equipment and materials used shall be of good quality, free of defects and in conformity with the Contract Documents. All equipment and materials not in conformity with the Contract Documents shall be considered defective.

5.02 GENERAL WARRANTY:

Contractor shall warrant and guarantee all material furnished and work performed by Contractor for a period of two (2) years from the date of final acceptance of the Project by the Project Manager. Under this warranty, Contractor agrees to repair or replace, at its own expense and under the direction of the Project Manager, any portion of the Project which fails or is defective, unsound, unsatisfactory because of materials or workmanship, or which is not in conformity with the provisions of the Contract. Should Contractor fail to perform any such work within the warranty period after a request by the Town, the Town may withdraw from the Performance and/or Payment Bonds any and all amounts necessary to complete the required work. The expiration of the warranty period shall in no way limit the Town's legal or equitable remedies, or the period in which such remedies may be asserted, for work negligently or defectively performed.

PART 6. BONDS, INSURANCE AND INDEMNIFICATION

6.01 INDEMNIFICATION:

Contractor agrees to indemnify and hold harmless the Town and its officers, insurers, volunteers, representative, agents, employees, heirs and assigns from and against all claims, liability, damages, losses, expenses and demands, including attorney fees, on account of injury, loss, or damage, including, without limitation, claims arising from bodily injury, personal injury, sickness, disease, death, property loss or damage, or any other loss of any kind whatsoever, which arise out of or are in any manner connected with this Agreement or the Scope of Services if such injury, loss, or damage is caused in whole or in part by, the act, omission, error, professional

error, mistake, negligence, or other fault of Contractor, any subcontractor of Contractor, or any officer, employee, representative, or agent of Contractor or of any subcontractor of Contractor, or which arise out of any worker's compensation claim of any employee of Contractor or of any employee of any subcontractor of Contractor.

6.02 NOTICE OF CLAIM:

If Contractor receives any claim arising from the performance of the Work, Contractor shall notify the Town in writing of the nature of the claim within twenty-four (24) hours of receipt of the claim by Contractor. In this notice, Contractor shall provide evidence that Contractor has notified Contractor's insurer of the claim. Contractor shall keep the Town apprised of the disposition of the claim, and Contractor shall take all necessary action to resolve the claim and make restitution, if required, as quickly as possible.

6.03 INSURANCE:

A. Contractor agrees to procure and maintain, at its own cost, a policy or policies of insurance sufficient to insure against all liability, claims, demands, and other obligations assumed by Contractor pursuant to this Agreement. Such insurance shall be in addition to any other insurance requirements imposed by law.

B. Without limiting the generality of the foregoing, Contractor shall procure and maintain, and shall cause any subcontractor of Contractor to procure and maintain, the minimum insurance coverages listed below. Such coverages shall be procured and maintained with forms and insurers with a current Best's Insurance Guide Rating of A- or better and authorized to do business in the State of Colorado. In the case of any claims-made policy, the necessary retroactive dates and extended reporting periods shall be procured to maintain such continuous coverage.

1. Worker's compensation insurance to cover obligations imposed by applicable law for any employee engaged in the performance of Work under the Contract, and Employer's Liability insurance with minimum limits of five hundred thousand dollars (\$500,000) each accident, one million dollars (\$1,000,000) disease – policy limit, and one million dollars (\$1,000,000) disease – each employee. Evidence of qualified self-insured status may be substituted for the worker's compensation requirements of this paragraph.

2. Commercial general liability insurance with minimum combined single limits of at least one million dollars (\$1,000,000) each occurrence and two million dollars (\$2,000,000) general aggregate. The policy shall be applicable to all premises and operations. The policy shall include coverage for bodily injury, broad form property damage (including completed operations), personal injury (including coverage for contractual and employee acts), blanket contractual, products, and completed operations. The policy shall contain a severability of interests provision, and shall be endorsed to include the Town and the Town's officers, employees, and consultants as additional insureds. No additional insured endorsement shall contain any exclusion for bodily injury or property damage arising from completed operations.

3. “All Risk” Builder’s Risk insurance in a form acceptable to the TOWN upon the entire Project for the full cost of replacement at the time of any loss. This insurance shall include, as named insureds, the Town, Contractor, and any Subcontractors. This insurance shall include “all risk” insurance for physical loss or damage including without

duplication of coverage, at least theft, vandalism, malicious mischief, transit, materials stored off site, collapse, falsework, temporary buildings, debris removal, flood, earthquake, testing, and damage resulting from defective design, workmanship or materials. The Contractor shall increase limits of coverage, if necessary, to reflect estimated replacement cost. The insurance shall be written without a co-insurance clause.

C. Any insurance carried by the Town, its officers, its employees, or its consultants shall be excess and not contributory insurance to that provided by Contractor. Contractor shall be solely responsible for any deductible losses under any policy of insurance required by this Section 6.03.

D. Contractor shall provide to the Town a certificate of insurance as evidence that policies providing the required coverages, conditions, and minimum limits are in full force and effect. The certificate shall identify this Contract and shall provide that the coverages afforded under the policies shall not be cancelled, terminated or materially changed until at least thirty (30) days prior written notice has been given to the Town. The Town reserves the right to request and receive a certified copy of any policy and any endorsement thereto.

6.04 PERFORMANCE AND PAYMENT BONDS:

Contractor shall furnish a Performance Bond and a Payment Bond, each in the full amount of the Contract Price, as security for the faithful performance and payment of all Contractor's obligations under the Contract Documents, including the warranty. These bonds shall remain in effect at least until two (2) years after the date of Final Completion.

PART 7. PAYMENT

7.01 PROGRESS PAYMENTS:

A. The Town shall make periodic progress payments to Contractor within fifteen (15) days following the Project Manager's approval of the Work completed. A progress payment shall be made only after Contractor has submitted an application for a progress payment on a form approved by the Project Manager, and if requested by the Project Manager, Contractor shall submit copies of invoices from subcontractors or supplies and partial waivers executed by each.

B. Progress payments shall be in an amount equal to ninety-five percent (95%) of the Work actually completed, as determined by the Project Manager.

C. If Contractor fails to complete any required Work within the time period agreed between Contractor and the Project Manager, or within any time period set forth in the Contract Documents, as modified or extended, the Town is expressly authorized to withhold any progress payment for such Work until such Work is completed.

D. Whenever Contractor receives payment pursuant to this Contract, Contractor shall make payments to each of its Subcontractors of any amounts actually received that were included in Contractor's request for payment to Town for such subcontracts. Contractor shall make such payments within fifteen (15) days of receipt of payment from Town in the same manner as Town is required to pay Contractor pursuant to the Contract Documents if the Subcontractor is satisfactorily performing under its contract with Contractor. Nothing in this paragraph shall be construed to affect the retention provisions of the Contract Documents.

7.02 FINAL PAYMENT:

Upon final acceptance of the Project, the Town shall pay the Contractor the remainder of the Contract Price theretofore unpaid. Notwithstanding any other part of this Section, the Contractor agrees that the Town shall, when required by C.R.S. § 38-26-107(1), publish a “notice of final payment” in a legal Summit County newspaper prior to making final payment to the Contractor. This notice of final payment advertises the date, time, and place when final payment will be made and is intended to alert subcontractors so they can present any claims for unpaid amounts to the Town. The final payment procedure typically delays the final payment made to the Contractor of the retainage amount.

Regardless of whether “notice of final payment” is required by state statute, final payment shall not be made to the Contractor until the Town has complied with all applicable requirements of C.R.S. § 38-26-107 and all claims, if any, have been resolved to the satisfaction of the Town.

7.03 LIQUIDATED DAMAGES:

A. Because time is of the essence and delayed performance constitutes a compensable inconvenience to the Town and its residents, the liquidated damages established in this Section shall be enforced. Such damages are not a penalty. For each day Final Completion is delayed after the Final Completion date stated in the Construction Agreement, as modified through approved change orders, Contractor shall be assessed the following amounts:

Contract Price	Amount per day
\$0-\$50,000	\$350
\$50,000-\$100,000	\$380
\$100,000-\$250,000	\$440
\$250,000-\$500,000	\$520
\$500,000-\$1,000,000	\$640
\$1,000,000-\$2,000,000	\$820
\$2,000,000-\$4,000,000	\$1,080
\$4,000,000-\$8,000,000	\$1,450
\$8,000,000-\$12,000,000	\$1,820
\$12,000,000 or greater	\$2,250

B. Allowing Contractor to continue and finish the Work or any part thereof after the Final Completion date shall not operate as a waiver on the part of the Town of any of its rights under the Contract Documents. Any liquidated damages assessed shall not relieve Contractor from liability for any damages or costs of other contractors caused by a failure of Contractor to complete the Work in the Contract Time. Liquidated damages may be deducted from any payment due Contractor or the retainage. If the liquidated damages exceed the amount owed to Contractor, Contractor shall reimburse the Town.

7.04 ORAL AGREEMENTS PROHIBITED:

This Contract is expressly subject to the provisions of C.R.S. § 29-1-110(1), and Contractor acknowledges that neither the Town nor any employee or agent thereof is authorized to expend or contract for the expenditure of any monies in excess of those appropriated by the Frisco Town Council. The Town acknowledges and agrees that sufficient funds have been appropriated to pay the Contract Price, but Contractor shall not rely upon the appropriation of any monies or other funds in addition to those already appropriated unless and until the same are lawfully appropriated by the Frisco Town Council.

7.05 ITEMS NOT INCLUDED IN BID:

No additional compensation shall be paid for any costs or services listed in the Contract Documents but not specifically listed in the Bid as a Bid item.

7.06 CHANGES IN QUANTITY:

- A. Except as provided in Section 7.07, the unit Bid price shown in the Bid Schedule shall be used to determine the payment owed Contractor for any changes in quantity.
- B. The actual quantity placed, as determined by the Project Manager, shall be used to calculate the payment due to Contractor.
- C. Prior to any Work being performed in excess of any of the Bid Schedule quantities, Contractor shall notify the Town, in writing, of every quantity that will exceed one hundred five percent (105%) of the quantity listed on the Bid Schedule.
- D. Except as provided in Section 7.08, Contractor shall not be entitled to compensation for any increased expense, loss of expected reimbursement or loss of anticipated profits, directly or indirectly caused by any changes in quantity.

7.07 BID PRICE ADJUSTMENTS:

- A. When a major item is increased to more than one hundred twenty five percent (125%) or decreased below seventy five percent (75%) of the original quantity stated on the Bid Schedule, the unit Bid price shall be modified by written change order. Payment for major items shall be calculated by multiplying the actual quantity placed by the modified Bid price.
- B. For purposes of this Section, a major item is any item having a Bid value, determined by multiplying the Bid quantity by the unit Bid price, that exceeds ten percent (10%) of the original Contract Price.

7.08 ELIMINATED ITEMS:

Should any items contained in the Bid Schedule be found unnecessary for completion of the Work, the items shall be eliminated. The Contract Price shall be modified through written change order, and the amount of the change order shall be the eliminated quantity multiplied by the unit Bid price stated in the Bid Schedule, minus any reasonable costs incurred by Contractor for the eliminated items. Reasonable costs shall be determined by the Project Manager based on information provided by Contractor, and may include mobilization of eliminated materials and equipment mobilization costs, if the sole purpose of the equipment was to place the eliminated material. In no case shall the costs exceed the amount of the eliminated items.

7.09 MATERIALS STORED BUT NOT INCORPORATED:

Payments may be made to Contractor for materials stored on the Project site(s) but not incorporated into the Work as evidenced by invoices or cost analyses of material produced, if the material has been fabricated or processed and is ready for installation into the Project and conforms with the Contract Documents. Payments shall not exceed eighty-five percent (85%) of the price shown in the Bid Schedule or one hundred percent (100%) of the certified invoice cost of the stockpiled material, whichever is less. Payment for stockpiled materials shall not relieve Contractor of responsibility for loss or damage to the material. Payment for living plant materials or perishable materials shall not be made until the living or perishable material is made an integral part of the finished Work.

7.10 COST RECORDS:

Contractor shall make cost records available to the Town if the Town deems it necessary to determine the validity and amount of any item claimed.

PART 8. MISCELLANEOUS

8.01 PUBLICATIONS:

Any and all publications relating to the Project and authored by Contractor or any of its subcontractors shall be submitted to the Town for its prior written approval of the content of the publication. If the Town disapproves of the content of the publication, the author shall withdraw it from publication. The term "publication" as used herein shall include articles or letters to be published in any newspaper, magazine, trade journal or other periodical.

8.02 CONFIDENTIALITY:

Any and all reports, information, data, statistics, forms, designs, plans, procedures, systems, studies and any other communication form of knowledge given to or prepared or assembled by Contractor under this Contract shall, to the extent authorized and permitted by law, be kept as confidential and not be made available by Contractor to any individual, company or organization without the prior written consent of the Town. Notwithstanding the foregoing, Contractor shall not be restricted from releasing information in response to a subpoena, court order, or legal process, but Contractor shall notify the Town in writing before responding.

8.03 INDEPENDENT CONTRACTOR:

Contractor, for all purposes arising out of this Contract, is an independent contractor and not an employee of the Town. It is expressly understood and agreed that Contractor shall not be entitled to any benefits to which the Town's employees are entitled, such as overtime, retirement benefits, worker's compensation, injury leave or other leave benefits.

8.04 CONFLICTS:

Should any conflict arise in the Contract Documents, the order of precedence is as follows:

1. Construction Agreement.
2. Special Conditions.
3. General Conditions.
4. Supplemental Specifications.
5. Detailed Plans (Calculated dimensions will govern over scaled dimensions).
6. Standard Plans (Calculated dimensions will govern over scaled dimensions).

PERFORMANCE BOND

Bond No. _____

KNOW ALL MEN BY THESE PRESENTS: that

(Firm)_____

(Address)_____

(an Individual), (a Partnership), (a Corporation), hereinafter referred to as "the Principal", and

(Firm)_____

(Address)_____

hereinafter referred to as "the Surety", are held and firmly bond unto the Town of Frisco, Colorado, a municipal corporation hereinafter referred to as "the Owner", in the amount of _____ Dollars in lawful money of the United States, for the payment of which sum well and truly to be made, we bind ourselves, successors and assigns, jointly and severally, firmly by these presents.

THE CONDITIONS OF THIS OBLIGATION are such that whereas the Principal entered into a certain Construction Agreement with the Owner, dated the _____ day of _____, 20____, for the performance of certain Work (the "Construction Contract"), which is by reference made a part hereof,

NOW, THEREFORE, if the Principal shall well, truly and faithfully perform its duties, all the undertakings, covenants, terms, conditions and agreements of said Agreement during the original term thereof, and any extensions thereof which may be granted by the Owner, with or without Notice to the Surety and during the life of the guaranty period, and if shall satisfy all claims and demands incurred under such Agreement, and shall fully indemnify and save harmless the Owner from all cost and damages which it may suffer by reason of failure to do so, and shall reimburse and repay the Owner all outlay and expense which the Owner may incur in making good any default, and then this obligation shall be void;

Otherwise the Principal and Surety shall have the following obligations:

1. If Owner is not in Default under the Construction Contract, Surety's obligation under this Bond shall arise after:

1.1 Owner has notified Principal and Surety at its address listed herein that Owner by seven days' written notice intends to terminate the services of Principal or otherwise declare Principal to be in default of its obligations under the Construction Contract; and

1.2 Owner has declared Principal to be in Default and formally terminated Principal's right to complete the Construction Contract; and

1.3 Owner has agreed to pay the Unpaid Balance of the Contract Price to Surety in accordance with the terms of the Construction Contract or to a Principal selected to perform the Construction Contract in accordance with the terms of the Construction Contract with Owner.

2. When Owner has satisfied the conditions of paragraph 1, Surety shall promptly and at Surety's expense take one of the following actions:

2.1 Arrange for Principal, with consent of the Owner, to perform and complete the Construction Contract; or

2.2 Undertake to perform and complete the Construction Contract itself, through its agents or through independent Principals; or

2.3 Obtain bids or negotiated proposals from qualified Principals acceptable to Owner for a contract for performance and completion of the Construction Contract, arrange for a contract to be prepared for execution by Owner and the Principal selected with Owner's concurrence, to be secured with the performance and payment bonds executed by a qualified Surety equivalent to the Bonds issued on the Construction Contract, and pay to Owner the amount of damages as described in paragraph 4 in excess of the Unpaid Balance of the Contract Price incurred by Owner resulting from the Principal's Default; or

2.4 Waive its right to perform and complete, arrange for completion, or obtain a new Principal and with reasonable promptness under the circumstances, after investigation, determine the amount for which it is liable to Owner and, as soon as practicable after the amount is determined and approved by Owner, tender payment therefor to Owner.

3. If Surety does not proceed as provided in paragraph 2 with reasonable promptness, Surety shall be deemed to be in default on this Bond 15 days after receipt of an additional written notice from Owner to Surety demanding that Surety perform its obligations under this Bond, and Owner shall be entitled to enforce any remedy available to Owner. If Surety proceeds as provided in subparagraph 2.4 and Owner refuses the payment tendered or Surety has denied liability, in whole or in part, without further notice, Owner shall be entitled to enforce any remedy available to Owner.

4. After Owner has terminated Principal's right to complete the Construction Contract, and if Surety elects to act under subparagraph 2.1, 2.2, or 2.3 above, then the responsibilities of Surety to Owner shall not be greater than those of Principal under the Construction Contract, and the responsibilities of Owner to Surety shall not be greater than those of Owner under the Construction Contract. To the limit of the amount of this Bond, but subject to commitment by Owner of the unpaid balance of the Contract Price and to mitigation of costs and damages on the Construction Contract, Surety is obligated without duplication for:

4.1 The responsibilities of Principal for correction of defective work and completion of the Construction Contract; and

4.2 Additional legal, design professional and delay costs resulting from

Principal's Default, and resulting from the actions or failure to act of Surety under paragraph 2; and

4.3 Liquidated damages, or if no liquidated damages are specified in the Construction Contract, actual damages caused by delayed performance or non-performance of Principal.

5. Surety hereby waives notice of any change, including changes to the Construction Contract or to related subcontracts, purchase orders and other obligations.

6. Any proceeding, legal or equitable, under this Bond may be instituted in any court of competent jurisdiction in the location in which the Work or part of the Work is located and shall be instituted within two years after Owner declares Principal to be in default or within two years after Principal ceased working or within two years after Surety refuses or fails to perform its obligations under this Bond, whichever occurs first. If the provisions of this paragraph are void or prohibited by law, the minimum period of limitation available to Sureties in the State of Colorado shall be applicable.

7. Any notice to the parties required under this Bond shall be in writing, delivered to the person designated below for the parties at the indicated address unless otherwise designated in writing. Only mailing by United States mail or hand-delivery shall be utilized. Facsimile and e-mail addresses may be provided for convenience only.

OWNER: The Town of Frisco
 Project Manager:
 P.O. Box 4100
 Frisco, CO 80443

PRINCIPAL: _____

SURETY: _____

8. This Bond is to be governed by the laws of the State of Colorado.

9. Definitions.

9.1 Unpaid Balance of the Contract Price: The total amount payable by Owner to Principal under the Construction Contract after all proper adjustments have been made, including allowance to Principal of any amounts received or to be received by Owner in settlement of insurance or other claims for damages to which Principal is entitled, reduced by all valid and

proper payments made to or on behalf of Principal under the Construction Contract.

9.2 Default: Failure of the Principal or Owner, as the case may be, that has neither been remedied nor waived, to perform or otherwise to comply with the terms of the Construction Contract.

IN WITNESS WHEREOF, this instrument is executed in five (5) counterparts, each one of which shall be deemed an original, this _____ day of _____, 20____.

PRINCIPAL

ATTEST:

By: _____

By: _____

Title: _____

Title: _____

Address: _____

(Corporate Seal)

SURETY

ATTEST:

Surety: _____

By: _____

By: _____

Attorney-in-Fact: _____

Title: _____

Address: _____

(Surety Seal)

NOTE: Date of Bond must not be prior to date of Construction Contract and Surety must be authorized to transact business in the State of Colorado and be acceptable to the Owner.

PAYMENT BOND

Bond No. _____

KNOW ALL MEN BY THESE PRESENTS: that

(Firm) _____

(Address) _____

(an Individual), (a Partnership), (a Corporation), hereinafter referred to as "the Principal", and

(Firm) _____

(Address) _____

hereinafter referred to as "the Surety", are held and firmly bond unto the Town of Frisco, Colorado, a municipal corporation, hereinafter referred to as "the Owner", in the amount of _____ Dollars in lawful money of the United States, whereof Principal and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, to the Owner to pay for labor, materials and equipment furnished for use in the performance of that Construction Agreement with the Owner, dated the ____ day of _____, 20__, for the performance of certain Work (the "Construction Contract"), which is by reference made a part hereof,

NOW, THEREFORE, if the Principal shall make payment to all persons, firms, subcontractors and corporations furnishing materials for or performing labor in the prosecution of the work provided for in the Construction Contract, and any authorized extension or modification thereof, including all amounts due for materials, lubricants, repairs on machinery, equipment and tools, consumed, rented or used in connection with the construction of such work, and all insurance premiums on said work, and for all labor performed in such work, whether by subcontractor or otherwise, then this obligation shall be void; otherwise to remain in full force and effect.

PROVIDED, FURTHER,

1. That Surety shall have no obligation to Claimants under this Bond until:

1.1 Claimants who are employed by or have a direct contract with Contractor have given notice to Surety and sent a copy, or notice thereof, to the Owner, stating that a claim is being made under this Bond and, with substantial accuracy, the amount of the claim.

1.2 Claimants who do not have a direct contract with Contractor:

1.2.1 Have furnished written notice to Contractor and sent a copy, or notice thereof to Owner, up to and including the date of final settlement under the Construction Contract, stating with substantial accuracy the amount of the claim and the name of the party to whom materials were furnished or supplied or for whom labor was done or performed; and

1.2.2 Have either received a rejection in whole or in part from Contractor, or not

received within 30 days of furnishing the above notice any communication from Contractor by which Contractor has indicated the claim will be paid directly or indirectly; and

1.2.3 Not having been paid within the above 30 days, have sent a written notice to Surety and sent a copy, or notice thereof, to Owner, stating that a claim is being made under this Bond and enclosing a copy of the previous written notice furnished to Contractor.

2. If a notice required by Section 1 is given by Owner to Contractor or to Surety, that is sufficient compliance.

3. When a Claimant has satisfied the conditions of paragraph 1, Surety shall promptly and at Surety's expense take the following actions:

3.1 Send an answer to the Claimant, with a copy to Owner, within 45 days after receipt of the claim, stating the amounts that are undisputed and the basis for challenging any amounts that are disputed; and

3.2 Pay or arrange for payment of any undisputed amounts.

4. Surety's total obligation shall not exceed the amount of this Bond, and the amount of this Bond shall be credited for any payments made in good faith by Surety.

5. Amount owed by Owner to Contractor under the Construction Contract shall be used for the performance of the Construction Contract and to satisfy claims, if any, under the Construction Performance Bond. By Contractor's furnishing and Owner's accepting this Bond, they agree that all funds earned by Contractor in the performance of the Construction Contract are dedicated to satisfy obligations of Contractor and Surety under this Bond, subject to Owner's priority to use the funds for the completion of the Work.

6. Owner shall not be liable for payment of any costs or expenses of any Claimant under this Bond, and shall have under this Bond no obligation to make payments to, give notices on behalf of, or otherwise have obligations to Claimants under this Bond.

7. Surety hereby waives notice of any change, including changes to the Construction Contract or to related subcontracts, purchase orders and other obligations.

8. Any proceeding, legal or equitable, under this Bond may be instituted in any court of competent jurisdiction in the location in which the Work or part of the Work is located and shall be instituted within two years after Owner declares Contractor to be in default or within two years after Contractor ceased working or within two years after Surety refuses or fails to perform its obligations under this Bond, whichever occurs first. If the provisions of this paragraph are void or prohibited by law, the minimum period of limitation available to Sureties in the State of Colorado shall be applicable.

9. Any notice to the parties required under this Bond shall be in writing, delivered to the person designated below for the parties at the indicated address unless otherwise designated in writing. Only mailing by United States mail or hand-delivery shall be utilized. Facsimile and e-mail addresses may be provided for convenience only.

OWNER: The Town of Frisco
Project Manager:
P.O. Box 4100
Frisco, CO 80443

PRINCIPAL: _____

SURETY: _____

10. This Bond is to be governed by the laws of the State of Colorado.

11. Upon request by any person or entity appearing to be a potential beneficiary of this Bond, Contractor shall promptly furnish a copy of this Bond or shall permit a copy to be made.

12. Definitions.

12.1 Claimant: Any person, partnership, or corporation, or other entity that has furnished labor, materials, team hire, sustenance, provisions, provender, or other supplies used or consumed by Contractor or its Subcontractor in or about the performance of the Work under the Construction Contract, or that supplies laborers, rental machinery, tools, or equipment to the extent used in the prosecution of the Work, or architectural and engineering services required for performance of the Work of the Contractor and the Contractor's Subcontractors.

12.2 Default: Failure of the Contractor or Owner, as the case may be, that has neither been remedied nor waived, to perform or otherwise to comply with the terms of the Construction Contract.

IN WITNESS WHEREOF, this instrument is executed in five (5) counterparts, each one of which shall be deemed an original, this _____ day of _____, 20____.

PRINCIPAL

ATTEST:

By: _____

By: _____

Title: _____

Title: _____

Address: _____

(Corporate Seal)

SURETY

ATTEST:

Surety: _____

By: _____

By: _____

Attorney-in-Fact: _____

Title: _____

Address: _____

(Surety Seal)

NOTE: Date of Bond must not be prior to date of the Construction Contract and Surety must be authorized to transact business in the State of Colorado and be acceptable to the Owner.

NOTICE OF AWARD

Date: July 28, 2026

Western States Reclamation, LLC
A Western States Water Company
3601 Stagecoach Rd, Suite 101
Longmont, CO 80504

Re: Lagoon Drive Water Line Replacement

Dear: Jen Renfrow

Thank you for submitting a bid for the Town of Frisco's Lagoon Drive Water Line Replacement.

Your firm has been selected as the successful Bidder, and accordingly, this letter is your Notice of Award for the contract amount of \$681,854.00 for the above-mentioned project.

Enclosed please find an original and duplicate original Construction Agreement. Please review and sign both, then within ten (10) days return one copy to me along with your Payment Bond and Performance Bonds, each in the full amount of the Contract Price, as well as your Certificate of Insurance in the amounts required by the Agreement. When dating these documents, make sure all dates on all documents are the same. Return all the documents at the same time, in the same envelope.

Upon receipt of the fully executed copy of the Construction Agreement, as well as all bonding and insurance documents the Town will send you a Notice to Proceed.

Should you have any questions, please call me at 970-668-9152.

Sincerely,

Joseph Schleifer
Project and Facilities Manager
102 School Rd. Frisco, CO 80443

NOTICE TO PROCEED

Date: July 28, 2026

Western States Reclamation, LLC
A Western States Water Company
3601 Stagecoach Rd, Suite 101
Longmont, CO 80504

Re: Lagoon Drive Water Line Replacement

Dear: Jen Renfrow

This letter is your Notice to Proceed, effective as of the date of this letter. This notice is in reference to the Construction Agreement between you and the Town of Frisco concerning Town of Frisco' Lagoon Drive Water Line Replacement.

Please note that the Work shall commence within ten (10) days from the date of this letter, and that the Work shall be substantially completed within 79 days from the date of this letter.

Should you have any questions, please call me at (970) 668-9152.

Sincerely,

Joseph Schleifer
Project and Facilities Manager
102 School Rd. Frisco, CO 80443

COLORADO BID BOND

BOND NO.
AMOUNT OF BOND: \$

KNOW ALL MEN BY THESE PRESENTS, that _____,
hereinafter called the PRINCIPAL, and _____, a corporation
duly organized under the laws of the State of _____, having its principal place
of business at _____ in the State of _____,
and authorized to do business in the State of Colorado, as SURETY, are
held and firmly bound unto the Town of Frisco, hereinafter called the OBLIGEE, in the sum of
_____ DOLLARS (\$ _____), for the payment of
which we bind ourselves, our heirs, executors, administrators, successors, and assigns, jointly
and severally, firmly by these presents as follows:

THE CONDITION OF THIS BOND IS SUCH THAT:

WHEREAS, the PRINCIPAL is herewith submitting his Bid for:

(Describe project)

said Bid, by this reference thereto being hereby made a part hereof; and

WHEREAS, the OBLIGEE has required as a condition for receiving said Bid that the
PRINCIPAL furnish the OBLIGEE with security as provided herein;

NOW, THEREFORE, if the PRINCIPAL shall, within sixty (60) days after Bid Opening:

(A) On the prescribed forms presented to him for signature, enter into a written Formal
Contract with the OBLIGEE in accordance with his Bid as accepted, give Performance and
Payment Bonds with good and sufficient Surety or Sureties as is required upon the forms
prescribed in the Contract Documents, and deliver the certificates of insurance required by the
Contract Documents, or

(B) Pay to the OBLIGEE the said sum of this bond as liquidated damages, and not as a
penalty,

THEN, this obligation shall be void and of no effect; otherwise to remain in full force and effect.

Signed and sealed this ____ day of _____, 20 ____.

PRINCIPAL

By:

SURETY

By:

Attorney-In-Fact

**TOWN OF FRISCO
COUNTY OF SUMMIT
STATE OF COLORADO
RESOLUTION 26-18**

**A RESOLUTION OF THE TOWN COUNCIL FOR THE TOWN OF FRISCO, COLORADO,
AUTHORIZING THE MAYOR AND TOWN CLERK TO EXECUTE A CONTRACT WITH WESTERN
STATES RECLAMATION, LLC FOR THE PURPOSES OF REPLACING A WATER MAIN ON
LAGOON DRIVE**

WHEREAS, the Town Council has prioritized Quality Core Services in the Strategic Plan; and

WHEREAS, Town staff has identified concrete infrastructure throughout Town that requires repair or replacement to maintain pedestrian access, drainage, snow removal operations, and the longevity of Town infrastructure; and

WHEREAS, the replacement of a water main on Lagoon Dr. includes approximately 455 linear feet of 6-inch ductile iron pipe and 40 linear feet of 8-inch ductile iron pipe; new valves; one new fire hydrant and reconnection of an existing hydrant; ten water-service reconnections; temporary water service; dewatering; cathodic protection; removal and replacement of a timber retaining wall; and restoration of disturbed pavement, topsoil, and vegetation. Existing waterline will be removed where uncovered and abandoned in place where it is not exposed by construction; and

WHEREAS, pursuant to Chapter 9 of the Town Code, the Town solicited sealed bids for the replacement of a water main on Lagoon Dr. held a mandatory pre-bid meeting on July 2nd, 2026, opened bids publicly on July 9th, 2026, received two qualified bids, and determined that Western States Reclamation LLC was the lowest responsible bidder; and

WHEREAS, there are sufficient sums of money budgeted and appropriated for the replacement of a water main on Lagoon Dr in the Water Division capital replacement line item, which has an adopted 2026 budget of \$12.9M; and

WHEREAS, the Town Council desires to authorize execution of the construction agreement and any documents necessary to complete the replacement of a water main on Lagoon Dr.

NOW, THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF FRISCO, COLORADO THAT:

The Mayor and Town Clerk are hereby authorized to execute any and all documents necessary to execute the attached construction agreement with Western States Reclamation LLC. for the replacement of a water main on Lagoon Dr as set forth therein, at a cost not to exceed six hundred and eighty one thousand eight hundred and fifty four dollars (\$681,854).

INTRODUCED, READ, AND ADOPTED BY THE TOWN COUNCIL OF THE TOWN OF FRISCO, COLORADO THIS 28TH DAY OF JULY, 2026.

Town of Frisco:

Frederick J. Ihnken, Mayor

ATTEST:

Stacey Campbell, CMC, Town Clerk



STAFF REPORT

TO: MAYOR & TOWN COUNCIL
FROM: JOSH SOUTHWORTH, PUBLIC WORKS DIRECTOR
RE: XCEL UTILITY THERMAL ENERGY NETWORKS (UTEN) PARTNERS UPDATE
DATE: JULY 28, 2026

Summary & Background:

Xcel Energy will present an update on the Frisco Utility Thermal Energy Network (UTEN) demonstration project during the July 28, 2026 Town Council work session. Xcel is requesting a verbal agreement from Council that Town avenue rights-of-way throughout Frisco may be used as potential borefield locations as the project advances through design. This direction would allow Xcel to continue engineering using the avenue rights-of-way as a design assumption. Xcel will return with refined locations, additional design details, and a formal agreement for Town consideration before permanent construction.

A UTEN connects multiple buildings to a shared temperate-water loop. Vertical boreholes exchange heat with the ground, horizontal piping circulates water through the network, and water-source heat pumps in participating buildings provide heating and cooling. Xcel's public project materials identify a preliminary project area generally between Madison and 6th Avenues and between Galena Alley and Teller Street; however, Xcel is requesting flexibility to evaluate avenue rights-of-way throughout Frisco for potential borefield locations.

Xcel will also discuss the proposed thermal test bore in the Town Hall parking lot near the clock tower on the Madison Avenue side of Town Hall. The test bore is intended to confirm subsurface thermal and geotechnical conditions needed to design the larger network. Xcel will provide the proposed test-bore process, site layout, schedule, anticipated impacts, restoration approach, and public engagement plan as part of its Council presentation.

Xcel has advised Town staff that it is working under a compressed regulatory schedule and needs local siting direction to support design submittals in November 2026. Colorado House Bill 23-1252, enacted as C.R.S. § 40-4-121, established the thermal energy network pilot framework for large gas utilities and specifically recognizes mountain communities as eligible pilot locations.

Analysis:

Council direction requested. The requested verbal agreement would confirm Council support for Xcel to continue design based on the potential use of Town avenue rights-of-way for borefield locations. It would not approve final borehole locations, grant a permanent easement or other property interest, waive Town permitting requirements, or authorize permanent construction. Xcel will continue designing the system and will return to the Town with detailed plans and a formal agreement for future consideration.

Right-of-way considerations. Continued design should account for the following Town interests:

- Existing utility congestion, separation requirements, utility access, and the ability to repair or replace Town and third-party infrastructure.
- Street and winter operations, including snow removal and storage, drainage, parking, emergency access, pedestrian and ADA routes, special events, and pavement maintenance.
- Compatibility with planned street, utility, sidewalk, drainage, and streetscape projects, including Xcel responsibility for relocation or restoration when conflicts occur.
- Long-term ownership, access, inspection, maintenance, emergency response, abandonment, indemnification, insurance, and responsibility for damage to public or private infrastructure. This would include the UTEN piping and any required pumping stations or pump houses.

Town Hall test bore. Town staff will continue coordinating with Xcel on site access, utility locates, parking and pedestrian impacts, work hours, drilling fluids and spoils, groundwater management, safety, insurance, and restoration. Xcel is developing the applicable legal document for Town review. Completion of the test bore would support design development but would not establish approval for a permanent borefield at Town Hall or within any other Town property.

Future formal agreement and public engagement. Xcel is responsible for preparing the draft agreement governing any permanent use of Town rights-of-way. The agreement will need to address final locations, construction standards, ownership, operations and maintenance, access, relocation, abandonment, restoration, indemnification, insurance, utility conflicts, and cost responsibility. Xcel will present its proposed public engagement plan during the work session and will continue outreach as the design and affected areas become more specific.

Relevant House Bill 23-1252 language. The following provisions of C.R.S. § 40-4-121 are most directly relevant to the Frisco project:

Provision	Relevant statutory language
C.R.S. § 40-4-121(3)(a)	"On or before September 1, 2024, a large gas utility shall submit to the commission for review and approval at least one pilot program ... to provide thermal energy service in its service area."
C.R.S. § 40-4-121(3)(b)	A large gas utility may file separate applications for additional pilot programs "on or before September 1, 2026."
C.R.S. § 40-4-121(3)(c)(II)	At least one proposed pilot project must serve residential customers located in a "mountain community served by the large gas utility."

These provisions establish the statewide utility pilot framework and explain why a mountain community such as Frisco is eligible for consideration. The statute does not itself grant Xcel the right to occupy municipal rights-of-way; Town direction and a future formal agreement are still required.

Financial Impact:

No Town capital contribution is requested at this stage. The current Town impact is staff, legal, engineering, facilities, right-of-way, and inspection time. Any future agreement should assign design, construction, restoration, operations, maintenance, relocation, abandonment, permitting, utility-conflict, and damage-repair costs to Xcel unless Town Council expressly approves otherwise.

Alignment with Strategic Plan:

The work session supports Council priorities related to Sustainable Environment and Quality Core Services by evaluating lower-carbon energy infrastructure while protecting the Town's rights-of-way, streets, utilities, winter operations, public access, and municipal facilities.

Sustainability:

A shared thermal energy network may reduce on-site fossil-fuel combustion and improve the efficiency of building heating and cooling. Xcel describes the proposed network as a closed-loop system that exchanges heat with the ground without consuming groundwater. Actual environmental benefits will depend on final design, customer participation, construction impacts, energy sources, and long-term system performance.

Staff Recommendation:

Staff recommends that Town Council provide the following verbal direction to Xcel Energy:

"Council supports Xcel Energy continuing design of the Frisco UTEN project using Town avenue rights-of-way as potential borefield locations. This direction allows Xcel to advance design assumptions but does not approve final borehole locations or grant

permanent property rights. Xcel will return to Town Council with refined designs and a formal agreement for consideration before permanent installation."

Reviews and Approvals:

- Katie Kent, Community Development Director
- Diane McBride, Deputy Town Manager
- Tom Fisher, Town Manager

Attachments:

- Attachment 1 – Xcel Utility Thermal Energy Networks (UTEN) Partners Update Slide Deck

TOWN OF FRISCO

UTILITY THERMAL ENERGY NETWORK (UTEN) DEMONSTRATION PROJECT

David Podorson, Sr. Product Developer



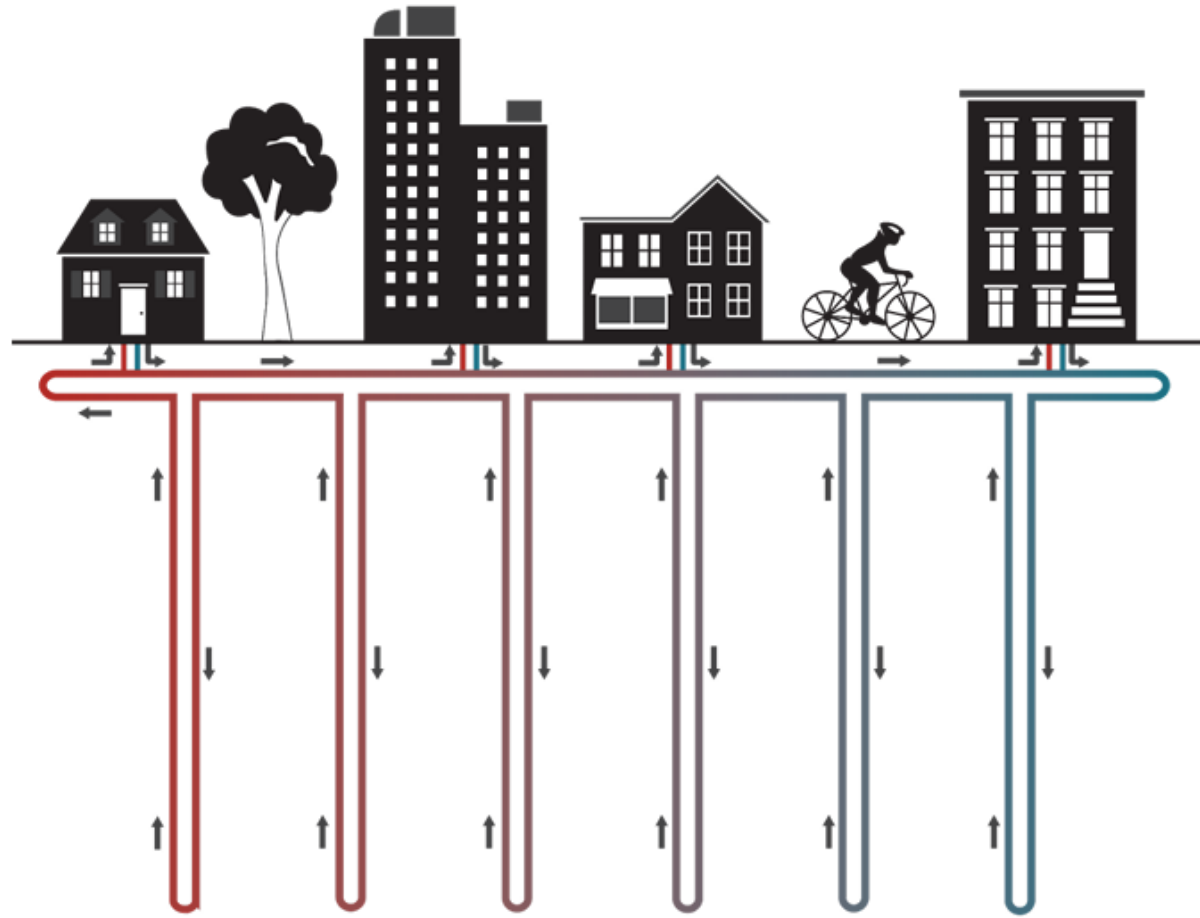
OBJECTIVE

1. Agree to test borehole location
 - 1 borehole installed in August
2. Agree to full-scale borehole locations
 - ~125 boreholes installed in 2028



What Are Utility Thermal Energy Networks?

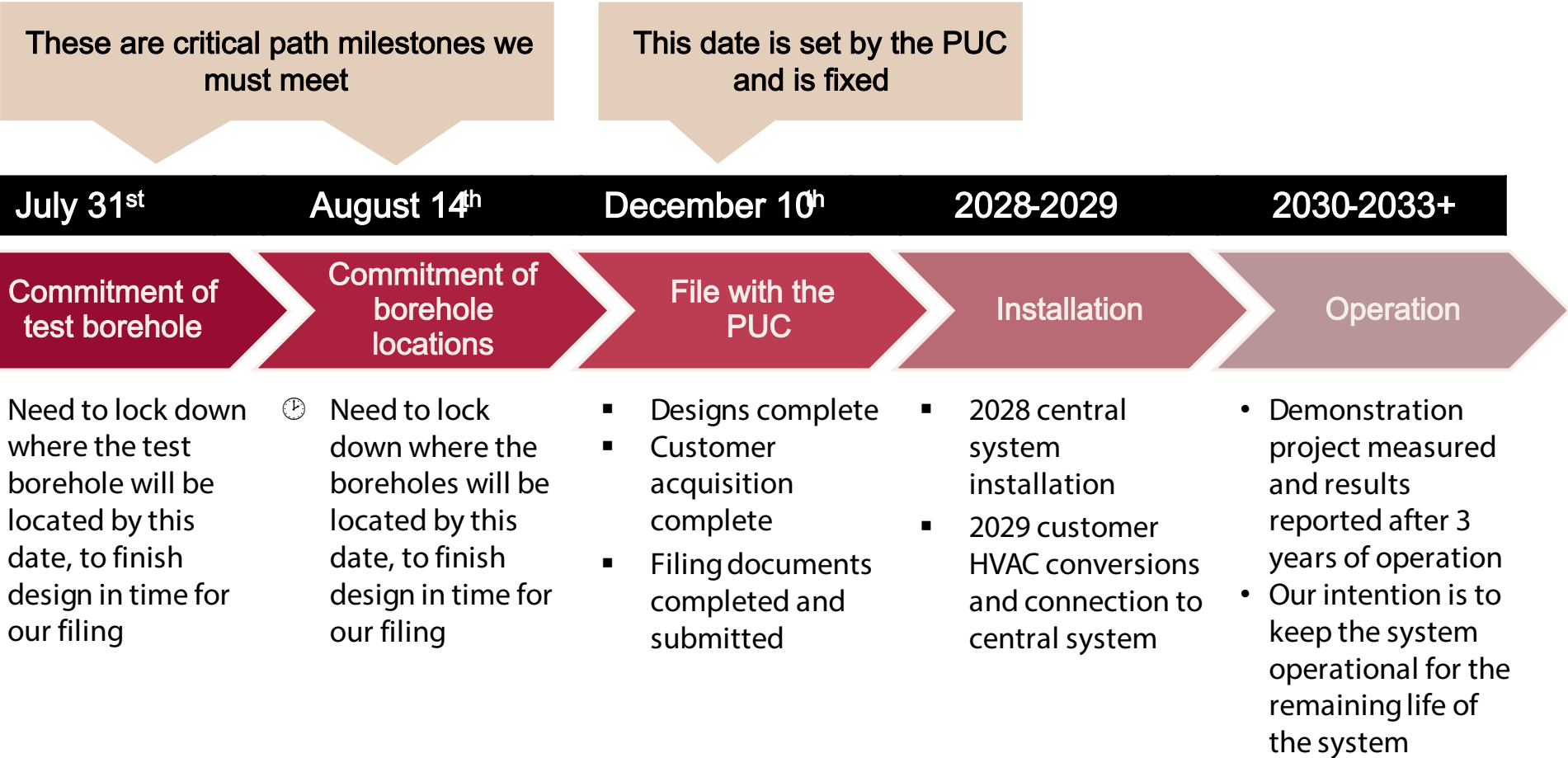
Utility owned geothermal systems that provide heating and cooling to several customers simultaneously



Networked Geothermal General FAQs, by [HEET](#), 2023. This work is licensed under a [Creative Commons Attribution-ShareAlike 4.0 International License](#).



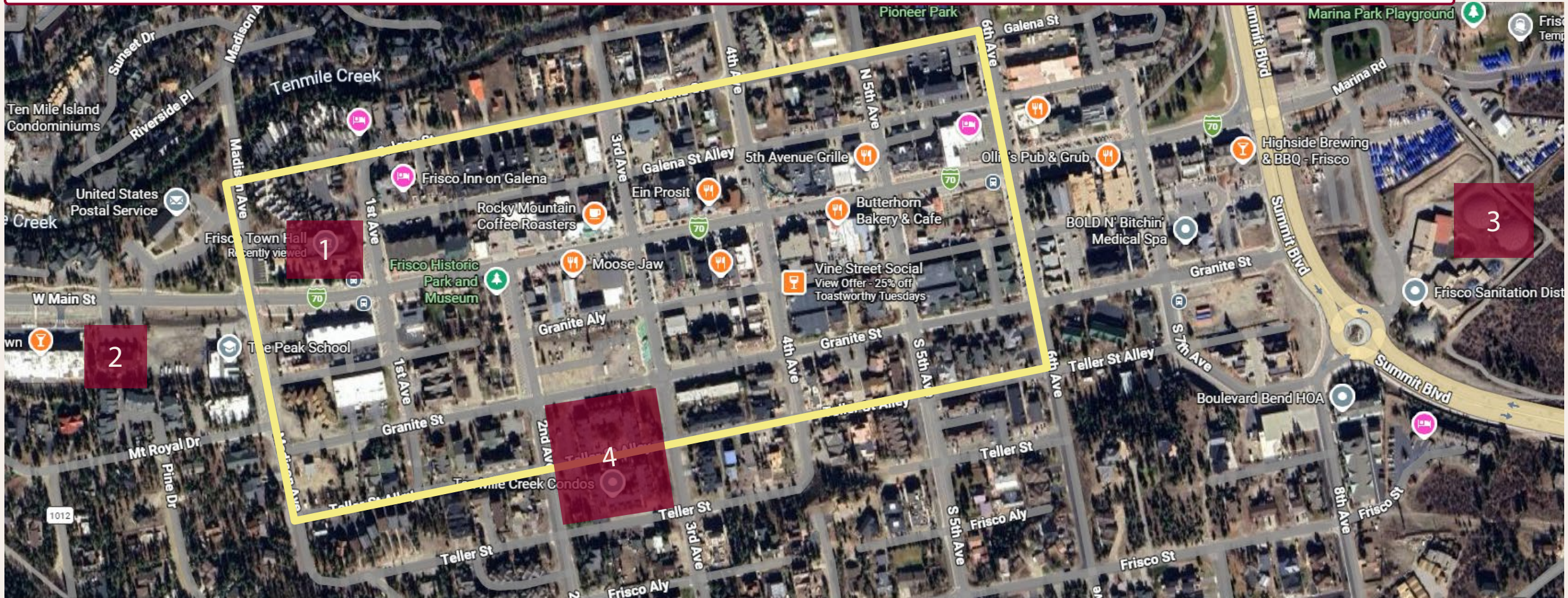
Project Schedule



FRIISCO DEMONSTRATION AREA

Anchor Customers

1. Town Hall
2. Summit County Preschool
3. Frisco Sanitation (wastewater treatment plant)
4. Tenmile Creek Condos (pending)



Thermal Resource Plan (installed in 2028)

Need ~125 boreholes in total

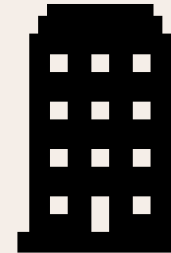
Boreholes in the town hall parking lot

- ~26 boreholes
- Newly paved parking lot installed after drilling
- 1 test borehole this summer (August 2026)



Boreholes at Tenmile Creek Condos (tentative)

- Private multifamily complex at 200 Granite St
- ~40 boreholes in the parking lot, if they agree on the same timeline
- If not, we have the space in the ROW



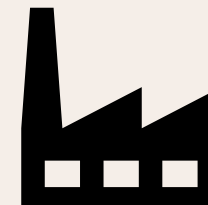
Boreholes in Rights of Way (ROW)

- ~60 boreholes
- Mostly in the north/south facing streets, none on Main St
- Newly paved streets installed where we drill



Frisco Sanitation

- Heat exchange with the wastewater treatment facility



ASK 1 – TEST AND FULL-SCALE BOREHOLES IN TOWN HALL PARKING LOT

- Test borehole drilled in August '26 (yellow highlight)
- ~25 boreholes drilled throughout the parking lot in 2028
- Parking lot will be newly paved and painted after drilling
- Boreholes will feed your building the and rest of the system
- If Xcel abandons the pilot for any reason, you can keep access to the boreholes for your own heating/cooling needs
- Seeking verbal approval for the test borehole by 7/31/26
- Test borehole would begin ~1 month after approval
- Seeking verbal approval for the full-scale deployment of boreholes by 8/14/26



TEST BOREHOLE IMPACTS & LOGISTICS PLAN

- Crew
 - Operations will utilize a 3–4 person crew
- Water Supply
 - Operations are anticipated to utilize locally available water sourced from an onsite or nearby fire hydrant.
 - If hydrant access is unavailable, water will be sourced from a nearby approved location and hauled to the site utilizing a water truck.
 - Anticipated total water usage for drilling operations is estimated at approximately 5,000–6,000 gallons.
- Laydown & Staging Area Requirements
 - Approximately 60 feet x 100 feet
 - Drilling equipment
 - Crane system (for pipe handling)
 - Mud recycling equipment and portable mud pit
 - 15-yard dumpster
 - Water truck
 - Skid loader
 - Coil tubing, grout, casing, and storage
- Testing & Site Restoration
 - The installed geothermal loop will be protected with temporary fencing between drilling completion and thermal conductivity testing activities.
 - Upon completion of testing, the loop shall be fusion capped and secured below grade.
 - Final surface restoration shall include placement of a temporary asphalt patch using Quickcrete or similar material.
- Estimated Project Timeline
 - Mobilization & Setup: ~1 Days
 - Sonic Casing Operations: 1–2 Days
 - Mud Rotary Drilling to 850 ft: 2–3 Days
 - Thermal conductivity test: ~7 Days
 - Demobilization & Cleanup: ~2 Days
- Coordination with Public Works
 - Complete
- Disruption
 - Most drilling time: noise and vibration similar to a refrigerated box truck running on idle
 - Casing operations (1 day): noise and vibration similar to a jackhammer
 - All roads stay open

Ask 2 - Full-Scale Boreholes in Rights of Way (ROW)

Approval to use ROW marked in green for borehole space (will likely only need ~8 of the marked boxes, but worst-case scenario is all of them) Seeking verbal approval by 8/14/26

If approved, we will also need to perform some work in the ROWs this August, to design the pumping infrastructure. See slide 11.

We can also put the test borehole in ROW if desired. Seeking verbal approval by 7/31/26



ROW Considerations for 2028

- Drilling is scheduled for summer 2028, pending the regulatory approval process. If regulatory process takes longer than expected, this may slip to 2029.
- We will develop a drilling plan with you and coordinate an exact drilling sequence once we hire a drilling contractor.
- Drilling will last ~3 months.
- A full traffic plan will be developed.
- If you'd like to keep streets open to traffic, we can design around that (we would drill one side at a time).
 - Certain locations will also need pumping infrastructure buried in the streets (vaults).
 - We will likely have 3 vaults required for the system.
 - Vaults will likely require full street closure for ~2 weeks at the end of the drilling process.
- Pedestrian access on sidewalks will remain open, businesses will remain open.
- Parking spaces will be closed during drilling. We can avoid electric vehicle charging stations and handicapped parking if desired.
- At the end of the drilling period (1 summer) you will have newly paved streets everywhere we drilled.



ROW Considerations for August 2026

- When we install the boreholes in 2028, we will need pumping infrastructure installed in the streets, in underground structures called vaults.
- We are not installing any of this equipment now, we are only designing it now.
- Vaults are architectural structures buried below grade, but they require a foundation like any other structure.
- To design these structures, we need to determine the ground characteristics for their foundations – this is called geotechnical boring
 - This has nothing to do with geothermal boreholes, which are deep and exchange heat with the earth
 - These are quick, shallow (roughly 15 ft deep) holes drilled to determine the ground composition
- We will need these drilled in three (3) locations, one for each vault
- Anticipated impacts (1 day for each vault, 3 days total)
 - Temporary occupancy of a small work area surrounding the boring location.
 - Minor restrictions to vehicle circulation or parking immediately adjacent to a boring location while drilling is underway.
 - Intermittent noise associated with operation of the drilling equipment and support vehicles.
 - Temporary presence of drilling spoils and soil sample containers within the work area.
 - Minor localized disturbance of pavement, gravel, or landscaped areas where borings are advanced.
- Full plan is attached: “[2] 2026.07.20 Frisco Geotech.pdf”
- Final locations will be determined shortly
- This would occur the **week of August 24th, 2026**



Next Steps

July 31st, 2026

(or sooner)

- Verbal approval of the test bore location, either the Town Hall parking lot (preferred) or in a ROW.
- This allows us to schedule the test bore for roughly the **week of 8/31/25**, keeping us on track for our December filing.
- Tom or Josh can relay your approval to us.
- We will need a signed Right of Entry form to allow us on your property if you choose the Town Hall parking lot.
- “[1] Right of Entry Town Hall.docx”

August 14th, 2026

(or sooner)

- Verbal approval of:
 1. Using the Town Hall parking lot for a bore field in 2028 (~26 boreholes).
 2. Using ROW for the remaining ~100 boreholes required for the system in 2028.
- Alternately, we can fit the full ~125 boreholes in the ROW.
- Tom or Josh can relay your approval to us.
- Geotech boring would take place the **week of 8/24/26**

December 1st, 2026

(or sooner)

- A formal Land Use Agreement needs to be signed before we can file this project if you choose to have boreholes at the Town Hall.
- This is the legal contract for having our equipment on your property.
- We anticipate our legal team will have a copy distributed in August.
- We can work together to finalize and execute the agreement.

